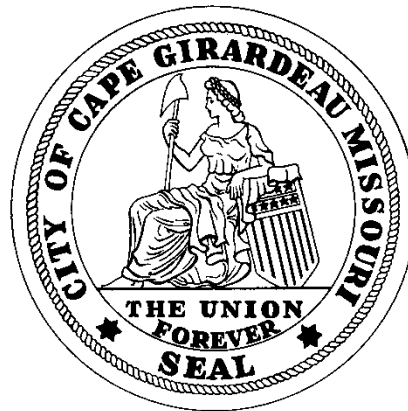


**ADOPTED
ANNUAL BUDGET
2021-2022**



MAYOR
Bob Fox

CITY COUNCIL
Daniel Presson
Shelly Moore
Nate Thompson
Robbie Guard
Shannon Truxel
Stacy Kinder

June 7, 2021
Ord. 5412

The seal of the City of Cape Girardeau, Missouri, is a circular emblem. It features a central figure of a woman holding a staff and a shield, with a banner below her that reads "THE UNION FOREVER". The outer ring of the seal contains the text "CITY OF CAPE GIRARDEAU MISSOURI" and "SEAL" at the bottom. The seal is rendered in a light gray color.

City of Cape Girardeau **mission statement**

The City of Cape Girardeau, the regional hub of Southeast Missouri, will actively promote a safe, innovative climate through city services that enhances the quality of life for its citizens and our region.

**2021-2022 ANNUAL BUDGET
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BUDGET MESSAGE

Office of the City Manager

INTRODUCTION

In accordance with Article VI of the City Charter, we are submitting herewith a recommended budget for the City of Cape Girardeau, Missouri, for the period from July 1, 2021 to June 30, 2022. The recommended budget is balanced within the total of estimated income plus unencumbered fund balances.

The budget provides the financial plan for the various City departments to deliver services to the citizens of the City and provide infrastructure for future City development. The various departments funded under this budget are organized by department as set out in the administration ordinance of the City. These departments include Administrative Services, Development Services, Parks and Recreation, Public Safety, and Public Works. Outside of these Departments are the following budget categories: Debt Service and Capital Improvement Program (governmental fund types only) and Contingency. Internal Service Funds (funds that provide and charge for service to other city programs) are not included in the above categories to avoid reporting costs twice.

The Administrative Services Department administers the fiscal affairs and personnel policies, and provides legal counsel and representation. The Municipal Court is also reported in this department. This budget authorizes 26.45 full time and 27.62 full time equivalent employees (FTE) for this department. Its proposed operating budget is \$2,928,207.

The Development Service Department coordinates activities pertaining to community and economic development. This budget authorizes 43 full time and 46.19 (FTE) for this department. Its proposed operating budget is \$6,211,863.

The Parks and Recreation Department is responsible for the care and upkeep of the 26 city parks totaling around 665 acres, maintaining 4 indoor and numerous outdoor recreation facilities, a golf course, 10 miles of trail, and supervising a city recreation program. This budget authorizes 55.5 full time and 124.61 (FTE) for this department. Its proposed operating budget is \$7,193,223.

The Public Safety Department is responsible for protecting life and property through the enforcement of state and city ordinances, fire and crime prevention activities, and emergency response. Its service area is approximately 28.4 square miles and is responsible for protecting approximately 40,000 citizens and a total day-time population of approximately 100,000 people. This budget authorizes 195 full time and 195.98 (FTE) for this department. Its proposed operating budget is \$16,593,053.

INTRODUCTION (contd)

The Public Works Department is responsible for the care and maintenance of the city streets and sidewalks, the operation and maintenance of the city's water and sewer systems, the operation of city's solid waste disposal service, and maintenance of the city's storm water systems. This department currently maintains 226 linear miles of streets, 319 linear miles of water lines, and 275 linear miles of sanitary sewer lines. This budget authorizes 89 full time and 89.99 (FTE) for this department. Its proposed operating budget is \$23,858,110.

The total budget authorizes 426 full time and 501.01 (FTE) with a total operating budget of \$60,068,025. This budget also authorizes an additional \$10,004,159 in capital outlays.

Budget Hearing Requirements

The City Council, in accordance with Article VI of the City Charter is required to hold a public hearing on the proposed budget. It is recommended that this public hearing be held on Monday, May 17, 2021. It is also recommended that the City Council consider adoption of the budget ordinance at its meetings on May 17 and June 7, 2021.

Another public hearing will be required in conjunction with the adoption of the tax levy. The state law requires the County Clerk to certify to the City, by July 1 of each year, the assessment information on which the City can calculate its actual tax levy. Once this information has been provided to the City, the City Council must hold a public hearing after adequate notice has been published, and at that time (normally first meeting in August), the City Council formally adopts the tax levy for the City of Cape Girardeau.

BUDGETARY ACCOUNTING BASIS

All financial data included in this budget reflect the modified accrual method of accounting. Under the modified accrual method capital purchases, bond issuance costs, and bond principal repayments are reflected as expenses when made and bond proceeds, grants for capital projects, special tax assessments, and sewer connections fees are treated as revenue when received.

PROGRAM BUDGETS

A summary of the program budgets is included on page 3 of this budget. A more detailed breakdown of the programs by departments is included in pages 4 – 9. Total operating expenditures for all programs excluding Internal Service Funds is \$60,068,025. This is a total increase of \$1,275,435 or 2.17% over the prior year's original adopted budget.

This budget allows \$27,476,714 for non-personnel operating expenditures. This was \$198,827 or 0.73% more than the previous budget. Proprietary funds' debt service payments are treated as operating expenditures in the program budget summaries and decreased \$1,619,203 or 22.63% in this budget due to payment in full of two bond issuances.

The following are notable changes included in this budget:

PROGRAM BUDGETS (cont.)

- This budget includes increases of \$23,000 and \$250,000 in Public Information Office and Inspections related to third-party assistance in completion of needed functions within these areas.
- This budget also increases total contingency funding for unforeseen expenses from \$250,000 to \$300,000.
- This budget includes \$11,166 for additional shelving in the Police Evidence Room.
- This budget includes \$35,000 for rehabilitation of the Airport restaurant to begin service to customers as quickly as possible.
- This budget allows \$29,312,242 for personnel operating expenditures. This was 3.36% more than the previous budget. This budget includes a 1% across the board wage increase and adjustments for part time wages in conjunction with new minimum wage standards.
- This budget includes a \$30,487 and \$3,510 increase in overtime payments to the City's police and fire departments, respectfully.
- This budget allows \$2,979,069 for non-proprietary fund debt service.
- Total capital expenditures for all programs excluding Internal Service Funds are \$10,004,159. This is a total increase of \$1,073,666 or 12.02% from the previous year's budget.
- This budget includes \$623,500 for replacement of a variety of general fund fleet vehicles. In 2021, no budget was provided to this area.
-

GENERAL FUND REVENUES

The General Fund is almost totally supported by general taxes and accounts for the basic municipal functions of police, fire, street maintenance, parks maintenance, etc. In addition, this fund is used to finance temporary cash flow shortfalls in other funds, to provide a contingency account, to provide operating transfers to the parks and recreation, airport, and softball complex funds, and to meet special project needs for economic development and other purposes approved by the City Council.

GENERAL FUND REVENUES (cont.)

The revenues for this fund are as follows:

<u>SOURCE</u>	<u>AMOUNT</u>	<u>% OF TOTAL FUND</u>	<u>% CHANGE</u>
Property Taxes	\$2,175,134	7.4%	1.2%
Sales Tax	10,909,760	37.2%	2.6%
Franchise Tax	4,551,810	15.5%	-0.7%
Other Taxes	193,600	0.7%	-2.5%
Licenses & Permits	1,816,419	6.2%	2.0%
Police Grants	790,000	2.7%	-5.6%
Public Service Fees	883,528	3.0%	-3.7%
Fines & Forfeitures	689,000	2.4%	-3.0%
Lease and Rental	266,576	0.9%	0.6%
Miscellaneous	302,715	1.0%	0.4%
Internal Service Charges	1,128,813	3.9%	-2.6%
Motor Fuel Tax Transfer	1,400,000	4.8%	0.1%
Sales Tax Transfers	4,189,125	14.3%	-18.0%
TOTAL	<u>\$29,296,480</u>	<u>100.0%</u>	<u>-2.5%</u>

Sales Tax represents 37.2% of the total General Fund budget; therefore, the assumptions of growth in this revenue can have a significant impact on the amount of funds projected to be available for payroll, equipment, and capital improvement projects. Each 1% change in the sales tax receipts equals approximately \$109,000 in revenue. For this budget, Sales Tax is projected to be 2.0% above the budgeted revenue for the fiscal year ending June 30, 2021.

Franchise Taxes represent 15.5% of the total General Fund budget. Each 1% change in franchise tax receipts equals approximately \$45,500 in revenue. Franchise Taxes projected for this budget are \$31,190 or 0.7% less than those projected in the prior year's budget. The majority of this decrease is explained by reduced franchise taxes from telecommunication providers.

The Property Tax, which is the next most important revenue source, only represents 7.4% of the General Fund. Each 1% change in the assessed valuations of property will equal approximately \$21,750 in revenue. Assessed valuation is assumed to grow 1.2% for real estate and personal property taxes in conjunction with inflation. No tax levy increase is assumed in this budget.

USER CHARGES

Projected sewer, water and solid waste revenues included in this budget are based on activity from the year ending June 30, 2021 and projected rates for the fiscal year ending June 30, 2022. Residential and commercial charges are to increase 2.5% for water with the first billing in July. Monthly residential solid waste and recycling collection charges are to increase to \$23.28 from \$22.60 with the first billing in July. No rate increases are projected for sewer.

This budget proposes alarm permits fees, false alarm fees, and emergency incident fees. This budget also includes changes to the City's Fee Schedule related to transaction charges. The proposed fee schedule is shown on pages 316 – 320. Changes from the previous year are shaded. The budget also includes changes to various park and recreations fees. These changes are shown on pages 321- 322. As new activities arise during the year, user fees may be charged to offset operating costs.

PAYROLL

A summary of the number of authorized positions by department by year is included in pages 324 - 325. The total payroll for all operations, including all fringe benefits, is \$29,312,242. This is 48.8% of the total proposed operating expenditures and reflects a 3.36% increase from the current budget. In the current year payroll represents 48.2% of the total operating budget. This budget assumes a city-wide salary increase for its employees of 1% effective July 1, 2021.

DEBT SERVICE

A summary of the city's outstanding bonded debt and its anticipated sources of repayment are included along with detailed schedules of debt service requirements in pages 328 – 337 of the appendices. Total debt service payments during the coming fiscal year will be \$9,052,754. Debt service is paid from specific revenue sources designated for that purpose in this budget.

CAPITAL IMPROVEMENTS

Projects (or phases of projects) as set out in the Capital Improvement Plan recently adopted by the City Council are included in this budget to the extent funding is available and planning procedures have been completed. No airport projects have been included - they will be appropriated as the related grants are awarded or other funding sources are identified.

A parks / storm water sales tax was extended April 2018 and will provide funding for the parks and storm water projects included in the Capital Improvement Program. However, these projects have not been included in this budget but are included in project length budgets.

CONCLUSION

In preparing the annual operating budget, the City Staff has had the opportunity to review and revise current services with the goal of achieving greater efficiency and effectiveness in the delivery of municipal services. A number of key decisions relative to revenue assumptions, fees, equipment, capital improvement, and payroll are represented in the adoption of the City Budget. We feel this annual financial plan will provide the citizens of this community a quality level of municipal services that is within available revenues.

This budget has assumed revenues and expenditures from a normal environment. No adjustments have been made for estimated impacts from COVID-19 and the recovery thereof. Staff is proposing that negative impacts of COVID-19 during the year will be at a minimum given the availability of the vaccine and continued decreases in cases. Any emergency reserves required are expected to be replenished over the next 4 – 5 years from revenues received from the City’s casino. Emergency reserves in the amount of \$630,000 were utilized by the City to cover Fiscal Year ending June 30, 2020 shortfalls due to the virus.

This budget assumes the usage of \$714,206 of unrestricted general fund balances. Excluding the use of unrestricted fund balance there would be approximately a \$714,000 operating deficit during the current year. It is imperative that the City take steps over the next two to three years to replace the one-time revenue sources with reoccurring revenue sources. If this does not occur the City will be forced to reduce the amount of service it provides its citizens.

Additional items that the City may face in the next couple of years is an estimated additional \$100,000 in operating costs associated with the City and Public School owned pools and continued deterioration of its sales tax revenues resulting from the public’s transition to on-line purchasing. Both of these would need to be covered by new revenue sources.

Staff has previously developed plans for dealing with this structural budget deficit with plans that include, but not limited to, getting the State to resolve the Wayfair (on-line sales) issue, provision of cooperative additional services and revenue by our fire department and partners, and service reductions among other items. It’s imperative that we begin to take action in the next 2-3 years.

Respectfully submitted,

City Manager
Scott Meyer

Finance Director
Dustin Ziebold

**SUMMARY
OF
PROGRAMS
BY
DEPARTMENT**

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ADMINISTRATIVE SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	\$45,697	\$44,960	-1.61%	
CITY MANAGER	512,539	528,616	3.14%	
CITY ATTORNEY	314,461	323,006	2.72%	
HUMAN RESOURCES	410,653	408,052	-0.63%	
FINANCE	711,794	604,974	-15.01%	
MUNICIPAL COURT	353,030	363,336	2.92%	70,000
FACILITY MAINTENANCE	241,582	257,658	6.65%	
PUBLIC AWARENESS	149,825	167,563	11.84%	
INTERDEPARTMENTAL	170,740	230,042	34.73%	1,128,813
TOTAL OPERATING EXPENDITURES	\$2,910,321	\$2,928,207	0.61%	\$1,198,813

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
CITY COUNCIL	\$ -	\$ -	0.00%
CITY MANAGER	-	-	0.00%
CITY ATTORNEY	-	-	0.00%
HUMAN RESOURCES	-	-	0.00%
FINANCE	-	-	0.00%
MUNICIPAL COURT	-	-	0.00%
FACILITY MAINTENANCE	-	-	0.00%
PUBLIC AWARENESS	-	-	0.00%
INTERDEPARTMENTAL	-	-	0.00%
TOTAL CAPITAL OUTLAY	\$ -	\$ -	0.00%

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
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PUBLIC AWARENESS	149,825	167,563	11.84%	
INTERDEPARTMENTAL	170,740	230,042	34.73%	1,128,813
GRAND TOTAL	\$2,910,321	\$2,928,207	0.61%	\$1,198,813

DEVELOPMENT SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$375,469	\$391,565	4.29%	13,700
INSPECTION	578,216	1,011,924	75.01%	239,689
ENGINEERING	1,195,053	1,114,464	-6.74%	47,300
AIRPORT				
OPERATIONS	949,195	1,151,710	21.34%	962,181
FBO OPERATION	430,329	426,421	-0.91%	448,950
TOTAL AIRPORT	<u>\$1,379,524</u>	<u>\$1,578,131</u>	<u>14.40%</u>	
C/V BUREAU	786,900	\$800,000	1.66%	
DOWNTOWN BUS DISTRICT	87,755	38,205	-56.46%	38,205
COMMUNITY DEVELOPMENT	4,000	4,000	0.00%	
ECONOMIC DEVELOPMENT	991,030	1,161,074	17.16%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	<u>110,000</u>	<u>110,000</u>	<u>0.00%</u>	
TOTAL OPERATING EXPENDITURES	<u>\$5,510,447</u>	<u>\$6,211,863</u>	<u>12.73%</u>	<u>\$1,750,025</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
PLANNING	\$ -	\$ -	0.00%
INSPECTION	-	-	0.00%
ENGINEERING	-	-	0.00%
AIRPORT			
OPERATIONS	-	-	0.00%
FBO OPERATIONS	-	-	0.00%
TOTAL AIRPORT	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>
C/V BUREAU	-	-	0.00%
DOWNTOWN BUS DISTRICT	-	-	0.00%
COMMUNITY DEVELOPMENT	-	-	0.00%
ECONOMIC DEVELOPMENT	-	-	0.00%
UNITED WAY	-	-	0.00%
PUBLIC TRANSPORTATION	<u>-</u>	<u>-</u>	<u>0.00%</u>
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
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TOTAL AIRPORT	<u>1,379,524</u>	<u>1,578,131</u>	<u>14.40%</u>	
C/V BUREAU	786,900	800,000	1.66%	
DOWNTOWN BUS DISTRICT	87,755	38,205	-56.46%	38,205
COMMUNITY DEVELOPMENT	4,000	4,000	0.00%	
ECONOMIC DEVELOPMENT	991,030	1,161,074	17.16%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	<u>110,000</u>	<u>110,000</u>	<u>0.00%</u>	
GRAND TOTAL	<u>\$5,510,447</u>	<u>\$6,211,863</u>	<u>12.73%</u>	<u>\$1,750,025</u>

PARKS AND RECREATION

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,510,983	\$1,489,372	-1.43%	\$18,500
CEMETERY	181,713	198,557	9.27%	35,000
ARENA BUILDING MTNCE	291,895	274,073	-6.11%	64,000
OSAGE PARK COMMUNITY CENTER	594,517	650,641	9.44%	357,350
SHAWNEE PARK COMMUNITY CENTER	173,072	193,946	12.06%	53,200
CENTRAL POOL	425,827	467,575	9.80%	137,747
FAMILY AQUATIC CENTER	563,826	670,929	19.00%	734,881
RECREATION	667,291	633,650	-5.04%	316,193
CULTURAL EVENTS	52,100	48,607	-6.70%	-
GOLF COURSE	596,814	670,454	12.34%	622,850
INDOOR SPORTS COMPLEX	767,274	822,267	7.17%	770,460
SPORTS COMPLEXES	1,045,524	1,073,152	2.64%	407,265
TOTAL OPERATING EXPENDITURES	<u>\$6,870,836</u>	<u>\$7,193,223</u>	<u>4.69%</u>	<u>\$3,517,446</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
PARK MAINTENANCE	\$ -	\$ -	0.00%
CEMETERY	-	-	0.00%
ARENA BUILDING MTNCE	-	-	0.00%
OSAGE PARK COMMUNITY CENTER	-	-	0.00%
SHAWNEE PARK COMMUNITY CENTER	-	-	0.00%
CENTRAL POOL	-	-	0.00%
FAMILY AQUATIC CENTER	-	-	0.00%
RECREATION	-	-	0.00%
CULTURAL EVENTS	-	-	0.00%
GOLF COURSE	-	-	0.00%
INDOOR SPORTS COMPLEX	-	-	0.00%
SPORTS COMPLEXES	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,510,983	\$1,489,372	-1.43%	\$18,500
CEMETERY	181,713	198,557	9.27%	35,000
ARENA BUILDING MTNCE	291,895	274,073	-6.11%	64,000
OSAGE PARK COMM CENTER	594,517	650,641	9.44%	357,350
SHAWNEE PARK COMM CTR	173,072	193,946	12.06%	53,200
CENTRAL POOL	425,827	467,575	9.80%	137,747
FAMILY AQUATIC CENTER	563,826	670,929	19.00%	734,881
RECREATION	667,291	633,650	-5.04%	316,193
CULTURAL EVENTS	52,100	48,607	-6.70%	-
GOLF COURSE	596,814	670,454	12.34%	622,850
INDOOR SPORTS COMPLEX	767,274	822,267	7.17%	770,460
SPORTS COMPLEXES	1,045,524	1,073,152	2.64%	407,265
GRAND TOTAL	<u>\$6,870,836</u>	<u>\$7,193,223</u>	<u>4.69%</u>	<u>\$3,517,446</u>

PUBLIC SAFETY

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$9,667,887	9,964,036	3.06%	1,427,575
FIRE	5,922,173	6,220,425	5.04%	110,953
HEALTH	403,400	408,592	1.29%	408,592
TOTAL OPERATING EXPENDITURES	<u>\$15,993,460</u>	<u>\$16,593,053</u>	<u>3.75%</u>	<u>\$1,947,120</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
POLICE	\$ -	\$ -	0.00%
FIRE	-	-	0.00%
HEALTH	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>-</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$9,667,887	\$9,964,036	3.06%	\$1,427,575
FIRE	5,922,173	6,220,425	5.04%	110,953
HEALTH	403,400	408,592	1.29%	408,592
GRAND TOTAL	<u>\$15,993,460</u>	<u>\$16,593,053</u>	<u>3.75%</u>	<u>\$1,947,120</u>

PUBLIC WORKS

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,681,989	\$2,706,281	0.91%	
SOLID WASTE:				
TRANSFER STATION	2,298,429	2,386,530	3.83%	
RESIDENTIAL	1,247,635	1,325,148	6.21%	
LANDFILL	3,135	3,135	0.00%	
RECYCLING	973,529	1,046,314	7.48%	
TOTAL SOLID WASTE	<u>\$4,522,728</u>	<u>\$4,761,127</u>	<u>5.27%</u>	5,066,127
WATER	6,514,858	6,770,936	3.93%	7,321,534
SEWER:				
STORMWATER	675,632	724,908	7.29%	
MAIN STREET LEVEES	95,096	63,077	-33.67%	
SLUDGE DISPOSAL	632,476	914,746	44.63%	
PLANT OPERATIONS	8,206,532	6,914,682	-15.74%	
LINE MAINTENANCE	942,484	1,002,353	6.35%	
TOTAL SEWER	<u>\$10,552,220</u>	<u>\$9,619,766</u>	<u>-8.84%</u>	7,470,697
TOTAL OPERATING EXPENDITURES	<u>\$24,271,795</u>	<u>\$23,858,110</u>	<u>-1.70%</u>	<u>\$19,858,358</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
STREET	\$ -	\$ -	0.00%
SOLID WASTE:			
TRANSFER STATION	-	-	0.00%
RESIDENTIAL	-	305,000.00	100.00%
LANDFILL	-	-	0.00%
RECYCLING	-	-	0.00%
TOTAL SOLID WASTE	<u>\$0</u>	<u>\$ 305,000.00</u>	<u>#DIV/0!</u>
WATER	1,350,000	1,550,598	14.86%
SEWER:			
STORMWATER	-	-	0.00%
MAIN STREET LEVEES	-	-	0.00%
SLUDGE DISPOSAL	-	-	0.00%
PLANT OPERATIONS	625,000	1,488,056	138.09%
LINE MAINTENANCE	-	170,000.00	100.00%
TOTAL SEWER	<u>625,000</u>	<u>1,658,056</u>	<u>165.29%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 1,975,000</u>	<u>\$ 3,513,654</u>	<u>77.91%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,681,989	\$2,706,281	0.91%	
SOLID WASTE:				
TRANSFER STATION	2,298,429	2,386,530	3.83%	
RESIDENTIAL	1,247,635	1,630,148	30.66%	
LANDFILL	3,135	3,135	0.00%	
RECYCLING	973,529	1,046,314	7.48%	
TOTAL SOLID WASTE	<u>\$4,522,728</u>	<u>\$5,066,127</u>	<u>12.01%</u>	5,066,127
WATER	7,864,858	8,321,534	5.81%	7,321,534
SEWER:				
STORMWATER	675,632	724,908	7.29%	
MAIN STREET LEVEES	95,096	63,077	-33.67%	
SLUDGE DISPOSAL	632,476	914,746	44.63%	
PLANT OPERATIONS	8,831,532	8,402,738	-4.86%	
LINE MAINTENANCE	942,484	1,172,353	24.39%	
TOTAL SEWER	<u>11,177,220</u>	<u>11,277,822</u>	<u>0.90%</u>	7,470,697
GRAND TOTAL	<u>\$26,246,795</u>	<u>\$27,371,764</u>	<u>4.29%</u>	<u>\$19,858,358</u>

INTERNAL SERVICE

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$661,755	\$800,438	20.96%	\$937,638
FLEET	1,530,833	1,625,500	6.18%	1,625,500
EMPLOYEE BENEFITS	4,301,935	4,237,975	-1.49%	4,267,075
RISK MANAGEMENT	674,195	799,037	18.52%	799,037
EQUIPMENT REPLACEMENT	-	-	0.00%	430,985
TOTAL OPERATING EXPENDITURES	<u>\$7,168,718</u>	<u>\$7,462,950</u>	<u>4.10%</u>	<u>\$8,060,235</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
INFORMATION TECHNOLOGY	\$137,200	\$137,200	0.00%
FLEET	14,907.00	-	0.00%
EMPLOYEE BENEFITS	-	-	0.00%
RISK MANAGEMENT	-	-	0.00%
EQUIPMENT REPLACEMENT	-	623,500.00	100.00%
TOTAL CAPITAL OUTLAY	<u>\$152,107</u>	<u>\$760,700</u>	<u>400.11%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$798,955	\$937,638	17.36%	\$937,638
FLEET	1,545,740	1,625,500	5.16%	1,625,500
EMPLOYEE BENEFITS	4,301,935	4,237,975	-1.49%	4,267,075
RISK MANAGEMENT	674,195	799,037	18.52%	799,037
EQUIPMENT REPLACEMENT	0	623,500.00	100.00%	430,985
GRAND TOTAL	<u>\$7,320,825</u>	<u>\$8,223,650</u>	<u>12.33%</u>	<u>\$8,060,235</u>

SUMMARY BY PROGRAM *

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,910,321	\$2,928,207	0.61%	\$1,198,813
DEVELOPMENT SERVICES	5,510,447	6,211,863	12.73%	1,750,025
PARKS AND RECREATION	6,870,836	7,193,223	4.69%	3,517,446
PUBLIC SAFETY	15,993,460	16,593,053	3.75%	1,947,120
PUBLIC WORKS	24,271,795	23,858,110	-1.70%	19,858,358
CAPITAL IMPROVEMENTS	-	-	0.00%	
DEBT SERVICE	2,985,731	2,979,069	-0.22%	
CONTINGENCY	250,000	300,000	20.00%	
TOTAL OPERATING EXPENDITURES	<u>\$58,792,590</u>	<u>\$60,063,525</u>	<u>2.16%</u>	<u>\$28,271,762</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>
ADMINISTRATIVE SERVICES	\$ -	\$ -	0.00%
DEVELOPMENT SERVICES	-	-	0.00%
PARKS AND RECREATION	-	-	0.00%
PUBLIC SAFETY	230,623	237,579	3.02%
PUBLIC WORKS	1,975,000	3,513,654	77.91%
CAPITAL IMPROVEMENTS	6,724,870	6,252,926	-7.02%
DEBT SERVICE	-	-	0.00%
CONTINGENCY	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ 8,930,493</u>	<u>\$10,004,159</u>	<u>12.02%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2020-2021 BUDGET</u>	<u>2021-2022 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,910,321	\$2,928,207	0.61%	\$1,198,813
DEVELOPMENT SERVICES	5,510,447	6,211,863	12.73%	1,750,025
PARKS AND RECREATION	6,870,836	7,193,223	4.69%	3,517,446
PUBLIC SAFETY	16,224,083	16,830,632	3.74%	1,947,120
PUBLIC WORKS	26,246,795	27,371,764	4.29%	19,858,358
CAPITAL IMPROVEMENTS	6,724,870	6,252,926	-7.02%	
DEBT SERVICE	2,985,731	2,979,069	-0.22%	
CONTINGENCY	250,000	300,000	20.00%	
GRAND TOTAL	<u>\$67,723,083</u>	<u>\$70,067,684</u>	<u>3.46%</u>	<u>\$28,271,762</u>

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**SUMMARY OF
REVENUE
AND
EXPENSES
BY FUND
AND
FUND TYPES**

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COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES
ENTERPRISE AND INTERNAL SERVICE FUND TYPES

	2018-2019 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$41,052,620	\$43,697,154	\$41,366,527	\$41,720,931
LICENSES AND PERMITS	1,668,863	1,630,779	1,825,077	1,836,844
INTERGOVERN REVENUE	2,882,098	3,685,973	2,905,890	2,940,400
SERVICE CHARGES	30,685,487	30,285,010	32,495,457	33,588,261
FINES AND FORFEITS	690,902	488,635	643,500	627,500
MISCELLANEOUS	2,703,911	2,678,061	1,918,950	2,249,921
OTHER FINANCING	<u>700,327</u>	<u>12,752,341</u>	<u>8,011,620</u>	<u>5,056,250</u>
TOTAL REVENUE	\$80,384,208	\$95,217,953	\$89,167,021	\$88,020,107
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$27,029,041	\$27,463,709	\$28,507,720	\$29,236,862
MATERIALS & SUPPLIES	5,912,608	5,691,080	6,240,420	3,595,422
CONTRACTUAL SERVICES	17,229,388	18,644,610	17,912,870	19,348,420
GENERAL OPERATIONS	1,386,650	1,179,074	1,304,163	1,353,021
CAPITAL OUTLAY	7,888,734	18,968,555	9,082,600	11,529,719
SPECIAL PROJECTS	6,931,451	3,098,882	1,854,255	2,028,201
DEBT SERVICE	<u>12,262,732</u>	<u>19,487,615</u>	<u>10,142,190</u>	<u>8,937,847</u>
TOTAL EXPENSES	<u>\$78,640,605</u>	<u>\$94,533,525</u>	<u>\$75,044,218</u>	<u>\$76,029,492</u>
FUND TRANSFERS IN *	0	0	0	0
FUND TRANSFERS OUT *	2,430,915	947,255	2,441,390	2,434,640
PROJECTED REVENUE				
OVER(UNDER) BUDGET			7,885,445	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(22,410,783)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(1,335,564)	90,250
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			602,455	(899,392)
BEGINNING UNRESERVED FUND				
BALANCE			47,493,142	41,664,295
ENDING UNRESERVED FUND				
BALANCE			<u>41,664,295</u>	<u>50,308,275</u>
EMERGENCY RESERVE FUND			<u>8,634,755</u>	<u>8,663,105</u>

* Eliminates all interfund transfers, excluding transfers to project life budgeted funds.

COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, AND CAPITAL PROJECTS FUND TYPES

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$40,220,334	\$43,697,154	\$41,720,931	\$41,720,931
LICENSES AND PERMITS	1,630,779	1,630,779	1,841,344	1,836,844
INTERGOVERN REVENUE	4,807,434	3,548,098	2,940,400	2,940,400
SERVICE CHARGES	3,566,583	3,566,583	4,327,254	4,327,254
FINES AND FORFEITS	488,635	488,635	627,500	627,500
MISCELLANEOUS	1,615,575	1,615,575	1,307,925	1,307,925
OTHER FINANCING	<u>2,022,669</u>	<u>2,022,669</u>	<u>5,004,400</u>	<u>5,004,400</u>
TOTAL REVENUE	\$54,352,009	\$56,569,493	\$57,769,754	\$57,765,254
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$21,863,627	\$21,863,627	\$23,068,515	\$22,993,135
MATERIALS & SUPPLIES	2,466,288	2,466,288	2,713,440	2,665,275
CONTRACTUAL SERVICES	5,259,187	5,257,789	5,111,479	5,099,525
GENERAL OPERATIONS	376,073	377,471	467,319	440,005
CAPITAL OUTLAY	4,272,741	16,262,428	7,175,365	7,175,365
SPECIAL PROJECTS	2,873,822	2,851,016	1,946,870	1,695,290
DEBT SERVICE	<u>2,838,964</u>	<u>2,882,705</u>	<u>3,400,591</u>	<u>3,400,591</u>
TOTAL EXPENSES	<u>\$39,950,702</u>	<u>\$51,961,324</u>	<u>\$43,883,579</u>	<u>\$43,469,186</u>
FUND TRANSFERS IN *	4,043,368	2,213,620	3,669,385	2,970,834
FUND TRANSFERS OUT *	9,161,498	6,966,193	9,581,232	8,000,063
PROJECTED REVENUE OVER(UNDER) BUDGET			(1,053,736)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(14,545,143)	
RESERVED FUND BALANCE DECREASE(INCREASE)			48,852	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			649,978	(899,392)
BEGINNING UNRESERVED FUND BALANCE			39,875,943	33,392,505
ENDING UNRESERVED FUND BALANCE			<u>33,392,505</u>	<u>39,198,968</u>
EMERGENCY RESERVE FUND			<u>4,414,794</u>	<u>5,264,874</u>

* Eliminates interfund transfers between annually budgeted governmental funds.

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN PROPRIETARY FUND TYPES
 ENTERPRISE AND INTERNAL SERVICE FUND TYPES

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	137,875.00	-	-
SERVICE CHARGES	26,909,252	26,718,427	28,024,482	29,261,007
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,053,989	1,062,486	904,312	941,996
OTHER FINANCING	<u>473,314</u>	<u>10,729,672</u>	<u>7,220</u>	<u>51,850</u>
TOTAL REVENUE	\$ 28,436,555	\$ 38,648,460	\$ 28,936,014	\$ 30,254,853
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$5,527,640	\$5,600,082	\$6,061,744	\$6,243,727
MATERIALS & SUPPLIES	3,417,102	3,224,792	3,663,525	930,147
CONTRACTUAL SERVICES	12,581,057	13,386,821	13,152,613	14,248,895
GENERAL OPERATIONS	911,756	801,603	916,088	913,016
CAPITAL OUTLAY	3,098,394	2,706,127	2,127,107	4,354,354
SPECIAL PROJECTS	1,622,967	247,866	217,707	332,911
DEBT SERVICE	<u>8,138,627</u>	<u>16,604,910</u>	<u>7,156,459</u>	<u>5,537,256</u>
TOTAL EXPENSES	<u>\$35,297,542</u>	<u>\$42,572,201</u>	<u>\$33,295,243</u>	<u>\$32,560,306</u>
FUND TRANSFERS IN *	6,686,583	6,259,946	7,134,211	5,572,423
FUND TRANSFERS OUT *	159,806	26,350	27,715	29,100
PROJECTED REVENUE				
OVER(UNDER) BUDGET			629,270	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,325,809)	
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(2,092,651)	1,206,361
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			89	54,258.00
BEGINNING UNRESERVED FUND				
BALANCE			6,630,359	7,161,281
ENDING UNRESERVED FUND				
BALANCE			<u>7,161,284</u>	<u>8,335,785</u>
EMERGENCY RESERVE FUND				
			<u>3,599,913</u>	<u>3,545,655</u>

*Eliminates interfund transfers between all enterprise and internal service funds.

ALL FUNDS REVENUE

BUDGET BY FUND

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
GENERAL FUND	\$29,010,123	\$28,946,375	\$30,051,702	\$29,296,480
AIRPORT FUND	1,976,985	2,032,116	1,379,524	1,578,131
PARKS & RECREATION	2,791,864	3,173,509	3,097,570	3,272,754
HEALTH	456,010	407,466	403,400	408,592
CONVENTION/VISITORS	2,434,007	2,293,679	2,412,815	2,273,000
DOWNTOWN BUS DISTRICT	37,438	38,765	36,496	38,205
PUBLIC SAFETY TRUST FUND	28,622	10,932	-	-
PUBLIC SAFETY TRUST FUND II	2,931,500	2,962,954	2,915,229	3,060,283
CASINO REVENUE FUND	2,892,428	2,306,549	2,610,010	2,264,160
RIVERFRONT REGION ECONOMIC DEVL	394,701	408,652	354,400	355,000
HOUSING DEVELOPMENT GRANTS	11,765	123,336	-	-
MOTOR FUEL TAX	1,533,199	1,508,400	1,540,200	1,537,700
TRANSPORTATION SALES TAX	-	-	-	-
TRANSPORTATION SALES TAX II	457	-	-	-
TRANSPORTATION SALES TAX III	19,566	-	-	-
TRANSPORTATION SALES TAX IV	26,607	17,419	-	-
TRANSPORTATION SALES TAX V	5,338,645	5,306,335	3,160,019	116,000
TRANSPORTATION SALES TAX VI	-	-	2,045,023	5,436,750
CAP IMPR SALES TAX - WATER	55,086	35,085	9,000	-
CAP IMPR SALES TAX - SEWER	5,259,648	4,621,983	2,686,500	2,739,750
CAP IMPR SALES TAX - GEN IMPROV	-	654,892	2,659,500	2,712,750
FIRE SALES TAX FUND	2,522,565	2,533,167	2,574,396	2,712,750
PARK/STORMWATER SALES TAX -OPERATIONS	1,321,009	1,318,013	1,334,250	1,363,875
PARK/STORMWATER SALES TAX -CAPITAL II	1,546,609	3,953,071	3,989,250	4,109,125
PARK/STORMWATER SALES TAX -CAPITAL	2,503,916	13,073	-	-
GENERAL CAPITAL IMPROV	86,645	1,855,409	8,600,000	5,400,000
STREET IMPROVEMENT	36	-	-	-
SURFACE TRANS PROG-URBAN PROJ FD	36	-	-	-
CDBG GRANTS	5,223	-	-	-
SEWER OPERATIONS	12,586,316	12,484,879	12,630,250	11,277,822
WATER OPERATIONS	8,704,988	16,814,514	8,320,334	8,321,534
SOLID WASTE	4,729,605	5,648,409	4,941,979	5,066,127
GOLF COURSE	563,123	567,071	596,340	670,454
INDOOR SPORTS COMPLEX	698,077	650,587	767,388	822,867
SPORTS COMPLEXES	960,935	975,024	1,045,909	1,073,152
INFORMATION TECHNOLOGY	758,893	861,352	798,955	937,638
FLEET MANAGEMENT	1,676,194	1,436,747	1,545,740	1,625,500
EMPLOYEE BENEFITS	4,078,917	4,264,552	4,329,650	4,267,075
RISK MANAGEMENT	600,179	687,047	674,195	799,037
EQUIPMENT REPLACEMENT	398,354	504,598	418,485	430,985
TOTAL REVENUE	\$98,940,270	\$109,415,960	\$107,928,509	\$103,967,496
LESS TRANSFERS	17,923,721	17,689,905	18,762,488	16,411,954
NET REVENUE	\$81,016,549	\$91,726,055	\$89,166,021	\$87,555,542

ALL FUNDS EXPENSE

BUDGET BY FUND

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
GENERAL FUND	\$30,184,450	\$29,513,324	\$29,971,622	\$30,010,856
AIRPORT FUND	2,038,748	2,056,979	1,392,155	1,578,131
PARKS & RECREATION	2,892,432	2,831,199	3,101,861	3,272,754
HEALTH	426,234	506,960	403,400	408,592
CONVENTION/VISITORS	1,725,186	1,893,072	2,145,371	1,993,870
DOWNTOWN BUS DISTRICT	9,327	18,785	87,755	38,205
PUBLIC SAFETY TRUST FUND	44,973	12,474	-	-
PUBLIC SAFETY TRUST FUND II	2,876,498	2,945,527	2,833,070	3,060,283
CASINO REVENUE FUND	3,240,553	2,335,541	1,304,700	2,264,160
RIVERFRONT REG. ECONOMIC DEVL	226,969	140,334	354,400	355,000
HOUSING DEVELOPMENT GRANTS	11,794	117,863	-	-
MOTOR FUEL TAX	1,813,444	1,433,523	1,398,551	1,537,700
TRANSPORTATION SALES TAX	-	-	-	-
TRANSPORTATION SALES TAX II	457	-	-	-
TRANSPORTATION SALES TAX III	-	-	-	-
TRANSPORTATION SALES TAX IV	217,012	724,848	-	-
TRANSPORTATION SALES TAX V	3,496,612	1,852,515	6,669,500	6,025,000
TRANSPORTATION SALES TAX VI	-	-	-	239,000
CAP IMPR SALES TAX-WATER	1,036,341	358,956	59,357	-
CAP IMPR SALES TAX-SEWER	5,132,489	3,713,217	4,114,000	2,739,750
CAP IMPR SALES TAX-GEN IMPROV	-	60,424	1,189,000	1,610,522
FIRE SALES TAX FUND	2,563,129	2,547,497	2,574,396	2,712,750
PARK/STORMWATER SALES TX-OPERATIONS	1,513,313	1,356,299	1,329,750	1,363,875
PARK/STORMWATER SALES TX -CAPITAL II	587,598	2,500,040	3,989,250	4,109,125
PARK/STORMWATER SALES TX -CAPITAL	3,319,506	1,265,878	-	-
GENERAL CAPITAL IMPROV	136,785	12,052,248	-	-
STREET IMPROVEMENT	-	-	-	-
PARK IMPROVEMENTS	-	-	-	-
SURFACE TRANS PROG-URBAN PROJ	-	-	-	-
CDBG GRANTS	5,545	-	-	-
SEWER OPERATIONS	12,113,484	10,411,900	11,177,220	11,277,822
WATER OPERATIONS	7,672,193	16,422,280	7,864,858	8,321,534
SOLID WASTE	4,796,940	5,449,854	4,522,728	5,066,127
GOLF COURSE	571,120	568,444	596,814	670,454
INDOOR SPORTS COMPLEX	701,096	650,128	767,274	822,267
SPORTS COMPLEXES	970,988	978,277	1,045,524	1,073,152
INFORMATION TECHNOLOGY	756,058	836,917	798,955	937,638
FLEET MANAGEMENT	1,654,522	1,455,323	1,545,740	1,625,500
EMPLOYEE BENEFITS	5,226,821	4,405,289	4,329,650	4,267,075
RISK MANAGEMENT	559,590	889,586	674,195	799,037
EQUIPMENT REPLACEMENT	434,535	531,849	-	623,500
TOTAL EXPENSES	\$98,956,744	\$112,837,350	\$96,241,096	\$98,803,679
LESS TRANSFERS	20,310,594	18,302,529	21,196,878	19,469,594
NET EXPENSE	\$78,646,150	\$94,534,821	\$75,044,218	\$79,334,085

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GENERAL

FUND

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GENERAL FUND BUDGET HIGHLIGHTS

SIGNIFICANT OPERATING CHANGES

Police – This budget includes \$38,038 due to increased cost of liability insurance, \$27,907 for fuel due to increased cost, and \$49,709 increase related to costs associated with Police Grant Programs. This budget assumes net revenue decrease of \$50,600 from the US Marshals Service for housing Federal prisoners at the jail.

Fire – This budget includes \$50,700 for additional tri-annual physicals due to COVID causing unavailability to handle in 2021.

Finance – This budget eliminates one accountant position and one half time controller position and adds a full time controller position. Savings from position elimination and other staff savings creates a revenue positive transition.

Human Resources – The budget includes \$25,000 a temporary part-time pool to allow transition of new administrative leadership in the department. This expense will use one time funding.

Contingency – This budget includes one-time allocations of \$250,000 to cover one time unforeseen projects that require immediate completion. The funding is at the discretion of the City Manager.

SIGNIFICANT ONE-TIME EXPENDITURES

The Fire Department division includes \$25,000 for physicals unable to be completed due to COVID during 2021. The Finance Department includes \$25,000 for unforeseen needs during the transition between old and new City Hall to be spent at the discretion of the City Manager or Finance Director. The Inspections Division includes \$250,000 for third party plan review services. The Police Department includes 11,166 for Evidence Room shelving. The Attorney's Office includes \$23,000 for the codification of City Code.

REVENUE/RATE INCREASES

The proposed fee schedule is included in pages 386-390.

REVENUE/EXPENDITURE PROJECTIONS

The following assumptions were used for the proposed budget for the fiscal year ending June 30, 2020 and projections for the following five years.

- Inflation is projected to be 1.2%.
- Sales tax for the fiscal year ending June 30, 2022 is projected to be 2.0%.

- All other fees and licenses that are allowed to be adjusted without voter approval are projected to grow at the rate of inflation.
- Operating expenditures, excluding personnel costs, internal equipment rent, support of the fixed bus system, and snow removal supplies are projected grow at the rate of inflation in years following fiscal year ending June 30, 2021. Personnel expenditures are projected to include wage increases of 1% for fiscal years after June 30, 2022
- Motor Fuel Fund transfers received by the General Fund are projected to be maintained at \$1,400,000 over the following five years.
- Sales Tax revenues are projected to increase 2% during fiscal year ending June 30, 2022.
- Transfers to Airport, Parks and Recreation, and Softball Complex funds are made at levels to enable them to have balanced budgets.
- Unreserved fund balance is projected to decrease to \$869,891 at the end of the fiscal year ending June 30, 2022.
- The fund balance reserved for emergency is kept at 15% of annually budgeted operating expenses during the six year period as required by City Charter.

GENERAL FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$17,362,820	\$17,180,040	\$17,514,458	\$17,777,034
LICENSES AND PERMITS	1,664,011	1,626,982	1,820,577	1,836,844
INTERGOVERN REVENUE	881,952	701,345	771,210	638,000
SERVICE CHARGES	1,543,573	1,807,307	2,309,780	2,190,201
FINES AND FORFEITS	690,902	488,635	643,500	627,500
MISCELLANEOUS	661,356	532,468	441,936	593,406
OTHER FINANCING	<u>160,275</u>	<u>170,804</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$22,964,889	\$22,507,581	\$23,501,461	\$23,662,985
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$18,602,031	\$18,932,470	\$19,534,443	\$20,000,231
MATERIALS & SUPPLIES	1,823,025	1,819,922	1,931,501	1,998,762
CONTRACTUAL SERVICES	2,999,748	3,166,906	3,195,573	3,462,289
GENERAL OPERATIONS	369,841	236,555	290,849	321,911
CAPITAL OUTLAY	166,306	315,519	-	-
SPECIAL PROJECTS	1,492,943	888,671	677,248	900,407
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$25,453,894</u>	<u>\$25,360,043</u>	<u>\$25,629,614</u>	<u>\$26,683,600</u>
FUND TRANSFERS IN	6,045,234	6,438,795	6,550,241	5,618,225
FUND TRANSFERS OUT	4,730,556	4,153,281	4,342,008	3,327,256
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(944,044)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			563,171	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			630,000	(158,098)
BEGINNING UNRESERVED FUND				
BALANCE			1,428,428	1,757,635
ENDING UNRESERVED FUND				
BALANCE			<u>1,757,635</u>	<u>869,891</u>
EMERGENCY RESERVE FUND		<u>3,844,442</u>	<u>3,214,442</u>	<u>4,002,540</u>

GENERAL FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Real Estate Tax	\$ 1,479,421	\$ 1,517,712	\$ 1,550,370	\$ 1,565,874
Personal Property Tax	366,379	397,162	378,456	386,000
Railroad & Utility Tax	65,150	75,380	65,892	66,550
Intangible Tax	4,622	-	-	-
Delinquent Real Estate Tax	20,837	43,036	27,030	27,030
Delinquent Personal Prop Tax	13,912	16,172	17,340	17,500
PILOT real property-current	85,356	139,376	98,940	99,950
PILOT real property-prior	21	-	-	-
Public Utility Franchise Tax	2,750,934	2,590,789	2,690,000	2,690,000
Natural Gas Franchise Tax	630,176	578,284	556,000	556,000
Local Telephone Franchise Tax	259,222	207,789	219,000	216,810
Cable T.V. Franchise Tax	408,155	399,904	400,000	409,000
P.I.L.O.T. - Franchise Tax Sewer	700,443	663,576	359,000	340,000
P.I.L.O.T. - Franchise Tax Water	-	-	359,000	340,000
General Sales Tax	10,404,458	10,402,257	10,638,000	10,909,760
Cigarette Tax	133,587	126,503	133,500	130,200
Economic activity tax	29,283.00	8,587	10,200	10,400
Penalty on Delinquent R.E. Tax	6,040	8,560	6,630	6,760
Penalty on Delinquent P.P. Tax	4,824	4,953	5,100	5,200
	<u>17,362,820</u>	<u>17,180,040</u>	<u>17,514,458</u>	<u>17,777,034</u>
Gen Business License-Flat fee	23,548	25,486	26,000	26,000
Gen Business Lic-Gross receipts	1,317,485	1,280,898	1,318,000	1,331,000
Liquor Licenses	81,789	56,546	76,500	70,500
Trade Licenses	26,740	16,789	24,480	24,480
Residential Rental Licenses	49,579	42,849	46,920	46,920
Security Guard Licenses	3,040	2,320	2,550	2,550
Business License-penalty	15,808	9,053	14,280	14,280
Building Permits	66,768	103,651	78,500	85,000
Plumbing & Sewer Permits	12,362	15,276	16,400	16,400
Electrical Permits	24,751	28,281	26,600	31,000
Mechanical Permits	15,157	17,773	18,972	18,125
Other Permits	26,985	28,060	27,000	26,214
Alarm Permits	-	-	144,375	144,375
	<u>1,664,011</u>	<u>1,626,982</u>	<u>1,820,577</u>	<u>1,836,844</u>
Fed Indirect Operating-FEMA	28,067	83,312	33,250.00	35,000
Fed Indirect Operating-HUD	160,417	158,289	-	-
Fed Indirect Operating-FEMA	-	27,195	134,082.00	-
County Business Surtax	51,636	53,713	54,775	53,000
Police Grants	522,498	342,310	549,103	550,000
Police Dept of Justice Capital Grants	44,584	16,630	-	-
Fed Direct Capital-Police	34,809	1,588	-	-
SEMO Reg Planning Comm. Grant	22,257	8,822	-	-
SEMO Reg Planning	17,684	9,486	-	-
	<u>881,952</u>	<u>701,345</u>	<u>771,210</u>	<u>638,000</u>
Misc. Fees-Grave Openings	23,450	21,775	28,500	24,500
Cemetery Plot Sales	8,750	8,500	10,200	10,500
Engineering Fees	71,043	38,263	30,600	47,300
Plan Review Fees	48,742	90,854	61,200	62,950
Planning Fees	6,012	7,943	6,375	6,900
Planning Services Fees	5,754	6,012	6,630	6,800
Tax Collection Fees	24,631	23,537	24,240	24,000
Prisoner Housing Fee	-	41,992	306,600	256,000
Police services-reimbursements	105,471	149,277	120,360	70,000
Police services-reimb St Francis	-	49,985.00	216,344.00	217,000
False Alarm Fees	-	-	144,200.00	144,200
Extra Patrol Fees	20,321	27,162	30,600	31,000

GENERAL FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Emergency incident fees	-	-	41,253.00	41,253
Outside Fire Protection	24,000	23,039	24,000	24,000
Fire services-reimbursements	2,269	19,388	-	-
Fire Training Fees	11,036	9,100	10,200	10,700
Weed Abatements	14,300	24,649	14,280	14,285
Demolition Assessment	8,600	7,300	-	-
Special Event Fees	1,100	1,200	-	-
Court Costs	73,835	56,729	72,000	67,000
Court summons fees	(5.00)	-	-	-
DWI Recoupment Fee	2,429	2,125	3,060	3,000
	<u>451,736</u>	<u>608,830</u>	<u>1,150,642</u>	<u>1,061,388</u>
Municipal Court Fines	541,299	394,514	502,689	497,000
Non Traffic Fines	103,392	67,349	104,259	94,000
Parking Tickets	37,911	19,163	28,052	28,000
Returned Check Charge	8,300	7,609	8,500	8,500
	<u>690,902</u>	<u>488,635</u>	<u>643,500</u>	<u>627,500</u>
Interest on Overnight Investments	99,065	82,233	68,595	84,000
Interest paid by State	-	26,171	-	-
Interest on Interfund Advances	1,466	2,840	-	-
Interest on Taxes from County	362	260	-	-
Interest on Special Assessment	2,168	1,684	1,020	1,030
Office Space Rental	214,195	218,480	222,845	223,000
Railroad Lease	41,253	42,398	43,576	43,576
Capital contributions-donation	200,000	-	-	-
Police Operating Contributions	-	57,312	-	135,000.00
Fire Operating contributions	2,100.00	-	-	-
Accounts Payable Rebates	55,700	69,585	60,000	60,000
General Miscellaneous	44,713	31,514	45,900	46,800
Cash Overages & Shortages	333	(9)	-	-
	<u>661,356</u>	<u>532,468</u>	<u>441,936</u>	<u>593,406</u>
Proceeds from Sale of Assets	157,291	145,674	-	-
Compensation for Damages	2,984	25,130	-	-
	<u>160,275</u>	<u>170,804</u>	<u>-</u>	<u>-</u>
Project Personnel Costs	1,016,676	1,125,585	1,093,143	1,079,200
Project Overhead Costs	69,961	67,692	60,795	44,413
Project Equipment Costs	5,200	5,200	5,200	5,200
	<u>1,091,837</u>	<u>1,198,477</u>	<u>1,159,138</u>	<u>1,128,813</u>
Transfer-Airport Fund	-	-	12,631	-
Transfer-Motor Fuel Fund	1,456,279	1,431,045	1,398,551	1,400,000
Transfer-Fleet Maintenance	133,456	-	-	-
Transfer-Employee Benefit Fd	26,350	26,350	27,715	29,100
Transfer-Fire Sales Tax	2,563,129	2,547,497	2,574,396	2,712,750
Transfer-Public Safety Trust	-	-	1,287,198	1,356,375
Transfer-Public Safety Trust II	1,281,565	1,273,748	-	-
Transfer-Park/SW Cap ST	-	545,695	-	-
Transfer-PARKS/STORMWATER-OPER	584,456	614,460	1,249,750	-
Transfer - PRS II	-	-	-	120,000
	<u>6,045,234</u>	<u>6,438,795</u>	<u>6,550,241</u>	<u>5,618,225</u>
	<u>\$29,010,123</u>	<u>\$28,946,375</u>	<u>\$30,051,702</u>	<u>\$29,281,210</u>

GENERAL FUND
EXPENDITURES BY DIVISION

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
CITY COUNCIL	\$27,412	\$90,425	\$45,697	\$44,960
CITY MANAGER	490,478	503,172	512,539	528,616
PUBLIC AWARENESS	172,200	163,466	149,825	167,563
CITY ATTORNEY	314,351	308,959	314,461	323,006
HUMAN RESOURCES	360,880	417,183	410,653	408,052
FINANCE	713,782	700,296	711,794	604,974
MUNICIPAL COURT	330,201	333,739	353,030	363,336
FACILITY MAINTENANCE	240,476	228,441	241,582	257,658
PLANNING SERVICES	547,146	494,599	375,469	391,565
INSPECTION SERVICES	541,325	563,254	578,216	1,011,924
ENGINEERING	1,113,421	1,160,305	1,195,053	1,114,464
POLICE	9,087,196	9,442,078	9,667,887	9,964,036
FIRE	5,771,051	5,881,272	5,922,173	6,220,425
STREET	2,601,261	2,624,539	2,681,989	2,706,281
PARK MAINTENANCE	1,597,039	1,480,807	1,510,983	1,489,372
CEMETERY	189,561	181,739	181,713	198,557
INTERDEPARTMENTAL SERV	6,086,670	4,939,050	4,868,558	3,966,067
CONTINGENCY	-	-	250,000	250,000
TOTAL EXPENDITURES	30,184,449	29,513,324	29,971,622	30,010,856
LESS TRANSFERS	4,730,556	4,153,281	4,342,008	3,327,256
NET EXPENDITURES	<u>\$25,453,893</u>	<u>\$25,360,043</u>	<u>\$25,629,614</u>	<u>\$26,683,600</u>

City of Cape Girardeau 2021-2022 Budget

City Council

The City Council is the elected legislative authority of the City Government. It passes all ordinances, policy documents and other measures conducive to the welfare of the City. The City Council is directly accountable to the citizenry for the conduct of municipal affair.

2020-2021 Accomplishments:

- Spearheaded City reinvention and city hall transformation
- Budget – allowed for emergency funding for Covid-19 pandemic
- Led the EOC and communication efforts throughout the pandemic
- Made operating modifications to keep local government operating during pandemic
- Made TTF5 adjustments due to Fountain Street project issues
- Began discussions regarding Red Star Boat Dock area
- Hired new City Manager

2021-2022 Goals:

- On-board new City Manager
- Wayfair legislation response
- Fire ambulance district research and response
- Continue violent crime remediation
- Completion of code recodification
- Red Star Boat Dock feasibility study
- Discussion/action on proposed Charter changes:
 - 2 year budget
 - Franchises
 - Elections
- New Strategic Plan
- Enhance regional position in economic development
- Improve safety and health of employees and community
- Enhance and maintain fiscal stewardship
- Improve neighborhoods
- Streamline citizen and business interaction

CITY COUNCIL (1010)

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$9,702	\$9,514	\$9,037	\$9,000
MATERIALS AND SUPPLIES	668	0	2,250	2,250
CONTRACTUAL SERVICES	12,707	77,858	29,300	29,300
GENERAL OPERATIONS	4,336	3,053	5,110	4,410
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$27,413</u>	<u>\$90,425</u>	<u>\$45,697</u>	<u>\$44,960</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY COUNCIL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-2021 FISCAL YEAR	2021-2022 FISCAL YEAR
Regular Employees				
Mayor	Grade	N/A	1	1
City Council	Grade	N/A	<u>6</u>	<u>6</u>
TOTAL			7	7

City of Cape Girardeau 2021-2022 Budget

City Manager

The City Manager is the administrative head of the City government. Under the direction of the City Council, he supervises all City departments, appoints all City employees, achieves goals and objectives established by the City Council, sees that laws, ordinances and provisions of the Charter are enforced, enforces terms of public utility franchises, prepares and submits the annual and capital program budgets, advises the City Council of financial affairs, makes appropriate recommendations to the City Council and performs such other duties as prescribed by the law and the City Council.

2020-2021 Accomplishments:

- Development Services reinvention; reduced turn-around time for plan review, etc.
- Airport Terminal Master Plan Approved by FAA
- Radio Interoperability System completed and operational
- Comprehensive Plan adopted
- Capital Improvements Program and Budget adopted
- Resolved Drury Development issue at Cape Business Park
- Resolved issues with Capaha Park, Southeast Missouri State University and Cape Catfish
- Developed Jefferson School after school programming and Shawnee Center programming
- Coordinated with MoDOT for Minnesota Access at Highway 74
- Coordinated with MoDOT for traffic signal on Route K at Notre Dame Regional High School

2021-2022 Goals:

- On-board new City Manager
- City Manager indoctrination
 - Become familiar with City Council members and their issues
 - Get to know Department Heads and their department priorities and issues
 - Develop relationships with community and city leaders
- Re-evaluate Council goals and Strategic Plan
- With Council, develop a strategy and plan for Federal Rescue Funds/Emergency Funds
- Finalize Ballfield RFP and develop plan
- Fire Department CBA
- Review/change policy for 30-day utility disconnections
- RFP for new agenda management software and implement for Council and advisory board meetings
- Develop new advisory board handbook; implement advisory board member and liaison training
- Update open records policy and develop Records Management Plan
- Complete conversion from Munis self-hosting to Tyler SaaS hosting off-site; upgrade Munis to more current version
- Implement Tyler 311 Citizen Engagement software to better track and respond to citizen inquiries and concerns

CITY MANAGER (1020)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$454,920	\$467,243	\$474,419	\$492,965
MATERIALS AND SUPPLIES	849	2,478	1,140	2,664
CONTRACTUAL SERVICES	19,751	22,410	19,765	13,517
GENERAL OPERATIONS	14,958	11,041	17,215	19,470
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$490,478</u>	<u>\$503,172</u>	<u>\$512,539</u>	<u>\$528,616</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY MANAGER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
City Manager	Grade N/A	1	1
Deputy City Manager	Grade X	1	1
Director of Citizens Services	Grade U	0.40	0.40
Deputy City Clerk	Grade M	1	1
Administrative Secretary	Grade E	<u>1</u>	<u>1</u>
TOTAL		4.40	4.40

City of Cape Girardeau 2021-2022 Budget

Public Information Office

The overall goal is to increase citizen knowledge, awareness and confidence in the programs, projects, services and activities provided by the City. Activities involve interfacing with media sources concerning City issues; handling public information and coordinating activities with City departments; coordinating social media platforms and the City's website and web presence, and developing internal and external publications

2020-2021 Accomplishments:

- Participated in and assisted with Cape Girardeau County Covid-19 Joint Information Center
- Initiated successful EMP grant to enhance Emergency Management and Public Information capabilities
- Restructured Public Information activity by reduce one FTE and automating blog posting from department social media content to fee an auto-populated e-newsletter, community news, and feature website.
- Completed City Profile/Recruitment Document for GovHR used for the recruitment of a new City Manager
- Developed Citizens Academy Program and successfully graduated four classes.

2021-2022 Goals:

- Assist with re-establishing text alert services for urgent issues with deploying IPAWS across departments.
- Update City Public Relations and Engagement Plan by re-instating Marketing Board and increasing coordination among city communicators and funded partners.
- Pursue funding opportunities in support of Comprehensive Plan outcomes related to the community's identity/image.

PUBLIC AWARENESS (1030)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$139,753	\$139,754	\$92,664	\$93,059
MATERIALS AND SUPPLIES	3,601	815	1,380	1,380
CONTRACTUAL SERVICES	23,622	22,198	48,231	68,174
GENERAL OPERATIONS	5,224	699	7,550	4,950
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$172,200</u>	<u>\$163,466</u>	<u>\$149,825</u>	<u>\$167,563</u>

TOTAL PERSONNEL SERVICE BY POSITION
PUBLIC AWARENESS

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Director of Citizen Services	Grade	U	0.15	0.15
Public Information Manager	Grade	R	<u>1</u>	<u>1</u>
TOTAL			1.15	1.15

City of Cape Girardeau 2021-2022 Budget

City Attorney's Office

The City Attorney performs all necessary legal services for and on behalf of the City. Major assignments are to advise the City Council and other City officials on legal matters, and to prepare ordinances and other legal documents relating to the City affairs and to represent the City's legal interest as required. The City Attorney's office also prosecutes ordinance violations in Municipal Court, and takes other enforcement actions.

2020-2021 Highlights:

- Presentations to Advisory Boards and City Council regarding Sunshine Laws, City Charter, and Conflicts of Interest
- Completed term as Past-President of the Missouri Municipal Attorneys Association
- Served on Missouri Municipal League Legislative Policy Committee
- Began process of recodification and legal review of Cape Girardeau City Code of Ordinances

2021-2022 Goals:

- Complete recodification and legal review of City Code
- Work on reapportionment of City wards due to 2020 Census results
- Conversion to Show Me Courts Statewide Software
- Aid in Transition for new City Management

CITY ATTORNEY (1040)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$261,252	\$269,085	\$273,491	\$279,397
MATERIALS AND SUPPLIES	21,151	15,197	21,600	21,600
CONTRACTUAL SERVICES	25,433	22,231	14,170	16,809
GENERAL OPERATIONS	6,515	2,446	5,200	5,200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$314,351</u>	<u>\$308,959</u>	<u>\$314,461</u>	<u>\$323,006</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY ATTORNEY

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
City Attorney	Grade V	1	1
Assistant City Attorney	Grade S	1	1
Legal Secretary	Grade J	1	1
Administrative Clerk	Grade D	<u>0.50</u>	<u>0.50</u>
TOTAL		3.50	3.50

City of Cape Girardeau 2021-2022 Budget

Human Resources

This is a division of the Administrative Services Department and reports to the Deputy City Manager. This office is responsible for oversight and administration of all personnel systems and policies, property and liability coverages including compliance with state and federal laws. Primary functions include administering a \$27+ million payroll annually; administering all employee benefits along with their annual corresponding renewals and open enrollments; development and/or coordination of employee training; managing claim processes and insurance coverages to eliminate and/or reduce risk in regard to work related injuries, fleet/equipment accidents, and general liability/casualty exposure.

2020-2021 Accomplishments:

- Completed a full year of a new timekeeping and payroll system implemented to increase efficiencies and reduce errors.
- Successfully navigated a pandemic which involved quickly responding to on-going changes in health department mandates and legislation which required development of internal protocols to protect our employees and reduce risk of impact to overall community services.

2021-2022 Goals:

- Implement payroll system modules designed to enhance efficiencies and reduce paper which currently include New Hire On Boarding and Work Shift Scheduler.
- Continue to work to develop and strengthen auditing procedures with payroll and benefit systems.

HUMAN RESOURCES (1050)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$249,418	\$244,734	\$239,640	\$268,282
MATERIALS AND SUPPLIES	1,470	25,079	1,950	1,950
CONTRACTUAL SERVICES	104,877	122,258	161,622	132,069
GENERAL OPERATIONS	5,115	25,055	7,241	5,551
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	57.00	200	200
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$360,880</u>	<u>\$417,183</u>	<u>\$410,653</u>	<u>\$408,052</u>

TOTAL PERSONNEL SERVICE BY POSITION
HUMAN RESOURCES

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Director of HR/Risk Management	Grade	U	1	1
HR Specialist	Grade	N	1	1
Fitness Wellness Coordinator	Grade	M	0.5	0.5
Payroll and Benefits Coordinator	Grade	K	<u>1</u>	<u>1</u>
TOTAL			3.50	3.50

City of Cape Girardeau 2021-2022 Budget

Finance

This department is responsible for all accounting and financial functions of the City government including records management, utility billing, revenue collection, licensing, purchasing, disbursements, investments, data processing, budget analysis, and financial reporting.

2020-2021 Accomplishments:

- Began review of financial status of the City looking for ways to improve efficiency of both the Finance department and other departments.
- Successfully paid off two bond series with available excess funding to save ~\$34,000 in interest payments.

2021-2022 Goals:

- Continue to review financial practices and institute cross-training measures to ensure a wider range of aptitude among employees to enhance service to both internal and external customers.
- Review City debt and create a plan to utilize excess funds efficiently to pay off outstanding debts in an effort to save money.

FINANCE (1060)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$541,888	\$536,325	\$546,295	\$472,344
MATERIALS AND SUPPLIES	3,953	3,428	1,925	1,700
CONTRACTUAL SERVICES	164,012	156,192	158,114	100,470
GENERAL OPERATIONS	3,929	4,351	5,460	30,460
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$713,782</u>	<u>\$700,296</u>	<u>\$711,794</u>	<u>\$604,974</u>

TOTAL PERSONNEL SERVICE BY POSITION
FINANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Finance Director/Treasurer	Grade V	1	1
Controller	Grade S	0	1
SEMPRO Exe Dir/Grant Coordinator	Grade U	0	0.40
Accounting Manager	Grade P	1	1
Customer Service Manager	Grade P	0.25	0
Accountant	Grade M	2	1
Accounts Payable Coordinator	Grade G	1	1
Customer Service Rep.	Grade F	0.50	0.00
Administrative Clerk	Grade D	<u>0.50</u>	<u>0.50</u>
TOTAL		6.25	5.90

City of Cape Girardeau 2021-2022 Budget

Municipal Court

The Municipal Court has exclusive original jurisdiction to hear and rule on all complaints under City ordinances. It is empowered to imprison and/or fine any person violating City ordinances.

2020-2021 Accomplishments:

- Beginning in January of 2020, the City experienced a cyber-attack. All the current court records are accessible only online as we began to scan records in 2013. The Court Administrator and clerks spent an enormous amount of time recreating paper files so the Court could resume handling cases before the cyber-attack had been resolved. We worked with the Office of State Court Administrators to be able to receipt monies and collect on tickets using paper receipts and accounting measures.
- In March of 2020, the Court was forced to close again due the pandemic. We were able to keep the office open by splitting staff into 12 hour shifts, so we were always available to serve the public and answer any questions.
- Before we were allowed to officially reopen court, we set up pleas via teleconference and allowed video conference appearances by attorneys when they were in quarantine.
- Beginning June 1, 2020, the Court resumed scheduled court appearances for defendants. We had Court 4-5 days a week instead of the usual 2 days to allow for social distancing and very small dockets in order to protect the public and staff during the pandemic. We kept with this schedule for as long as necessary to catch up with cases that had been delayed due to the pandemic.
- The Judge worked with Police during the pandemic to ensure defendants were released on ROR bonds on the street and given court dates so they would not have to be brought into the jail during the times of greatest risk for COVID-19.
- The Court is still exercising many COVID protocols mandated by the Missouri Supreme Court in order to have regularly scheduled court dates. These protocols include: screening at the Court entrance, masks in the office and courtroom, frequent sanitation, and very limited numbers in the Courtroom at a time.
- In January 2020, we began the process of implementing Show Me Courts, the mandated court software system and held various dismissal dockets to speed the transition.

2021-2022 Goals:

- In the coming months, the Court will continue the various administrative tasks and training necessary to transition to Show Me Courts by August 1, 2021. The Court staff will undergo many hours of training in the next 3 months to make this transition.
- The Court staff will be maintaining two software systems for the foreseeable future as the State will not pay to transfer the cases in the current software system to Show Me Courts. We are working diligently through these cases to ensure a quick transition away from the legacy system. This will enable us to reduce some of the costs associated with the legacy software. The Show Me Courts software will be free to use as well as the maintenance.
- As we transition to Show Me Courts, the Court will also work with the Police and Prosecuting Attorney as we anticipate a new e-ticketing software will be implemented that will work with Show Me Courts. It is the Court understands that this new e-ticketing software will be another cost saving measure.

MUNICIPAL COURT (1070)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$261,949	\$267,719	\$280,995	\$279,789
MATERIALS AND SUPPLIES	5,640	3,223	5,500	5,500
CONTRACTUAL SERVICES	47,748	53,622	51,965	51,677
GENERAL OPERATIONS	14,864	9,175	14,570	26,370
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$330,201</u>	<u>\$333,739</u>	<u>\$353,030</u>	<u>\$363,336</u>

TOTAL PERSONNEL SERVICE BY POSITION
MUNICIPAL COURT

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Municipal Judge	EXEMPT	1	1
Chief Court Clerk	Grade M	1	1
Court Clerk	Grade I	1	1
Violations Clerk	Grade F	1	1
Administrative Clerk	Grade D	<u>1</u>	<u>1</u>
TOTAL		5	5

City of Cape Girardeau 2021-2022 Budget

Facility Maintenance

This division accounts for all costs of maintaining the City Hall, Police Station, and certain areas of all city facilities.

2020-2021 Accomplishments:

- Re-structured the maintenance of the City Hall HVAC and Boiler System. This will allow staff to better monitor the system and make repairs and improvements as quickly as possible.
- Improved the alarm system at City Hall. This will assist in staff being able to respond in emergency situations.
- Re-structured facility supply purchasing to gain more flexibility in the amount purchased and to be more budget friendly.

2021-2022 Goals:

- Evaluate and make and needed changes in maintenance practices and tasks. With new facilities and old facilities it will be needed to regularly evaluate maintenance assist in staff time usage. (*Improve Efficiency*)
- Improve knowledge and practices of communication technology. Understanding and be able to use technology (computers, email, text) to communicate is imperative to the success of projects and maintenance. (*Improve Efficiency*)
- Made changes to facility generator maintenance. All though this may cost a little more it will ensure the operation of facility generators when needed in emergency situations. (This will need to be in coordination with PW staff.) (*Safety and Emergency Preparedness*)
- Replace chiller system at the existing City Hall to ensure operating temperatures and to aid in the sale of the facility.
- Develop a maintenance plan for the new City Hall facility.

FACILITY MAINTENANCE (1080)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$158,655	\$153,386	\$178,253	\$170,428
MATERIALS AND SUPPLIES	40,832	43,903	43,210	43,996
CONTRACTUAL SERVICES	40,989	31,152	20,059	43,174
GENERAL OPERATIONS	-	-	60	60
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$240,476</u>	<u>\$228,441</u>	<u>\$241,582</u>	<u>\$257,658</u>

TOTAL PERSONNEL SERVICE BY POSITION
FACILITY MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Facility Maintenance Coord.	Grade	M	1	1
Maintenance Worker II	Grade	G	1	1
Maintenance Worker	Grade	E	<u>1</u>	<u>1</u>
TOTAL			3	3
Part-Time Employees				
	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	<u>2,050</u>	<u>0.99</u>	<u>1,400</u>	<u>0.67</u>
	2,050	0.99	1,400	0.67

City of Cape Girardeau 2021-2022 Budget

Planning Services

The Planning Services Division is responsible for both long-range and current planning functions, including managing the City's comprehensive plan and providing staff support for the Board of Adjustment, the Historic Preservation Commission, and the Planning and Zoning Commission. The Division administers the application and review processes for these advisory boards. In addition, Planning staff serves as the City liaison to various organizations such as Old Town Cape, Southeast Metropolitan Planning Organization (SEMPO), and the Neighborhood Development Initiative (NDI) neighborhood groups.

2020-2021 Accomplishments:

- Adopted Cape Vision 2040 Comprehensive Plan (Planning and Zoning Commission)
- Adopted 2021-2045 Metropolitan Transportation Plan (SEMPO)
- Adopted 2021 Endangered Buildings List (Historic Preservation Commission)
- Adopted Revised Rules of Procedure (Board of Adjustment, Historic Preservation Commission, Planning and Zoning Commission)
- Adopted several zoning and development code amendments (City Council)

2021-2022 Goals:

- Implement a digital solution for board & commission agendas.
- Increase use of ProjectDox digital plan review software.
- Amend the zoning and development codes as necessary to facilitate mixed-use development and redevelopment of existing properties.
- Revise the subdivision regulations as necessary to increase efficiency.
- Support neighborhood improvement programs such as NDI and the PORCH Initiative.

PLANNING SERVICES (2010)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$259,222	\$230,274	\$271,855	\$278,414
MATERIALS AND SUPPLIES	566	523	1,215	6,981
CONTRACTUAL SERVICES	117,677	97,738	96,949	102,470
GENERAL OPERATIONS	2,701	2,378	3,950	2,200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	166,981	163,686	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$547,147</u>	<u>\$494,599</u>	<u>\$375,469</u>	<u>\$391,565</u>

TOTAL PERSONNEL SERVICE BY POSITION
PLANNING SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Director of Development Services	Grade V	0.33	0.33
City Planner	Grade R	1	1
Housing Asst. Coord.	Grade M	1	1
Planning Technician	Grade K	<u>1</u>	<u>1</u>
TOTAL		3.33	3.33

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Prop Acquisition & Land Specialist	1400	0.67	1400	0.67

City of Cape Girardeau 2021-2022 Budget

Inspection Services

This division is responsible for all inspections, interpretation, and enforcement activities required by the International Code Council family of codes adopted by the City.

2020-2021 Accomplishments:

- Implemented third party plan review for large, commercial projects
- Reorganized plan review responsibilities amongst staff
- Moved business and liquor licensing from Customer Service to Inspection Services
- Implemented Docusign for digital signatures on permits
- Completely digitized the permit application and issuing process for small permits.
- Streamlined the water tap request process

2021-2022 Goals:

- Increase use of ProjectDox digital plan review software
- Evaluate the plan review and permit fee schedules, and align with outsourced plan review fees where applicable
- Review and adopt the 2021 International codes and 2020 National Electric Code
- Increase efficiency of stormwater plan review and inspection
- Increase efficiency of response to nuisance abatement and property maintenance complaints

INSPECTION SERVICES (2011)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	458,482	469,854	465,937	692,428
MATERIALS AND SUPPLIES	8,241	7,464	8,813	17,486
CONTRACTUAL SERVICES	66,630	84,180	85,401	288,600
GENERAL OPERATIONS	7,971	1,756	18,065	13,410
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>541,324</u>	<u>563,254</u>	<u>578,216</u>	<u>1,011,924</u>

TOTAL PERSONNEL SERVICE BY POSITION
INSPECTION SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
Building and Code Enforcement Mgr	Grade R	1	1
Plan Reviewer and Site Inspector	Grade Q	1	1
Stormwater Coordinator	Grade P	0	1
Senior Code Inspector	Grade O	1	1
Code Inspector	Grade L	1	1
Inspections Technician	Grade L	0	1
MS4 Inspector	Grade L	0	1
Property Mntc/Rental Inspector	Grade L	1	1
Property Mntc/Zoning Inspector	Grade L	1	1
License Technician	Grade G	0	1
Permit Technician	Grade F	1	1
Administrative Clerk	Grade D	1	1
TOTAL		8.33	12.33

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Constr. Inspector	150	0.07	150	0.07
	150	0.07	150	0.07

City of Cape Girardeau 2021-2022 Budget

Engineering Services

This division provides engineering design services for some City construction projects, reviews private development designs and construction in accordance with ordinances and other policy statements by the City Council, keeps the necessary records, and performs other such engineering assignments and duties as required.

2020-2021 Accomplishments:

- Completed Concrete Street Repair 2019
- Completed Concrete Street Repair 2020
- Completed Fort D Roof Replacement Project
- Completed Gordonville BPS
- Accepted Public Improvements that serve Chili's
- Accepted Public Improvements that serve 4110 Nash Road
- Accepted Public Improvements that serve Walden Park Phase 5
- Accepted Public Improvements that serve Lot 3 of Walden Park Phase 1 - Amended
- Accepted Public Improvements that serve 4072 State Highway K
- Accepted Public Improvements that serve The Highlands at Hopper Crossing Phases 1-3
- Accepted Public Improvements that serve Behavioral Health Hospital
- Accepted Public Improvements that serve new Cottages at Dalhousie
- Accepted Public Improvements that serve 4072 State Highway K
- Entered into Agreement for construction of Cypress Road Water Main
- Was awarded TAP Grant for Pedestrian Improvements at US 61 and N. Cape Rock Dr.
- License and Indemnity Agreement for 811 Broadway Street
- License and Indemnity Agreement for 444 Washington Avenue
- License and Indemnity Agreement for installation of fiber with SEMO University
- Began construction on the Water Plant Number 1 Filter and Secondary Basin Rehabilitation
- Began construction at Spanish Street
- Completed requested traffic studies and amended various traffic schedules
- Purchased and updated new contract documents.

2021-2022 Goals:

- Start construction of remaining TTF5 projects
- Finalize the Water Facility Plan and begin implementation of resulting CIP projects
- Finalize and implement Pavement Management Program
- Create sidewalk transition plan utilizing data from SEMPO
- Increase use of ProjectDox digital plan review software
- Complete construction of new city hall and associated street projects on Spanish St. and Lorimier St.

ENGINEERING (2012)

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$932,077	\$912,260	\$956,528	\$977,442
MATERIALS AND SUPPLIES	31,745	12,554	20,375	21,034
CONTRACTUAL SERVICES	135,889	231,111	200,892	106,888
GENERAL OPERATIONS	13,710	4,380	17,258	9,100
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,113,421</u>	<u>\$1,160,305</u>	<u>\$1,195,053</u>	<u>\$1,114,464</u>

TOTAL PERSONNEL SERVICE BY POSITION
ENGINEERING

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.34	0.34
City Engineer	Grade T	1	1
Civil Engineer II	Grade R	1	1
Assistant City Engineer	Grade Q	1	1
Civil Engineer I	Grade P	1	1
Chief Construction Inspector	Grade P	1	1
Survey Crew Chief	Grade N	1	1
Sr. Construction Inspector	Grade N	2	2
Construction Inspector	Grade M	2	2
Engineering Technician	Grade L	2	1
Project Specialist	Grade J	2	1
Administrative Coordinator	Grade J	<u>1</u>	<u>1</u>
TOTAL		15.34	13.34

Part-Time Employees

	2020-21		2021-22	
	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>
Constr. Inspector	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>
	1,500	0.72	1,500	0.72

City of Cape Girardeau 2021-2022 Budget

Police

The Police Department maintains the public peace, suppresses crime, enforces traffic and other City ordinances, executes warrants and other processes issued by the Municipal Court and City Attorney, and performs related duties.

2020-2021 Accomplishments:

- Reduced violent crime statistics through collaboration with community, state, and federal partners
- Implementation of new computer aided dispatch (CAD) system
- Implementation of enhanced statewide radio system

2021-2022 Goals:

- Continue to address violent crime through partnerships with our community
- Reengage in community-focused events with the lifting of COVID restrictions

POLICE (3010)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$7,448,411	\$7,725,268	\$7,952,410	\$8,149,915
MATERIALS AND SUPPLIES	511,671	425,305	526,689	580,128
CONTRACTUAL SERVICES	848,759	830,891	851,420	857,416
GENERAL OPERATIONS	62,997	38,472	58,250	47,750
CAPITAL EXPENDITURES	46	298,342	-	-
SPECIAL PROJECTS	215,312	123,800	279,118	328,827
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$9,087,196</u>	<u>\$9,442,078</u>	<u>\$9,667,887</u>	<u>\$9,964,036</u>

TOTAL PERSONNEL SERVICE BY POSITION
POLICE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Police Chief	Grade LL	1	1
Assistant Police Chief	Grade KK	2	2
Lieutenant	Grade II	5	5
Sergeant	Grade FF	8	8
Corporal	Grade EE	10	10
Patrolman	Grade CC	53	53
Bailiff	Grade CC	1	1
Police Officer - Hospital	Grade CC	5	5
Communications Supervisor	Grade M	1	1
Records Supervisor	Grade L	1	1
Property Evidence Tech	Grade J	1	1
Administrative Coordinator	Grade J	1	1
Lead Communications Officer	Grade I	4	4
Station Commander	Grade H	2	2
Communications Officer	Grade G	11	11
Jailer	Grade G	12	12
Administrative Assistant	Grade F	1	1
Records Clerk	Grade D	2	2
CTSP Co -Coordinators	Grade N/A	2	2
TOTAL		123	123

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
CTSP Co -Coordinator	1000	0.48	1000	0.48
Communicators	-	-	-	-
	1000	0.48	1000	0.48

City of Cape Girardeau 2021-2022 Budget

Fire

The major emphasis of this department will continue to be fire prevention and enforcement of the fire code, suppressing fires, together with providing first response emergency medical service, and performance of related duties.

2020-2021 Accomplishments:

- Began overhauling and revising the Fire Department Policy and Guideline manual. Many of the policies are over 10 years old.
- Received Assistance to Firefighters Grant (AFG) to successfully fund 12 of our current Emergency Medical Technicians (EMTs) to complete the National Registry Paramedic Course. This would add 12 Paramedics to our current staff of 15 and greatly enhance our ability to deliver Advanced Life Support (ALS) services to our community.
- Received Assistance to Firefighters Grant (AFG) to successfully fund the purchase of 4 automatic CPR compression devices. These are used on our front line apparatus to deliver a constant, high quality compression rate during a cardiac arrest. These have already proven to assist in positive patient outcomes.
- Streamlined plan reviews with current city plan reviews into a digital format. This allowed for all reviewers to approve a plan and submit one City of Cape Girardeau letter to the developer improving turnaround times.

2021-2022 Goals:

- Continue overhauling and revising the Fire Department Policy and Guideline manual. Our goal is to successfully implement 10 policies or guidelines per quarter throughout 2021.
- Secure funding to replace our fleet of thermal imaging cameras (TICs).
- Develop a succession plan for Fire Department upper management
- Improve Public Education outreach through Home Fire Safety surveys.

FIRE (3030)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$4,983,547	\$5,178,830	\$5,262,616	\$5,401,837
MATERIALS AND SUPPLIES	274,683	279,971	286,736	292,228
CONTRACTUAL SERVICES	335,475	369,242	334,061	477,060
GENERAL OPERATIONS	54,829	40,783	35,260	45,800
CAPITAL EXPENDITURES	89,704	2,331	-	-
SPECIAL PROJECTS	32,813	10,115	3,500	3,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,771,051</u>	<u>\$5,881,272</u>	<u>\$5,922,173</u>	<u>\$6,220,425</u>

TOTAL PERSONNEL SERVICE BY POSITION
FIRE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Fire Chief	Grade	LL	1	1
Deputy Chief - Field Operations	Grade	KK	1	1
Battalion Chief	Grade	II	5	5
Captain	Grade	FF	16	13
Captain FSI	Grade	FF	1	1
Master Firefighter	Grade	EE	12	13
Firefighter	Grade	CC	29	31
Assistant Emergency Mgmt Coord.	Grade	N/A	1	1
Mechanic/Maintenance Officer	Grade	L	1	1
Administrative Coordinator	Grade	J	1	1
Administrative Secretary	Grade	E	<u>1</u>	<u>1</u>
TOTAL			69	69

City of Cape Girardeau 2021-2022 Budget

Streets

This division maintains over 200 miles of public streets and right-of-ways. The division repairs street defects for short term and long term repairs, mows over 600 acres of right of way, and responds to emergencies as needed. The division also installs and maintains pavement markings, traffic signals and signs. This division manages multiple street maintenance contracts which expedite street repairs, and performs street evaluations to track City street conditions.

2020-2021 Accomplishments:

- Maintained the City's 22 traffic signals for optimal traffic flow.
- Maintained the City's street infrastructure, including pothole patching.
- Completed leaf pick-up for the citizens of Cape Girardeau.
- Performed snow removal during February 2021 winter weather events.
- Provided traffic control signage for all City departments.
- Removed storm debris from wind and storm events.
- Performed project management for the 2020-2021 CIST concrete street repair project.
- Inspected half of City Streets for condition ratings.
- Managed the removal and replacement of the Nash Road Railroad Crossing in a 72-hr timeframe.
- Assisted Fire Department with Radio Interoperability Project.

2021-2022 Goals:

- Have no lost time or at-fault accidents.
- Continue to respond to call-outs in a timely manner.
- Continue to maintain street infrastructure for the citizens, visitors, and businesses of the City of Cape Girardeau.
- Prepare for winter weather events
- Complete a radio connection project in order to have better communications to our traffic signals.
- Complete the install of lighting along Highway 61 near Exit 99, and extend our fiber network to Fire Station #2.
- Complete various traffic signal upgrades for safety improvements.
- Perform project management for the 2022 CIST concrete street repair project.

STREET (4010)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,159,725	\$1,128,389	\$1,173,175	\$1,223,217
MATERIALS AND SUPPLIES	736,925	822,797	828,231	825,746
CONTRACTUAL SERVICES	621,013	655,099	668,658	640,078
GENERAL OPERATIONS	83,598	18,254	11,925	17,240
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$2,601,261</u>	<u>\$2,624,539</u>	<u>\$2,681,989</u>	<u>\$2,706,281</u>

TOTAL PERSONNEL SERVICE BY POSITION
STREET

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Traffic Operations Manager	Grade	R	1	1
Special Projects Coord.	Grade	N	1	1
Street Maintenance Supervisor	Grade	M	1	1
Street Maintenance Crew LI	Grade	L	2	2
PW System/GIS Analyst	Grade	L	0.125	0.125
Traffic Control Technician	Grade	I	1	1
Equipment Operator	Grade	I	4.5	4.5
Street Maintenance Technician	Grade	J	1	1
Street Maintenance Worker II	Grade	G	8	8
Street/Stormwater Inspector	Grade	K	0.5	0.5
Traffic Maintenance Worker I	Grade	E	1	1
TOTAL			<u>21.325</u>	<u>21.325</u>

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>2,040</u>	<u>0.98</u>	<u>2,040</u>	<u>0.98</u>
	2,040	0.98	2,040	0.98

City of Cape Girardeau 2021-2022 Budget

Park Maintenance

This division maintains and operates all public parks, buildings, medians, and areas around other public buildings and recreational facilities.

2020-2021 Accomplishments:

- Completed and opened new Splash pad at Capaha Park.
- Completed new restroom project at Capaha Park near Splash Pad.
- Completed renovations to parking area at Capaha Park.
- Installed a new kiosk to Washington Park and Fountain Street Garden.
- Added trash receptacles and benches along Broadway as a CID project.
- Completed Indian Park and Downtown restrooms.
- Received Trim Grant from MDC for tree inventory in Arena Park.
- Implemented Capaha Pond Renovation Plan.
- Implemented planning of Capaha Phase III.
- Completed Cape La Croix Trail bridge board replacement.

2021-2022 Goals:

- Replace old benches and trash cans along the recreation trail system. This will greatly improve the appearance of the trail with new amenities. (*Improve Area*)
- Complete phase 2 and 3 of the trail widening project to 12'. This will greatly enhance the usability of the trail and make it safer for users. (*Improve Area and Citizen Interaction*)
- Implement the planning of Arena Park PRS II improvements. (*Improving Area and Efficiency*)
- Continue to improve project planning, scheduling and implementation. This will help us continue to improve in completing projects in a timely manner to the best of our ability. (*Improving Area and Efficiency*)
- Improve park signage in all park areas. This will assist in user to guide them in the right direction and help them reach their destination. (*Citizen Interaction and Area Efficiency*)
- Improve signage along the Cape La Croix Trail area and trail heads parking areas. (*Citizen Interaction and Area Efficiency*)
- Improve safety practices and training. This is imperative to endure the safety of our staff and to down any injuries and claims. (*Safety, Efficiency*)
- Perform computer training to staff to engage more usage in Outlook, Excel and Word usage and documentation. (*Improve Efficiency*)
- Complete Capaha Park Dan Cotner Amphitheatre renovations.
- Complete Rose Garden renovations and improvements.
- Complete Capaha Park/Cherry Hill renovations and improvements.

PARK MAINTENANCE (5010)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,135,960	\$1,077,587	\$1,104,348	\$1,063,350
MATERIALS AND SUPPLIES	160,381	149,963	160,114	149,138
CONTRACTUAL SERVICES	217,838	231,905	238,886	264,084
GENERAL OPERATIONS	6,499	6,001	7,135	11,300
CAPITAL EXPENDITURES	74,965	14,846	-	-
SPECIAL PROJECTS	1,395	505	500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,597,038</u>	<u>\$1,480,807</u>	<u>\$1,510,983</u>	<u>\$1,489,372</u>

TOTAL PERSONNEL SERVICE BY POSITION
PARK MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Director of Parks & Recreation	Grade V	1	1
Parks Division Manager	Grade S	1	1
Parks Supervisor	Grade O	1	1
Parks Crew Leader	Grade L	2	2
Administrative Coordinator	Grade J	1	1
Sr. Maintenance Worker	Grade I	5	3
Maintenance Worker II	Grade G	4	4
Maintenance Worker	Grade E	1	3
Administrative Secretary	Grade F	1	1
TOTAL		17	17

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	10,760	5.17	9,400	4.52
Office Worker	2,070	1.00	2,000	0.96
	<u>12,830</u>	<u>6.17</u>	<u>11,400</u>	<u>5.48</u>

City of Cape Girardeau 2021-2022 Budget

Cemetery Maintenance

This division operates and maintains three cemetery facilities within the community.

2020-2021 Accomplishments:

- Contacted families with grave spaces that have not been used in 50 plus years and we were able to get 10 spaces donated back to the city.
- We applied to get markers for Veterans who did not have markers and so far we have received 10 markers.
- New Lorimier Cemetery and Fairmount Grave Spaces all have a GPS Location thanks to the help of a volunteer, Ruth Smith. We have started on Old Lorimier.
- We have cleaned and replanted several flower beds at Old Lorimier and New Lorimier.
- We have added a flag and an additional plants and a flower bed around it.
- The mulch and a large dirt pile by the shop have been removed and gravel has been added there.
- The office was repainted and refreshed with new curtains, etc.
- New MAP Signs were placed in New Lorimier and Fairmount. In addition, we have started to place Section Signs throughout both cemeteries.
- Door trim on the bottom of the garage door by the office to keep rain out.
- The mowing cycle of the cemeteries went from a 12-14 day cycle to a 5-7 day cycle mowing Old Lorimier every other week.
- All door locks on the shops and office were replaced and keyed alike for safety.
- Grooming of several trees in all three cemeteries to make the mowing process more efficient.
- Around the Mausoleum the plants were groomed and additional plants and bulbs were added.
- Cleaning of Military Markers in New Lorimier and Fairmount.
- We have patched pot holes in all driveways in the cemeteries.

2021-2022 Goals:

- Finish the section signs for New Lorimier and Fairmount.
- Finish the section signs for New Lorimier and Fairmount.
- Adding native plants under the Map Signs and throughout the cemeteries.
- Adding a building to house all vehicles and trailers.
- Replacing the old office roof in order to have a place to store markers from Old Lorimier.
- Acquire additional Military Markers.
- Continue to find ways to streamline the mowing, trimming processes.

- Update and Maintain Building as needed.
- Acquire additional grave spaces by contacting families or finding additional spaces on the current property.
- Repairing driveways in cemeteries.
- Continue to work with the university on projects.
- Cremation Garden Research.
- Security System for Old Lorimier.
- Refresh The Louis Lorimier Pavilion at Old Lorimier.
- Repair The Daues Crypt at Old Lorimier.

CEMETERY (5020)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$147,069	\$122,248	\$132,780	\$148,364
MATERIALS AND SUPPLIES	11,081	15,265	12,206	14,955
CONTRACTUAL SERVICES	31,411	44,186	36,727	35,198
GENERAL OPERATIONS	-	40.00	-	40.00
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$189,561</u>	<u>\$181,739</u>	<u>\$181,713</u>	<u>\$198,557</u>

TOTAL PERSONNEL SERVICE BY POSITION
CEMETERY

CLASSIFICATION	SALARY RANGE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Sexton	Grade	N	1	1
Maintenance Worker II	Grade	G	<u>1</u>	<u>1</u>
TOTAL			2	2
Part-Time Employees				
	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Seasonal Worker	<u>4,020</u>	<u>1.93</u>	<u>4,200</u>	<u>2.02</u>
	4,020	1.93	4,200	2.02

INTERDEPARTMENTAL SERVICES

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	9,734	11,957	9,267	10,026
CONTRACTUAL SERVICES	185,753	114,633	128,253	185,305
GENERAL OPERATIONS	82,595	68,671	26,600	28,600
CAPITAL EXPENDITURES	1,591	-	-	-
SPECIAL PROJECTS	1,076,441	590,508	362,430	414,880
DEBT PAYMENTS	-	-	-	-
TRANSFERS	4,730,556	4,153,281	4,342,008	3,327,256
	<u>\$6,086,670</u>	<u>\$4,939,050</u>	<u>\$4,868,558</u>	<u>\$3,966,067</u>

CONTINGENCY (8000)

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	-	-	120,000	-
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	50,000	50,000
GENERAL OPERATIONS	-	-	50,000	50,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	30,000	150,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
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	<u>-</u>	<u>-</u>	<u>250,000</u>	<u>250,000</u>

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**SPECIAL
REVENUE
FUND**

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SPECIAL REVENUE FUNDS

BUDGET HIGHLIGHTS

Special Revenue Funds account for receipts from revenue sources that have been earmarked for specific purposes. Revenue funds are administered by various City departments and including the following funds.

- Airport Fund
- Parks and Recreation Fund
 - Arena Maintenance
 - Osage Park
 - Shawnee Park Community Center
 - Central Pool
 - Family Aquatic Center
 - Recreation
 - Cultural Events
- Health Fund
- Convention and Tourism Fund
- Downtown Business District Fund
- Public Safety Trust Fund
- Public Safety Trust Fund II
- Casino Revenue Fund
- Riverfront Region Economic Development
- Housing Development Grants
- Motor Fuel Tax Fund
- Transportation Sales Tax Trust Fund II
- Transportation Sales Tax Trust Fund III
- Transportation Sales Tax Trust Fund IV
- Transportation Sales Tax Trust Fund V
- Transportation Sales Tax Trust Fund VI
- Capital Improvement Sales Tax Fund - Water Projects
- Capital Improvement Sales Tax Fund - Sewer System Improvements
- Capital Improvement Sales Tax Fund - General Improvements
- Fire Sales Tax Fund
- Park/Stormwater Sales Tax-Capital
- Park/Stormwater Sales Tax-Capital II
- Park/Stormwater Sales Tax-Operating

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - SPECIAL REVENUE FUNDS
 AIRPORT, PARK/REC, HEALTH, CONV/TOURISM, DOWNTOWN BUS. DIST.,
 PUBLIC SAFETY TRUST, PUBLIC SAFETY TRUST II, CASINO REVENUE FUND,
 RIVERFRONT REGION ECONOMIC DEVL FUND, HOUSING DEVELOPMENT GRANTS, MOTOR FUEL,
 TRANSP SALES TAX: I,III,IV,V,VI, CAP IMP SALES TAX-WATER PROJECTS,
 CAP IMP SALES TAX-SEWER SYSTEM IMPR, CAP IMP SALES TAX-GENERAL IMPROVEMENTS,
 FIRE SALES TAX, PARK/STORMWATER SALES TAX-CAPITAL,PARK/STORMWATER SALES TAX-CAPITAL II,
 PARK/STORMWATER SALES TAX-OPERATIONS

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ 23,689,800	\$ 26,517,114	\$ 23,852,069	\$ 23,943,897
LICENSES AND PERMITS	4,852	3,797	4,500	-
INTERGOVERN REVENUE	1,995,081	2,846,753	2,134,680	2,302,400
SERVICE CHARGES	2,232,662	1,759,276	2,161,195	2,137,053
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	981,915	1,062,698	572,702	714,519
OTHER FINANCING	<u>66,738</u>	<u>16,865</u>	<u>4,400</u>	<u>4,400</u>
TOTAL REVENUE	\$ 28,971,048	\$ 32,206,503	\$ 28,729,546	\$ 29,102,269
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 2,899,371	\$ 2,931,157	\$ 2,911,533	\$ 2,992,904
MATERIALS & SUPPLIES	672,871	646,366	645,394	666,513
CONTRACTUAL SERVICES	1,648,584	2,090,883	1,564,684	1,637,236
GENERAL OPERATIONS	105,053	140,916	97,226	118,094
CAPITAL OUTLAY	4,538,303	3,998,837	6,955,493	7,175,365
SPECIAL PROJECTS	3,815,541	1,962,345	959,300	794,883
DEBT SERVICE	<u>4,123,486</u>	<u>2,820,155</u>	<u>2,985,731</u>	<u>3,400,591</u>
TOTAL EXPENSES	\$ 17,803,207	\$ 14,590,659	\$ 16,119,361	\$ 16,785,586
FUND TRANSFERS IN	3,883,563	3,618,315	3,641,670	2,941,734
FUND TRANSFERS OUT	14,199,260	12,802,045	15,990,789	14,233,666
PROJECTED REVENUE				
OVER(UNDER) BUDGET			396,615	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,416,511)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			48,852	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			19,978	(111,294)
BEGINNING UNRESERVED FUND				
BALANCE			27,173,773	25,959,238
ENDING UNRESERVED FUND				
BALANCE			<u>25,959,238</u>	<u>26,633,695</u>
EMERGENCY RESERVE FUND			<u>1,200,352</u>	<u>1,262,334</u>

AIRPORT

FUND

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City of Cape Girardeau 2021-2022 Budget

Airport/FBO

The Airport performs the operation and maintenance of the municipal airport facility in accordance with Federal Aviation Administration regulations. The airport provides a service facility for passenger traffic, private and commercial aircraft, and related business activities. Additionally, the FBO operates the Airport's fueling operations.

2020-2021 Accomplishments:

- Navigated Covid-19 pandemic and associated impacts to Airport
- Acquired 60+/- acres in the NW quadrant of the Airport securing property for future development and preventing incompatible development that could adversely impact airport operations
- Received FAA Approval of the Terminal Area Master Plan
- Negotiated purchase of 18k sq. ft. hangar from Rickard Trust
- Obtained new Snow Removal Apparatus
- Retained Owner's Representative for future Airport Design Build Projects
- Negotiated new military fuel contract
- Issued new Essential Air Service RFP for commercial air service
- Entered into partnership with SEMO University and US Aviation for new Professional Pilot Program

2021-2022 Goals:

- Issue RFP for Design Build Teams to construct new t-hangars, terminal and other airport related projects
- Construct new t-hangars and begin construction, new Airport terminal and other airport projects
- Negotiate new lease for restaurant operator
- Negotiate new lease for agricultural land
- Select Commercial air service provider through Essential Air Service program

AIRPORT FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	297,981	1,249,200	599,480	767,000
SERVICE CHARGES	830,594	499,940	493,850	493,850
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	323,030	282,977	286,194	302,741
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$ 1,451,605	\$ 2,032,117	\$ 1,379,524	\$ 1,563,591
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$880,403	\$844,736	\$793,243	\$869,974
MATERIALS & SUPPLIES	181,487	156,348	177,733	199,954
CONTRACTUAL SERVICES	458,684	912,250	374,328	473,983
GENERAL OPERATIONS	34,829	28,002	33,120	33,120
CAPITAL OUTLAY	108,892	102,990	-	-
SPECIAL PROJECTS	373,883	0	1,100	1,100
DEBT SERVICE	571	22	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$2,038,748	\$2,044,348	\$1,379,524	\$1,578,131
FUND TRANSFERS IN	525,380	-	-	14,540
FUND TRANSFERS OUT	12,631	12,631	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,516,627	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,408,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			34,531	(64,322)
BEGINNING UNRESERVED FUND BALANCE			-	143,158
ENDING UNRESERVED FUND BALANCE			<hr/> <u>143,158</u>	<hr/> <u>78,836</u>
EMERGENCY RESERVE FUND		<hr/> <u>206,929</u>	<hr/> <u>172,398</u>	<hr/> <u>236,720</u>

AIRPORT FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
DOT-FAA Control Tower	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000
Other Federal Grants	50,981	951,136	-	-
Other State Grants	<u>80,000</u>	<u>131,064</u>	<u>432,480</u>	<u>600,000</u>
	297,981	1,249,200	599,480	767,000
Special Event Fees	322,468.00	14,350	-	-
Fuel Flowage Fees	37,100	31,417	35,800	35,800
Miscellaneous Usage Fees	24,576	22,768	30,500	30,500
Airport Sales-Jet A Fuel Sales	926,495	786,234	854,000	854,000
Airport Sales-100 LL Fuel Sales	347,291	252,528	305,500	305,500
Airport Sales-Oil Sales	14,691	11,623	14,900	14,900
Airport Sales-Deicing	-	-	-	-
Airport Sales-Catering	494	91	250	250
Airport Sales-Aircraft Washing	64	64	50	50
Airport Sales-Misc Retail Sales	2,586	1,732	2,500	2,500
Airport Sales-Miscellaneous Fees	6,107	2,100	6,000	6,000
Airport Sales-Emerg Call Out Fees	654	925	650	650
Cost of Items Resold-Jet A Fuel Sales	(581,014)	(423,567)	(503,500)	(503,500)
Cost of Items Resold-100 LL Fuel Sales	(260,660)	(190,685)	(241,000)	(241,000)
Cost of Items Resold-Oil Sales	(7,915)	(8,434)	(9,800)	(9,800)
Cost of Items Resold-Misc Retail Sales	<u>(2,344)</u>	<u>(1,207)</u>	<u>(2,000)</u>	<u>(2,000)</u>
	830,594	499,940	493,850	493,850
Interest on Overnight Inv.	919	358	4,995	5,000
Office Space Lease	20,945	18,351	14,719	21,200
Crop Lease	46,781	46,781	46,781	57,681
Building Lease	12,663	12,663	12,663	12,663
Land Lease	27,071	21,420	21,420	21,420
Aviation Rental	19,509	24,372	21,358	21,400
Restaurant Rental	9,000	9,000	9,000	-
Retail Space Lease	-	715	-	-
Sign Rentals	3,252	3,252	3,252	3,252
T-Hanger Rental	156,783	142,814	149,881	158,000
Cash Over and Short	(5)	-	-	-
General Miscellaneous	2,124	3,251	2,125	2,125
Proceeds from Sale of Assets	18,989	-	-	-
Compensation for damages	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	323,030	282,977	286,194	302,741
Transfer from General Fund	<u>525,380</u>	<u>-</u>	<u>-</u>	<u>14,540</u>
	525,380	0	0	14,540.00
	<u>\$1,976,985</u>	<u>\$2,032,116</u>	<u>\$1,379,524</u>	<u>\$1,578,131</u>

AIRPORT OPERATIONS (2020)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$577,711	\$717,184	\$519,317	\$602,249
MATERIALS AND SUPPLIES	153,983	124,112	142,117	144,324
CONTRACTUAL SERVICES	353,909	853,469	263,041	380,417
GENERAL OPERATIONS	33,532	26,638	23,620	23,620
CAPITAL EXPENDITURES	108,892	102,990	-	-
SPECIAL PROJECTS	373,883	-	1,100	1,100
DEBT PAYMENTS	571	22	-	-
TRANSFERS	-	-	-	-
	<u>\$1,602,481</u>	<u>\$1,824,415</u>	<u>\$949,195</u>	<u>\$1,151,710</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Airport Manager	Grade S	1	1
Control Tower Chief	Grade R	1	1
Air Traffic Controllers	Grade Q	2	3
Deputy Airport Manager	Grade Q	0	0
Airport Operation Specialist	Grade I	1	1
Maintenance Worker II	Grade G	1	1
Maintenance Worker I	Grade E	1	1
Aiport Support Specialist	Grade E	<u>1</u>	<u>1</u>
TOTAL		8.00	9.00

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Worker	<u>716</u>	<u>0.34</u>	<u>300</u>	<u>0.14</u>
	716	0.34	300	0.14

AIRPORT FBO OPERATIONS (2022)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 302,691	\$ 127,552	\$ 273,926	\$ 267,725
MATERIALS AND SUPPLIES	27,504	32,236	35,616	55,630
CONTRACTUAL SERVICES	104,775	58,781	111,287	93,566
GENERAL OPERATIONS	1,298	1,364	9,500	9,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	12,631	-	-
	<u>\$ 436,268</u>	<u>\$ 232,564</u>	<u>\$ 430,329</u>	<u>\$ 426,421</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT FBO OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Flight Line Supervisor	Grade M	1	1
Lead Flight Line Technician	Grade H	1	1
Administrative Clerk	Grade D	1	1
Flight Line Technician II	Grade F	1	1
Flight Line Technician	Grade E	<u>1</u>	<u>1</u>
TOTAL		5	5

Part-Time Employees

	2020-21		2021-22	
	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>
Administrative Clerk	1,664	0.80	832	0.40
Lineman	<u>2,480</u>	<u>1.19</u>	<u>2,480</u>	<u>1.19</u>
	4,144	1.99	3,312	1.59

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**PARKS
AND
RECREATION
FUND**

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PARKS & RECREATION FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	-
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	1,402,068	1,259,336	1,667,345	1,643,203
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	29,385	29,524	29,618	36,868
OTHER FINANCING	<u>270</u>	<u>1,982</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,431,723	\$ 1,290,842	\$ 1,696,963	1,680,071
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,904,232	\$1,946,539	\$1,954,505	\$1,954,505
MATERIALS & SUPPLIES	439,868	425,241	424,239	424,239
CONTRACTUAL SERVICES	320,981	297,438	251,595	251,595
GENERAL OPERATIONS	19,120	14,426	17,459	17,459
CAPITAL OUTLAY	65,653	22,938	-	-
SPECIAL PROJECTS	142,577	124,617	120,730	120,730
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$2,892,432</u>	<u>\$2,831,199</u>	<u>\$2,768,528</u>	<u>2,768,528</u>
FUND TRANSFERS IN	1,360,141	1,882,667	1,400,607	1,590,683
FUND TRANSFERS OUT	-	-	333,333	333,333
PROJECTED REVENUE OVER(UNDER) BUDGET			(161,753)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			49,700	
RESERVED FUND BALANCE DECREASE(INCREASE)			48,852	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			526	-
BEGINNING UNRESERVED FUND BALANCE			4,659	(62,307)
ENDING UNRESERVED FUND BALANCE			<u>(62,307)</u>	<u>106,586</u>
EMERGENCY RESERVE FUND		<u>414,226</u>	<u>413,700</u>	<u>414,226</u>
OPERATIONS AND REPAIR FUND		<u>414,387</u>	<u>364,388</u>	<u>364,388</u>

PARKS & RECREATION FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Arena Building Usage Fees	63,376	54,230	67,500	64,000
Park Shelter Fees	17,965	13,030	18,000	18,500
Miscellaneous Usage Fees	1,205	1,482	1,800	1,800
City Central Pool Fees	89,367	98,442	112,343	115,747
Aquatic Center Annual Passes	30,684	21,788	33,000	32,000
Recreation Special Event Fees	124,136	104,221	123,705	124,155
Parks Miscellaneous Retail Sales	4	2	-	100.00
Cost of Items Resold	-	-	-	(100.00)
Central Vending Machines	1,502	35	1,500	-
Special Events Fees	-	-	-	500
Central Pool Concessions	368	221	375	1,000
Cost of Items Resold	(1,174)	(441)	(1,175)	(600)
Special Events Fees	-	3,919	4,150	3,600
Aquatic Center-Concessions	173,121	142,600	200,000	175,000
Aquatic Miscellaneous Retail Sales	7,372	5,951	7,000	8,000
Cost of Items Resold	(99,613)	(88,657)	(120,000)	(107,265)
Cost-sale of misc retail items	(4,053)	(5,770)	(4,400)	(5,500)
League Fees	108,654	135,213	140,825	114,875
Special Events Concessions	6,698	230	6,630	6,500
Recreation Vending Machines	2,119	1,355	2,040	2,000
Cost of Items Resold	(5,670)	(2,403)	(6,630)	(6,500)
Osage-Misc Retail Items	15	15	-	-
Osage Repair & Replacement	7,708	10,492	9,000	24,850
Osage Building Usage	242,969	199,412	254,500	229,000
Cost of Items Resold	(15,227)	(9,783)	(10,000)	(7,000)
Shawnee Park Ctr Bldg Usage Fees	37,678	30,939	38,250	44,300
Shawnee Park Program Fees	2,897	3,131	4,000	3,500
Shawnee League Fees	-	-	-	1,000
Special Events Fees	-	422	400.00	2,200
Shawnee Pk Ctr-Concs-Non-Alcohol	1,513	1,258	-	1,200
Shawnee Pk Ctr Vending Machines	4,997	3,760	5,000	4,000
Cost of Items Resold	(3,883)	(3,753)	(1,700)	(3,000)
Recreation Program Fees	57,757	54,965	66,615	36,695
Aquatics Program Fees-Central	17,451	11,380	19,017	21,100
Miscellaneous Pool Revenue	-	-	-	-
Aquatics Program Fees-Splash	26,070	21,523	27,150	26,000
Family Aquatic Ctr Pool Usage	420,317	375,357	582,000	593,046
Miscellaneous Fees	7,312	5,964	10,000	8,000
Osage Building Concessions	14,665	7,870	8,500	8,500
Osage Vending	5,254	5,097	6,500	6,000
Osage Program Fees	58,515	55,839	66,000	96,000
	1,402,068	1,259,336	1,671,895	1,643,203
Interest on Overnight Investments	14,469	16,146	14,850	16,100
Operating Contributions	293	75	200	200
Property Rental	13,068	13,068	13,068	13,068
General Miscellaneous	1,591	733	1,500	7,500

Cash Overages & Shortages	<u>(36)</u>	<u>(498)</u>	<u>-</u>	<u>-</u>
	29,385	29,524	29,618	36,868
Proceeds from Sale of Assets	-	-	-	-
Compensation for Damages	<u>270</u>	<u>1,982</u>	<u>-</u>	<u>-</u>
	270	1,982	-	-
Transfer-General Fund	419,996	1,042,252	1,067,274	214,444
Transfer-CVB	333,333	333,333	333,333	333,333
Transfer - PRS Capital	-	49,999	-	-
Transfer-Park/Stormwtr-Operating	<u>606,812</u>	<u>457,083</u>	<u>-</u>	<u>1,042,906</u>
	1,360,141	1,882,667	1,400,607	1,590,683
	<u>\$ 2,791,864</u>	<u>\$ 3,173,509</u>	<u>\$ 3,102,120</u>	<u>\$ 3,270,754</u>

City of Cape Girardeau 2021-2022 Budget

A. C. BRASE ARENA/4-H EXHIBIT HALL

This division is responsible for the operations and maintenance of the A.C. Brase Arena building and the 4-H Exhibit Hall in Arena Park

2020-2021 Accomplishments:

- A.C. Brase Arena Brochure was completed (*Streamline Citizen/Business Interactions*)
- Increased daily rental fees for the A.C. Brase Arena and the 4-H Exhibit Hall (*Fiscal Discipline*)
- We were able to safely and responsibly provide rental services to (26) A.C. Brase Arena events and (48) 4-H Exhibit Hall events. (*Improve Safety & Health/Improves Neighborhoods*)

2021-2022 Goals:

- Meet or exceed revenue goals for this budget year. (*Fiscal Discipline*)
- Absorb the minimum wage and compression increase by lowering other expenses and increasing revenue. (*Fiscal Discipline*)
- Purchase new tables, chairs for the A.C. Brase Arena. (*Improve Safety & Health/Improves Neighborhoods*)
- Refinish stage/balcony floors. (*Improve Safety & Health/Improves Neighborhoods*)
- Create a facility maintenance plan for upcoming desired facility repairs and restorations. (*Improve Safety & Health/Improves Neighborhoods*)
- Recruit (5) new multi-day Rental events for the A.C. Brase Arena. (*Economic Development/Fiscal Discipline*)

ARENA MAINTENANCE (5032)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	163,180	166,895	180,366	175,573
MATERIALS AND SUPPLIES	67,467	68,096	84,314	71,615
CONTRACTUAL SERVICES	36,817	30,899	26,065	25,735
GENERAL OPERATIONS	646	563	1,150	1,150
CAPITAL EXPENDITURES	36,494	6,893	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>304,604</u>	<u>273,346</u>	<u>291,895</u>	<u>274,073</u>

TOTAL PERSONNEL SERVICE BY POSITION
ARENA MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Maintenance Worker II	Grade	G	<u>3</u>	<u>3</u>
TOTAL			3	3

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	1830	0.88	1830	0.88

City of Cape Girardeau 2021-2022 Budget

Osage Park

This division is responsible for the operations and maintenance of the multi-purpose building at Osage Park.

2020-2021 Accomplishments:

- Increased open play and gym usage by 2,000 people. (*Safety & Health*)
- Increased Birthday Party rentals and court reservation to make up for some of main floor losses. (*Fiscal Responsibility*)
- Painted Osage Fitness Room during COVID shutdown to change appeal.
- Survived COVID by maintaining a clean facility and enforcing all guidelines.

2021-2022 Goals:

- Meet or exceed 2020-2021 operating revenue goal. (*Fiscal Discipline and economic impact*)
- Bring back previous Main Floor events pre-COVID. (*Economic Impact*)
- Exceed a cost recovery goal of 50%. (*Fiscal Discipline*)
- Obtain new meeting room clients. (*Economic Impact*)
- Improve the quality and safety of group fitness through the purchases of equipment. (*Safety and Health as well as Economic Impact*)
- Change the locks at the Osage. (*Safety*)
- Begin switching out old tables with new tables for rentals. (*Safety*)
- Redesign Administrative area to better serve the patrons; we got some plans, now we need to put it into action. (*Customer Service*)
- Devise a replacement plan for the HVAC system at Osage. (*Fiscal Discipline*)

OSAGE PARK COMMUNITY CENTER (5034)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	447,929	406,067	436,928	502,742
MATERIALS AND SUPPLIES	104,879	117,680	100,243	87,700
CONTRACTUAL SERVICES	52,183	53,432	55,606	57,299
GENERAL OPERATIONS	1,981	1,616	1,740	1,400
CAPITAL EXPENDITURES	17,809	10,971	-	-
SPECIAL PROJECTS	-	-	-	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>624,781</u>	<u>589,766</u>	<u>594,517</u>	<u>650,641</u>

TOTAL PERSONNEL SERVICE BY POSITION
OSAGE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Asst. Recreation Division Manager	Grade	P	0	0.25
Recreation Supervisor	Grade	O	1	1
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Fitness & Wellness Specialist	Grade	M	0.00	0.50
Maintenance Worker II	Grade	G	2	2
Administrative Assistant	Grade	F	1	1
Administrative Secretary	Grade	E	<u>0.50</u>	<u>0.50</u>
TOTAL			5.00	5.75

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Morning Manager	3,084	1.48	2,640	1.27
Evening Manager	1,540	0.74	1,810	0.87
Personal Trainer	1,511	0.73	1,700	0.82
Office Worker	80	0.04	0	0.00
Administrative Clerk	500	0.24	1,000	0.48
Maintenance Workers	1,750	0.84	1,000	0.48
Recreation Fitness	0	0.00	1,000	0.48
Concessions Worker	400	0.19	100	0.05
Facility Attendants	<u>7,301</u>	<u>3.51</u>	<u>6,820</u>	<u>3.28</u>
	16,166	7.77	16,070	7.73

City of Cape Girardeau 2021-2022 Budget

Shawnee Park

This division is responsible for the operations and maintenance of the multi-purpose building at Shawnee Park.

2020-2021 Accomplishments:

- Purchased a laptop and projector for the building. (*Streamlined Services*)
- Developed a brochure for the Shawnee Park Center to send out to various businesses to pick up weekday meeting room rentals. (*Streamlined Services*)
- We have begun working with the PORCH organization to help plan, develop and promote more specific programming for the youth and adults of the community of South Cape. (*Improved Neighborhoods*)

2021-2022 Goals:

- Host an Open House for the community to see the facility. (*Improved Neighborhoods, Streamlined Services*)
- Continue to look for ways to increase revenue in non-peak times. (*Economic Development*)
- Increase weight room attendance. (*Streamline Services, Improve Neighborhoods*)
- Reach a cost recovery of 35% this year. (*Fiscal Stewardship*)
- Implement the programs developed with PORCH, including Youth Summer Camp, Bike Event, Group Fitness classes and a Sports Combine. (*Improved Neighborhoods*)

SHAWNEE PARK COMMUNITY CENTER (5036)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 91,523	\$ 67,405	\$ 115,325	\$114,458
MATERIALS AND SUPPLIES	32,101	34,454	33,382	33,969
CONTRACTUAL SERVICES	22,448	21,510	21,271	21,121
GENERAL OPERATIONS	1,797	1,237	2,394	22,098
CAPITAL EXPENDITURES	3,510	-	-	-
SPECIAL PROJECTS	600	576	700	2,300
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 151,979</u>	<u>\$ 125,182</u>	<u>\$ 173,072</u>	<u>\$193,946</u>

TOTAL PERSONNEL SERVICE BY POSITION
SHAWNEE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Recreation Specialist	Grade	M	<u>0.50</u>	<u>0.50</u>
TOTAL			0.50	0.50

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,200	1.54	2,900	1.39
Fitness Room Supervisor	3,200	1.54	3,600	1.73
Concessions Workers	100	0.05	120	0.06
Maintenance Workers	250	0.12	200	0.10
Assistant Maintenance Worker	1,000	0.48	420	0.20
Administrative Clerk	520	0.25	200	0.10
Security Officer	<u>50</u>	<u>0.02</u>	<u>20</u>	<u>0.01</u>
	8,320	4.00	7,460	3.59

City of Cape Girardeau 2021-2022 Budget

Central Pool

This division operates an indoor/outdoor pool facility in conjunction with the Public School District.

2020-2021 Accomplishments:

- Continued to have a good year in facility safety and emergency response.
- Maintenance staff continued to team up and do many repairs in house saving thousands to the annual operating budget.
- Improved Swim Lesson Program and had a great success both educationally and in overall quality. Offered a one week break between sessions.
- Upgraded facility with new lane lines, steps, and new 1 M Diving Board.
- Developed relationships with local daycares for swim days during the summer.
- Redesigned concession stand and developed more food offerings.
- Repainted pool basin.
- Added 1 Special Event (Egg Dive).

2021-2022 Goals:

- Continue to endeavor towards fiscal stewardship to control expenditures. (*Fiscal Discipline*)
- Improve function & safety in the bathhouse by replacing worn surfaces with more resilient and practical materials. (*Safety & Health*)
- Continue to draw new users in via special events to increase usage, attendance and revenue. (*Economic Impact*)
- Continue developing relationship with School District and Local Swim Club. (*Citizen Interaction/Economic Impact*)
- Continue to improve safety staff readiness and response. (*Safety & Health*)
- Evaluate concession operations. (*Fiscal Discipline*)
- Purchase and install additional shade structures and lounge furniture on pool deck. (*Neighborhood Improvement/Economic Impact*)
- Continue development of swim lesson program (*Safety & Health/Citizen Interaction*)
- Begin plans for Pool Renovation. (*Economic Impact/Citizen Interaction*)

CENTRAL POOL (5040)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	248,741	269,121	289,214	336,216
MATERIALS AND SUPPLIES	113,857	104,989	109,983	98,464
CONTRACTUAL SERVICES	21,986	70,419	23,955	27,445
GENERAL OPERATIONS	2,602	2,530	1,575	3,150
CAPITAL EXPENDITURES	-	5,074	-	-
SPECIAL PROJECTS	529	285	1,100	2,300
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>387,715</u>	<u>452,418</u>	<u>425,827</u>	<u>467,575</u>

TOTAL PERSONNEL SERVICE BY POSITION
CENTRAL POOL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Asst. Recreation Division Manager	Grade	P	0	0.25
Recreation Supervisor	Grade	O	0.58	0.58
Recreation Coordinator	Grade	L	1	1
Senior Maintenance Worker	Grade	I	<u>1</u>	<u>1</u>
TOTAL			2.58	2.83

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,570	1.72	4,000	1.92
Instructor	1,348	0.65	1,200	0.58
Lifeguards, Cashiers, Other	8,626	4.15	9,170	4.41
Maintenance	<u>50</u>	<u>0.02</u>	<u>50</u>	<u>0.02</u>
	13,594	6.54	14,420	6.93

City of Cape Girardeau 2021-2022 Budget

Family Aquatic Center (Cape Splash)

This division is responsible for the operations and maintenance of an outdoor family aquatic center adjacent to the Osage Park Community Center.

2020-2021 Accomplishments:

- Endeavored to fulfill the expectation to manage a gainful operation.
- Expanded River Walking program to two nights a week in and lengthened by three weeks increased revenue.
- Continued to have an exemplary season in facility safety while some incidents assisted staff in understanding the importance of safety protocols.
- Instituted Little Tykes Season Pass due to demand.
- Instituted private session for Doggy Swim Day to create more revenue for event.
- Improved Swim Lesson Program by adding Parent and Child class to both session times to help with demand and increase revenue.
- Altered maintenance schedule that dramatically improved water clarity.
- Redesigned concession stand to provide better flow and increase food output.

2021-2022 Goals:

- Continue to endeavor towards fiscal stewardship to control expenditures by effective part time personnel management. (*Economic Impact*)
- Continue to improve marketing the special events including two Adult Beach Bashes, Luau Party, and Doggy Swim Day through social media. (*Citizen Interaction*)
- Continue to evaluate events to determine what to reduce, eliminate, or expand based on trends and fiscal outcome. (*Fiscal Discipline*)
- Continue to improve safety staff readiness & response to emergencies by consulting emergency response protocol with the Fire Department. (*Safety & Health*)
- Develop Special Event for Winter Wonderland that includes park walkthrough and interactions. (*Citizen Interaction & Fiscal Discipline*)
- Invest in further Lifeguard staff development, training, and recruitment. (*Safety & Health*)

FAMILY AQUATIC CENTER (5042)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 442,405	493,120	425,283	\$ 519,481
MATERIALS AND SUPPLIES	108,665	89,109	85,367	89,306
CONTRACTUAL SERVICES	119,468	59,933	50,676	58,142
GENERAL OPERATIONS	1,145	1,575	1,600	3,100
CAPITAL EXPENDITURES	7,840	-	-	-
SPECIAL PROJECTS	339	888	900	900
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 679,862</u>	<u>\$ 644,625</u>	<u>\$563,826</u>	<u>\$670,929</u>

TOTAL PERSONNEL SERVICE BY POSITION
FAMILY AQUATIC CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Asst. Recreation Division Manager	Grade	P	0	0.25
Recreation Supervisor	Grade	O	0.42	0.42
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Marketing Director	Grade	L	0.25	0.25
Administrative Secretary	Grade	E	0.50	0.50
TOTAL			<u>1.67</u>	<u>1.92</u>

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Assistant Facility Supervisor	50	0.02	0	0.00
Security Guard	0	0.00	160	0.08
Concessions Workers	4,660	2.24	4,870	2.34
Admissions Worker	1,100	0.53	0	0.00
Customer Safety/ Lifeguard Manager	1,100	0.53	1,940	0.93
Customer Service Manager	1,116	0.54	0	0.00
Customer Service	1,350	0.65	3,380	1.63
Instructors	711	0.34	440	0.21
Head Lifeguards	1,700	0.82	0	0.00
Lifeguards	12,596	6.06	16,880	8.12
Slide Attendants	4,960	2.38	5,970	2.87
Maintenance	1,720	0.83	1,600	0.77
Other/training	560	0.27	0	0.00
	<u>31,623</u>	<u>15.21</u>	<u>35,240</u>	<u>16.95</u>

City of Cape Girardeau 2021-2022 Budget

Recreation

This division operates a year-round public program for all age groups, including a multitude of programs, and coordinates use of all facilities by organized groups.

2020-2021 Accomplishments:

- Implemented COVID protocols to allow the majority of summer classes, events, and leagues to continue safely.
- Haunted Hall of Horror produced record revenue numbers \$48,078.00 (+\$500 Dogwood Sponsorship) Increase of \$4,750.00.
- Coors Light Triathlon increased participation numbers from 38 in 2019 to 110 in 2020.
- Boys and Girls Basketball League teams grew from 118 teams in 2020 to 127 teams in 2021
- Added a Recreation Division High School High School Basketball League-(5 Teams)
- Organized a successful Parks and Rec Night after Parks and Rec Day was postponed due to Covid-and incorporated the 4th of July fireworks celebration.
- Had a successful summer Camp Playmo season while keeping participants safe.
- Successfully recruited Basketball Officials increasing number to keep up with league growth.
- Enhanced programming by adding three successful youth classes (Outdoor Adventure, Music and Movement, and Science Explorers)

2021-2022 Goals:

- Meet or exceed a cost recovery goal from 2020-2021. (*Fiscal Discipline*)
- Absorb the minimum wage and compression increase by lowering other expenses and increasing revenue. (*Fiscal Discipline*)
- Continue to restructure the class schedule and come up with new opportunities. (*Program Enhancement/Economic Development*)
- Develop a more comprehensive staff training program. (*Improve Efficiency*)

RECREATION (5050)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$510,455	\$543,931	\$507,389	\$381,415
MATERIALS AND SUPPLIES	6,651	7,108	7,950	88,350
CONTRACTUAL SERVICES	45,369	42,499	45,172	48,450
GENERAL OPERATIONS	10,675	6,345	8,750	9,100
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	123,111	104,538	98,030	106,335
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$696,261</u>	<u>\$704,421</u>	<u>\$667,291</u>	<u>\$633,650</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECREATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Asst Recreation Division Manager	Grade P	0	0.25
Recreation Division Manager	Grade S	2	2
Recreation Specialist	Grade M	1	1
Fitness/Wellness Specialist	Grade M	0.50	0
Recreation Coordinator I	Grade L	2.50	0.50
Marketing Director - Parks	Grade L	<u>0.25</u>	<u>0.25</u>
TOTAL		6.25	4.00

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	3805	1.83	3800	1.83
Sports Officials	1640	0.79	1200	0.58
Instructors	985	0.47	0	0.00
Assistant Recreation Programers	190	0.09	200	0.10
League Supervisor	325	0.16	320	0.15
Scorekeepers	<u>855</u>	<u>0.41</u>	<u>800</u>	<u>0.38</u>
	7,800	3.75	6,320	3.04

City of Cape Girardeau 2021-2022 Budget

Cultural Events

This division provides open-air concerts at the band shell in Capaha Park and additional concerts in other areas within the community.

2020-2021 Accomplishments:

- Placed sculptures on Broadway.
- Had eight band concerts.

2021-2022 Goals:

- Try to raise money to pay for the accomplishments.

CULTURAL EVENTS (5060)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	-	-	-	-
MATERIALS AND SUPPLIES	6,248	3,805	3,000	3,000
CONTRACTUAL SERVICES	22,709	18,746	28,850	25,357
GENERAL OPERATIONS	275	560	250	275
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	17,999	18,330	20,000	19,975
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>47,231</u>	<u>41,441</u>	<u>52,100</u>	<u>48,607</u>

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HEALTH

FUND

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City of Cape Girardeau 2021-2022 Budget

Health Fund

This division provides limited funding for enforcement of health ordinances including animal control, weed abatement, and demolitions of condemned structures. In addition, contractual payments to the County Health Department and Humane Society are also paid by this fund.

2020-2021 Accomplishments:

- Responded to and resolved over 5,000 calls for nuisance issues

2021-2022 Goals:

- Restructure Nuisance Abatement in effort to streamline services and reduce budgetary impact

HEALTH FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$367,433	\$3,863,136	\$384,200	\$390,992
LICENSES AND PERMITS	4,852	3,797	4,500	-
INTERGOVERN REVENUE	76,092	10,058	10,200	10,400
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7,633	7,295	4,500	7,200
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$456,010	\$3,884,286	\$403,400	\$408,592
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$114,736	\$139,882	\$163,785	\$168,425
MATERIALS & SUPPLIES	3,275	7,240	23,512	25,201
CONTRACTUAL SERVICES	56,322	60,408	56,306	29,398
GENERAL OPERATIONS	35,617	83,416	46,647	67,515
CAPITAL OUTLAY	89,397.10	101,482	-	-
SPECIAL PROJECTS	126,887	114,532	113,150	118,053
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$426,234	\$506,960	\$403,400	\$408,592
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(1,381)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(9,758)	
RESERVED FUND BALANCE DECREASE(INCREASE)				221
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				221
BEGINNING UNRESERVED FUND BALANCE			326,156	315,017
ENDING UNRESERVED FUND BALANCE			<u>315,017</u>	<u>315,238</u>
EMERGENCY RESERVE FUND		<u>61,510</u>	<u>61,510</u>	<u>61,289</u>

HEALTH FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Real Estate Tax	\$ 277,178	\$ 284,208	\$ 290,472	\$ 295,077
Personal Property Tax	68,643	74,370	70,905	72,300
Railroad & Utility Tax	12,201	14,115	12,342	12,500
Intangible Tax	866	-	-	500.00
Delinquent Real Estate Tax	3,903	8,062	5,024	5,075
Delinquent Personal Prop Tax	2,606	3,030	3,264	3,300
Penalty on Delinquent R.E. Tax	1,131	1,603	1,224	1,250
Penalty on Delinquent P.P. Tax	904	928	969	990
	<u>367,433</u>	<u>386,316</u>	<u>384,200</u>	<u>390,992</u>
Animal Licenses	<u>4,852</u>	<u>3,797</u>	<u>4,500</u>	<u>-</u>
	4,852	3,797	4,500	0
Fed indirect cap-FEMA	66,417.83	-	-	-
County Business Surtax	<u>9,674</u>	<u>10,058</u>	<u>10,200</u>	<u>10,400</u>
	76,092	10,058	10,200	10,400
Interest on Overnight Investments	7,565	7,246	4,500	7,200
Interest on Taxes from County	<u>68</u>	<u>49</u>	<u>-</u>	<u>-</u>
	7,633	7,295	4,500	7,200
	<u><u>\$456,010</u></u>	<u><u>\$407,466</u></u>	<u><u>\$403,400</u></u>	<u><u>\$408,592</u></u>

HEALTH

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	114,736	139,882	163,785	168,425
MATERIALS AND SUPPLIES	3,275	7,240	23,512	25,201
CONTRACTUAL SERVICES	56,322	60,408	56,306	29,398
GENERAL OPERATIONS	35,617	83,416	46,647	67,515
CAPITAL EXPENDITURES	89,397	101,482	-	-
SPECIAL PROJECTS	126,887	114,532	113,150	118,053
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>426,234</u>	<u>506,960</u>	<u>403,400</u>	<u>408,592</u>

TOTAL PERSONNEL SERVICE BY POSITION
HEALTH

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Nuisance Abatement Supervisor	Grade	CC	1	1
Nuisance Abatement Officer	Grade	F	<u>2</u>	<u>2</u>
TOTAL			3	3
Part-Time Employees				
	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Nuisance Abatement Officer	<u>1040</u>	<u>0.50</u>	<u>1040</u>	<u>0.50</u>
	1040	0.50	1040	0.50

**CONVENTION
AND
VISITOR'S
BUREAU
FUND**

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CONVENTION AND VISITOR'S FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Convention and Visitor's Fund provides for the receipt and disbursement of all funds in conjunction with the hotel/motel/restaurant tax. This is a gross receipt tax that provides for a rate of 4% on hotel/motel rooms and 1% on restaurants. The funds may be used for conventions and tourism purposes, as well as other uses authorized by the ordinance and law.

REVENUE/RATE INCREASES

There is no tax increase within the proposed 2019 -2020 Convention and Visitor's Fund.

REVENUE/EXPENDITURE PROJECTIONS

Hotel and motel gross receipt taxes are projected at 1.3% below fiscal year ending June 30, 2018 actual levels. Restaurant gross receipt taxes are projected at 5.4% above fiscal year ending June 30, 2018 actual levels. These taxes are projected to grow 2% annually in the future.

Future expenditures from this fund are controlled by an agreement between the City and MidAmerican Hotels Corporation. This budget includes payments to the Cape Chamber of Commerce for operation of the Convention and Visitors Bureau, debt payments on bonds issued to fund the construction of a new indoor sports complex, and transfers to cover operations of the parks and recreation and indoor sports complex funds.

Cost of operating the Convention and Visitors Bureau is projected to grow 3% annually after the fiscal year ending June 30, 2012. Amounts shown as capital outlays during the projection period represent excess hotel and motel gross receipts that can be used for improvements to Cape Splash. Transfers of \$333,333 during the projection period subsidize operations of the parks and recreation fund. Remaining transfers during the projection period subsidizes operations of the indoor sports complex funds. All of these transactions are allowed by the previous agreement.

This budget does not include a \$10,000 contribution from the Project Development Fund proposed by the CVB for advance marketing activities relating to the proposed Aquatic Centre development.

CONVENTION VISITORS FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,362,806	\$2,260,436	\$2,401,760	\$2,261,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	20,377	33,243	11,055	12,000
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$2,383,183	\$2,293,679	\$2,412,815	\$2,273,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	736,110	767,188	786,900	800,000
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	552,782	702,032	853,015	808,730
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$1,288,892	\$1,469,220	\$1,639,915	\$1,608,730
FUND TRANSFERS IN	50,824	-	-	-
FUND TRANSFERS OUT	436,294	423,852	505,456	385,140
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(66,705)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(7,830)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(25,886)	30,563
BEGINNING UNRESERVED FUND				
BALANCE			1,414,765	1,581,788
ENDING UNRESERVED FUND				
BALANCE			<u>1,581,788</u>	<u>1,891,481</u>
EMERGENCY RESERVE FUND		<u>245,987</u>	<u>271,873</u>	<u>241,310</u>

CONVENTION/VISITOR BUREAU FUND REVENUE

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
Hotel / Motel Tax	\$ 776,590	\$ 723,386	\$ 784,080	\$ 709,000
Restaurant Tax	1,584,080	1,532,308	1,615,680	1,550,000
Osage Caterer Fee	<u>2,135</u>	<u>4,742</u>	<u>2,000</u>	<u>2,000</u>
	2,362,806	2,260,436	2,401,760	2,261,000
Interest on Overnight Invmt	<u>20,377</u>	<u>33,243</u>	<u>11,055</u>	<u>12,000</u>
	20,377	33,243	11,055	12,000
Transfer from gen cap imp fund	<u>50,824.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
	50,824.00	-	-	-
	<u><u>\$2,434,007</u></u>	<u><u>\$2,293,679</u></u>	<u><u>\$2,412,815</u></u>	<u><u>\$2,273,000</u></u>

CONVENTION & VISITORS BUREAU

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	736,110	767,188	786,900	800,000
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	552,782	702,032	853,015	808,730
TRANSFERS	<u>436,294</u>	<u>423,852</u>	<u>505,456</u>	<u>385,140</u>
	<u>\$1,725,186</u>	<u>\$1,893,072</u>	<u>\$2,145,371</u>	<u>\$1,993,870</u>

**DOWNTOWN
BUSINESS
DISTRICT
FUND**

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COMMUNITY DEVELOPMENT BLOCK GRANT FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

DOWNTOWN BUSINESS DISTRICT FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$35,604	\$36,463	\$35,221	\$35,905
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,834	2,302	1,275	2,300
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$37,438	\$38,765	\$36,496	\$38,205
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	9,327	18,785	87,755	38,205
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 9,327</u>	<u>\$ 18,785</u>	<u>\$ 87,755</u>	<u>\$ 38,205</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			5,331	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			77,454	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			1,323	6,109
BEGINNING UNRESERVED FUND				
BALANCE			110,405	143,254
ENDING UNRESERVED FUND				
BALANCE			<u>143,254</u>	<u>149,363</u>
EMERGENCY RESERVE FUND		<u>11,840</u>	<u>10,517</u>	<u>4,408</u>

DOWNTOWN BUSINESS DISTRICT FUND

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Real Estate Tax	\$ 34,431	\$ 34,713	\$ 35,119	\$ 35,800
Intangible Tax	1,092	1,614	-	-
Delinquent Real Estate Tax	-	-	-	-
Penalty on Delinquent R.E. Tax	<u>81</u>	<u>136</u>	<u>102</u>	<u>105</u>
	35,604	36,463	35,221	35,905
Interest on Overnight Investmnt	1,815	2,302	1,275	2,300
Interest Paid by County	<u>19</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,834	2,302	1,275	2,300
Compensation for damages	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-	-
	<u><u>\$37,438</u></u>	<u><u>\$38,765</u></u>	<u><u>\$36,496</u></u>	<u><u>\$38,205</u></u>

DOWNTOWN BUSINESS DISTRICT FUND

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	9,327	18,785	87,755	38,205
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$9,327</u>	<u>\$18,785</u>	<u>\$87,755</u>	<u>\$38,205</u>

**PUBLIC
SAFETY
TRUST
FUND**

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PUBLIC SAFETY TRUST FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Public Safety Trust Fund is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

The capital portion of the fire sales tax originally approved in 2004 was set to expire March 31, 2014 but was extended by voters to December 31, 2035. The Public Safety Trust Fund II is used to account for all transfers related to the Fire Sale Tax after March 31, 2014.

Fiscal year 2018-19 was the last year in which the Public Safety Trust Fund was used; consequently no budget is included for 2021-22.

PUBLIC SAFETY TRUST FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,070	532	-	-
OTHER FINANCING	<u>27,552</u>	<u>10,400</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 28,622	\$ 10,932	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	7,785.00	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	15,486	8,674	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 23,271</u>	<u>\$ 8,674</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	21,702	3,800	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET				
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE				
ENDING UNRESERVED FUND				
BALANCE				
EMERGENCY RESERVE FUND				

PUBLIC SAFETY TRUST FUND

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Interest on Overnight Investments	\$ 1,070	\$ 532	\$ -	\$ -
	1,070	532	-	-
Sale of Assets (Governmental)	16,382	10,400	-	-
Compensation for damages	11,170	-	-	-
	27,552	10,400	-	-
Transfers In -Fleet Mntc	-	-	-	-
	-	-	-	-
	<u>\$ 28,622</u>	<u>\$ 10,932</u>	<u>\$ -</u>	<u>\$ -</u>

PUBLIC SAFETY TRUST FUND

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	7,785	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	15,486	8,674	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	21,702	3,800	-	-
	<u>\$ 44,973</u>	<u>\$ 12,474</u>	<u>\$ -</u>	<u>\$ -</u>

**PUBLIC
SAFETY
TRUST
FUND
II**

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PUBLIC SAFETY TRUST FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

The Public Safety Trust Fund II is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund after March 31, 2014. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

This budget includes transfers from the General Fund totaling \$2,712,750 and the Parks and Recreation Fund totaling \$333,333. This budget also includes \$237,579 for police vehicle purchases, \$36,100 for generator installation and heating repairs in Fire Station #1 truck bay, \$1,412,029 for debt service on bonds issued to build a new police headquarters, replacement and relocation of fire station #4, upgrades to fire stations #1 and #2, replacement of fire apparatus, and \$1,356,375 for transfers to the General Fund to cover various public safety operating expenses.

PUBLIC SAFETY TRUST FUND II
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	13,336	36,698	7,500	14,200
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 13,336	\$ 36,698	\$ 7,500	\$ 14,200
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	39,003	-	-
CONTRACTUAL SERVICES	-	26,286	-	36,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	223,612	305,496	230,623	255,579
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	1,291,169	1,300,994	1,315,249	1,412,229
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 1,514,781	\$ 1,671,779	\$ 1,545,872	\$ 1,703,908
FUND TRANSFERS IN	2,918,164	2,926,256	2,907,729	3,046,083
FUND TRANSFERS OUT	1,361,717	1,273,748	1,287,198	1,356,375
PROJECTED REVENUE				
OVER(UNDER) BUDGET			142,637	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(84,865)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			0	(19,962)
BEGINNING UNRESERVED FUND				
BALANCE			147,070	287,001
ENDING UNRESERVED FUND				
BALANCE			<hr/>	<hr/>
			287,001	267,039
EMERGENCY RESERVE FUND		<hr/>	<hr/>	<hr/>
		197,287	197,287	217,249

PUBLIC SAFETY TRUST FUND II

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Interest on Overnight Invmts	13,336	14,298	7,500	14,200
Sale of Assets	-	2,000	-	-
Operating Contributions	-	20,400	-	-
	<u>13,336</u>	<u>36,698</u>	<u>7,500</u>	<u>14,200</u>
Transfers In -General	2,896,462	2,547,497	2,574,396	2,712,750
Transfer from Pub Safety Tr Fd	21,702	3,800	-	-
Transfer from General Cap Imp.	-	41,626	-	-
Transfer from parks and rec fd	-	333,333.00	333,333	333,333
	<u>2,918,164</u>	<u>2,926,256</u>	<u>2,907,729</u>	<u>3,046,083</u>
	<u>\$ 2,931,500</u>	<u>\$ 2,962,954</u>	<u>\$ 2,915,229</u>	<u>\$ 3,060,283</u>

PUBLIC SAFETY TRUST FUND II

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	39,003	-	-
CONTRACTUAL SERVICES	-	26,286	-	36,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	223,612	305,496	230,623	255,579
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	1,291,169	1,300,994	1,315,249	1,412,229
TRANSFERS	<u>1,361,717</u>	<u>1,273,748</u>	<u>1,287,198</u>	<u>1,356,375</u>
	<u>\$ 2,876,498</u>	<u>\$ 2,945,527</u>	<u>\$ 2,833,070</u>	<u>\$3,060,283</u>

CASINO REVENUE FUND

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CASINO REVENUE FUND BUDGET HIGHLIGHTS

ACTIVITIES

This fund will account for the receipt of all revenues associated with the Century (formerly) Isle of Capri Casino that opened in October 2012.

REVENUE/EXPENDITURE PROJECTIONS

This budget assumes tax revenue from the Casino, interest revenue, and repayments received on a loan made to the solid waste fund. It also provides for a \$170,000 matching transfer to the riverfront economic development fund, a \$460,000 payment on the Industrial Park loan, \$75,000 for revenue share payments to adjacent communities, disbursement of a \$1,052,500 loan from the legacy fund to the solid waste fund for the purchase of new vehicles, and disbursement of a \$1,407,398 loan from the legacy fund to the Airport for purchase of land and private hangar space.

CASINO REVENUE FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 2,770,272	\$ 2,142,835	\$ 2,500,000	\$ 2,150,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	148,586	163,714	110,010	114,160
OTHER FINANCING	<u>(26,430)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	2,892,428	\$ 2,306,549	\$ 2,610,010	\$ 2,264,160
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	21,187	-	-	-
CONTRACTUAL SERVICES	25,284	-	-	-
GENERAL OPERATIONS	-	5,000.00	-	-
CAPITAL OUTLAY	41,323	785,753	-	529,160.00
SPECIAL PROJECTS	2,504,481	938,108	75,000	75,000
DEBT SERVICE	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>
TOTAL EXPENSES	<u>3,052,274</u>	<u>\$ 2,188,861</u>	<u>\$ 535,000</u>	<u>\$ 1,064,160</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	188,278	146,680	769,700	1,200,000
PROJECTED REVENUE OVER(UNDER) BUDGET			(400,547)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,168,257)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			3,141,036	2,877,542
ENDING UNRESERVED FUND BALANCE			<u>2,877,542</u>	<u>2,877,542</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

CASINO REVENUE FUND

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Gaming Gross Receipts Tax	<u>\$ 2,770,272</u>	<u>\$ 2,142,835</u>	<u>\$ 2,500,000</u>	<u>\$ 2,150,000</u>
	2,770,272	2,142,835	2,500,000	2,150,000
Fed Direct Cap-FEMA	-	-	-	-
Fed Indirect Cap-Police	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-	-
Interest Paid by other Funds	12,965	12,369	48,638	43,329
Repayment of Interfund Adv	19,859	20,455	1,372	5,431
Interest on Overnight Investments	<u>115,763</u>	<u>130,890</u>	<u>60,000</u>	<u>65,400</u>
	148,586	163,714	110,010	114,160
Capital Contributions-donation	-	-	-	-
Sale of Assets (Governmental)	(26,430)	-	-	-
Other Notes or Loans	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	(26,430)	-	-	-
	<u><u>\$ 2,892,428</u></u>	<u><u>\$ 2,306,549</u></u>	<u><u>\$ 2,610,010</u></u>	<u><u>\$ 2,264,160</u></u>

CASINO REVENUE FUND

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	21,187	-	-	-
CONTRACTUAL SERVICES	25,284	-	-	-
GENERAL OPERATIONS	-	5,000	-	-
CAPITAL EXPENDITURES	38,318	785,753	-	529,160
SPECIAL PROJECTS	2,504,481	938,108	75,000	75,000
DEBT PAYMENTS	460,000	460,000	460,000	460,000
TRANSFERS	188,278	146,680	769,700	1,200,000
	<u>\$ 3,237,548</u>	<u>\$ 2,335,541</u>	<u>\$ 1,304,700</u>	<u>\$2,264,160</u>

**RIVERFRONT
REGION
ECONOMIC
DEVELOPMENT
FUND**

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RIVERFRONT REGION ECONOMIC DEVELOPMENT FUND BUDGET HIGHLIGHTS

ACTIVITIES

This fund was established by a development agreement between IOC-Cape Girardeau LLC (Developer) and the City. The developer shall pay monthly .3% of its gross gaming revenue into this fund for improvements, economic development, and other public purposes benefiting the downtown commercial and riverfront areas. The developer's monthly payments are only required if the City funds, or makes a binding commitment to fund an equal amount to be deposited into this fund.

REVENUE/EXPENDITURE PROJECTIONS

This budget includes \$170,000 in revenue that is expected to be received from the developer during the current fiscal year and matching funding from the City. This budget allocates 30% of the total estimated revenue to be used to fund the operations of Old Town Cape, \$17,119 Bill Emerson Bridge lighting, \$7,955 for downtown parking, and \$227,926 for currently undetermined future development projects.

RIVERFRONT REGION ECONOMIC DEVELOPMENT
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 185,833	\$ 236,344	\$ 169,700	\$ 170,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	20,590	25,628	15,000	15,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 206,422	\$ 261,972	\$ 184,700	\$ 185,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	19,269	18,534	19,910	17,119
CONTRACTUAL SERVICES	5,250	7,800	7,800	7,955
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	85,450.27	-	224,870	227,926
SPECIAL PROJECTS	117,000	114,000	101,820	102,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 226,969	\$ 140,334	\$ 354,400	\$ 355,000
FUND TRANSFERS IN	188,278	146,680	169,700	170,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			47,872	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(143,204)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,396,391	1,301,059
ENDING UNRESERVED FUND BALANCE			<hr/> <u>1,301,059</u>	<hr/> <u>1,301,059</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Gaming Gross Receipts Tax	\$ 185,833	\$ 152,533	\$ 169,700	\$ 170,000
CID - Sales Ta	\$ -	\$ 83,811	\$ -	\$ -
	<u>185,833</u>	<u>236,344</u>	<u>169,700</u>	<u>170,000</u>
Interest on Overnight Investments	<u>20,590</u>	<u>25,628</u>	<u>15,000</u>	<u>15,000</u>
	20,590	25,628	15,000	15,000
Transfer fm Casino Rev Fd	<u>188,278</u>	<u>146,680</u>	<u>169,700</u>	<u>170,000</u>
	188,278	146,680	169,700	170,000
	<u>\$ 394,701</u>	<u>\$ 408,652</u>	<u>\$ 354,400</u>	<u>\$ 355,000</u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	19,269	18,534	19,910	17,119
CONTRACTUAL SERVICES	5,250	7,800	7,800	7,955
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	85,450	-	224,870	227,926
SPECIAL PROJECTS	117,000	114,000	101,820	102,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 226,969</u>	<u>\$ 140,334</u>	<u>\$ 354,400</u>	<u>\$ 355,000</u>

HOUSING DEVELOPMENT GRANTS

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HOUSING DEVELOPMENT GRANTS
BUDGET HIGHLIGHTS

ACTIVITIES

The Housing Development Grant Fund accounts for the revenue and expenditures associated with the rehabilitation of housing from the various grant programs for neighborhood housing rehabilitation. This budget includes revenues and expenditures related to a \$152,010 Federal Home Loan Bank grant awarded in December 2018.

Program revenue may become available for expenditure during the year. Appropriations will be made as this revenue is spent.

HOUSING DEVELOPMENT GRANTS
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	33	89,211	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7	14	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 40	\$ 89,225	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	728	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	11,794	117,135	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 11,794	\$ 117,863	\$ -	\$ -
FUND TRANSFERS IN	11,725	34,111	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			72,452	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(12,190)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			26,869	87,131
ENDING UNRESERVED FUND BALANCE			<hr/> <u>87,131</u>	<hr/> <u>87,131</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

HOUSING DEVELOPMENT GRANTS REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Program Income-Neighborhood Stabiliz	\$ -	\$ 8,125	\$ -	\$ -
Miscellaneous local cap grants	<u>33.00</u>	<u>81,086</u>	<u>-</u>	<u>-</u>
	33.00	89,211	-	-
Interest on Overnight Inv	<u>7</u>	<u>14</u>	<u>-</u>	<u>-</u>
	7	14	-	-
Transfer from general fund	11,725	28,566		
Transfer from CDBG	<u>-</u>	<u>5,545</u>	<u>-</u>	<u>-</u>
	11,725	34,111	-	-
	<u>\$ 11,765</u>	<u>\$ 123,336</u>	<u>\$ -</u>	<u>\$ -</u>

HOUSING DEVELOPMENT GRANTS

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	728	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	11,794	117,135	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 11,794</u>	<u>\$ 117,863</u>	<u>\$ -</u>	<u>\$ -</u>

**MOTOR
FUEL
TAX
FUND**

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MOTOR FUEL TAX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Motor Fuel Tax Fund provides for the receipt of funds from the City's allocable portion of the state motor fuel taxes, the state sales tax on motor vehicles, the state vehicle license fees. The state motor fuel tax is 15% of the remaining net proceeds of that tax and is allocated to various incorporated cities, towns and villages within the State based on the population of that City. As stipulated in Article IV of the Missouri Constitution all taxes in this fund provide for the construction, repair, signing or lighting of roads, street and bridge projects. The only airport improvement expenses that could be approved are those for construction or repair of streets and roads within the airport property.

REVENUE/EXPENDITURE PROJECTIONS

State Motor Fuel Tax revenues for fiscal year ending June 30, 2021 are projected to equal the projected revenues from fiscal year ending June 30, 2020. Revenues are anticipated to be stable over the following five years.

This budget includes \$1,400,000 transfers to the general fund.

MOTOR FUEL TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,517,094	1,490,309	1,525,000	1,525,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	11,637	13,608	10,800	8,300
OTHER FINANCING	<u>4,468</u>	<u>4,483</u>	<u>4,400</u>	<u>4,400</u>
TOTAL REVENUE	\$ 1,533,199	\$ 1,508,400	\$ 1,540,200	\$ 1,537,700
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	337,527	2,478	-	137,700
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ <u>337,527</u>	\$ <u>2,478</u>	\$ -	\$ <u>137,700</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,475,917	1,431,045	1,398,551	1,400,000
PROJECTED REVENUE OVER(UNDER) BUDGET			(119,632)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			36,551	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			265,926	324,494
ENDING UNRESERVED FUND BALANCE			<u>324,494</u>	<u>324,494</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Motor Fuel Tax	1,017,707	988,027	1,015,000	1,015,000
Motor Vehicle Sales Tax	331,484	335,750	340,000	340,000
Vehicle License Fees	<u>167,903</u>	<u>166,532</u>	<u>170,000</u>	<u>170,000</u>
	1,517,094	1,490,309	1,525,000	1,525,000
Interest on Overnight Investments	9,662	5,835	9,000	5,800
Special Assessments	<u>1,975</u>	<u>7,773</u>	<u>1,800</u>	<u>2,500</u>
	11,637	13,608	10,800	8,300
Street Assessments	<u>4,468</u>	<u>4,483</u>	<u>4,400</u>	<u>4,400</u>
	4,468	4,483	4,400	4,400
Transfer fm Street Improve Fd	-	-	-	-
Transfer fm STP-U Fund	-	-	-	-
Transfer fm TTF 1	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	0	-	-	-
	<u>\$1,533,199</u>	<u>\$1,508,400</u>	<u>\$1,540,200</u>	<u>\$1,537,700</u>

MOTOR FUEL

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	337,527	2,478	-	137,700.00
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>1,475,917</u>	<u>1,431,045</u>	<u>1,398,551</u>	<u>1,400,000</u>
	<u>\$1,813,444</u>	<u>\$1,433,523</u>	<u>\$1,398,551</u>	<u>\$1,537,700</u>

**TRANSPORTATION
SALES
TAX
TRUST
FUND
II**

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TRANSPORTATION SALES TAX TRUST FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

The Transportation Sales Tax Trust Fund II was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2000, to fund major street improvement projects. The tax was effective January 1, 2001 through December 31, 2005.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are included in this budget. All the projects originally anticipated to be completed by the tax were completed by the fiscal year ending June 30, 2010.

No future revenue and expenditure projections are made.

TRANSPORTATION SALES TAX TRUST FUND II
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	89	-	-	-
OTHER FINANCING	<u>368</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 457	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	457	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND			-	-
BALANCE				
ENDING UNRESERVED FUND			<u>-</u>	<u>-</u>
BALANCE				
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND II

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Interest on Overnight Investments	-	\$ -	\$ -	\$ -
Special Assessments	<u>89</u>	<u>-</u>	<u>-</u>	<u>-</u>
	89	-	-	-
Street Assessments	<u>368</u>	<u>-</u>	<u>-</u>	<u>-</u>
	368	-	-	-
	<u>\$ 456.87</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX II

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	457	-	-	-
	<u>\$ 457</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**TRANSPORTATION
SALES
TAX
TRUST
FUND
III**

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TRANSPORTATION SALES TAX TRUST FUND III
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2005, to fund major street improvement projects. The tax was effective January 1, 2006 through December 31, 2010.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are projected for the fiscal year ending June 30, 2022.

TRANSPORTATION SALES TAX TRUST FUND III
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	19,566	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND			-	-
BALANCE				
ENDING UNRESERVED FUND			-	-
BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

TRANSPORTATION SALES TAX TRUST FUND III

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Interest on Overnight Investments	\$ -	\$ -	\$ -	\$ -
	-	-	-	-
Transfers In - Motor Fuel	<u>19,566</u>	<u>-</u>	<u>-</u>	<u>-</u>
	19,566	-	-	-
	<u>\$ 19,566</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND III

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**TRANSPORTATION
SALES
TAX
TRUST
FUND
IV**

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TRANSPORTATION SALES TAX TRUST FUND IV
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2010, to fund major street improvement projects. The tax was effective January 1, 2011 through December 31, 2015.

REVENUE/EXPENDITURE PROJECTIONS

This budget assumes that all remaining projects will be completed by the end of the fiscal year ending June 30, 2019.

TRANSPORTATION SALES TAX TRUST FUND IV
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	26,150	17,419	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 26,150	\$ 17,419	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	217,012	724,848	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 217,012	\$ 724,848	\$ -	\$ -
FUND TRANSFERS IN	457	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			626,041	-
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

TRANSPORTATION SALES TAX TRUST FUND IV

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Interest on Overnight Inv	<u>26,150</u>	<u>17,419</u>	<u>-</u>	<u>-</u>
	26,150	17,419	-	-
Trf fm downtown bs district fd	-	-	-	-
Trf fm rvrfmt reg econom dev	-	-	-	-
Trg fm TTFII	<u>457</u>	<u>-</u>	<u>-</u>	<u>-</u>
	457	-	-	-
	<u>\$ 26,607</u>	<u>\$ 17,419</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND IV

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	217,012	724,848	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u>\$ 217,012</u>	<u>\$ 724,848</u>	<u>\$ -</u>	<u>\$ -</u>

**TRANSPORTATION
SALES
TAX
TRUST
FUND
V**

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TRANSPORTATION SALES TAX TRUST FUND V
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2015, to fund major street improvement projects. The tax is effective January 1, 2016 through December 31, 2020.

REVENUE/EXPENDITURE PROJECTIONS

No revenue are expected for fiscal year ending June 30, 2022. It is assumed that all projects will be completed by the end of Fiscal Year 2023.

TRANSPORTATION SALES TAX TRUST FUND V
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 5,045,135	\$ 5,053,646	\$ 3,115,019	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	103,881	7,975	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	189,629	244,714	45,000	116,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 5,338,645	\$ 5,306,335	\$ 3,160,019	\$116,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	36,626	1,398	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	3,203,556	1,579,190	6,500,000	6,025,000
SPECIAL PROJECTS	256,430	271,927	169,500	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 3,496,612	\$ 1,852,515	\$ 6,669,500	\$ 6,025,000
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			3,482,620	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			11,966,857	11,939,996
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
			11,939,996	6,030,996
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
		-	-	-

TRANSPORTATION SALES TAX TRUST FUND V

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Transportation Sales Tax	<u>\$ 5,045,135</u>	<u>\$ 5,053,646</u>	<u>\$ 3,115,019</u>	<u>\$ -</u>
	5,045,135	5,053,646	3,115,019	-
Fd indirect cap-Transportation	<u>103,881</u>	<u>7,975</u>	<u>-</u>	<u>-</u>
	103,881	7,975	-	-
Interest on Overnight Investments	189,629	232,026	45,000	116,000
Interest paid by state	<u>-</u>	<u>12,688</u>	<u>-</u>	<u>-</u>
	189,629	244,714	45,000	116,000
Transfer from TTF IV	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-	-
	<u>\$ 5,338,645</u>	<u>\$ 5,306,335</u>	<u>\$ 3,160,019</u>	<u>\$ 116,000</u>

TRANSPORTATION SALES TAX TRUST FUND V

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	36,626	1,398	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	3,203,556	1,579,190	6,500,000	6,025,000
SPECIAL PROJECTS	256,430	271,927	169,500	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 3,496,612</u>	<u>\$ 1,852,515</u>	<u>\$ 6,669,500</u>	<u>\$ 6,025,000</u>

**TRANSPORTATION
SALES
TAX
TRUST
FUND
VI**

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TRANSPORTATION SALES TAX TRUST FUND VI **BUDGET HIGHLIGHTS**

ACTIVITIES

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2020, to fund major street improvement projects. The tax is effective January 1, 2021 through December 31, 2025.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax projections in the Transportation Sales Tax Fund are projected to be 2 above the actual sales tax for fiscal year ending June 30, 2021. Five year projections were not made for this fund. Capital expenditures for this fund are being analyzed by management and appropriations for the projects will be made during the fiscal year following this analysis.

TRANSPORTATION SALES TAX TRUST FUND VI
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ 2,033,773	\$ 5,425,500
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	11,250	11,250
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ -	\$ 2,045,023	\$5,436,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	239,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ 239,000
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	2,045,023
ENDING UNRESERVED FUND BALANCE			<u>2,045,023</u>	<u>7,242,773</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND VI

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Transportation Sales Tax	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,033,773</u>	<u>\$ 5,425,500</u>
	-	-	2,033,773	5,425,500
Interest on Overnight Investments	<u>-</u>	<u>-</u>	<u>11,250.00</u>	<u>11,250</u>
	-	-	11,250.00	11,250
	<u>-</u>	<u>-</u>	<u>2,045,023</u>	<u>5,436,750</u>

TRANSPORTATION SALES TAX TRUST FUND VI

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	239,000.00
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 239,000</u>

**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**WATER
PROJECTS**

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CAPITAL IMPROVEMENT SALES TAX FUND-WATER PROJECTS
BUDGET HIGHLIGHTS

ACTIVITIES

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1996, to fund major capital improvement projects to the city's water system. The tax approved expired March 31, 2017.

REVENUE/EXPENDITURE PROJECTIONS

Debt service on this fund was paid in full during the year ended June 30, 2021 with the remaining fund balance being utilized for water system improvements.

CAPITAL IMPROVEMENT SALES TAX FUND
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	-	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	55,086	35,085	9,000	-
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$55,086	\$35,085	\$ 9,000	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>58,641</u>	<u>59,108</u>	<u>59,357</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 58,641</u>	<u>\$ 59,108</u>	<u>\$ 59,357</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	977,700	299,848	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			0	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,638,103)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			9,484	-
BEGINNING UNRESERVED FUND				
BALANCE			1,678,976	0
ENDING UNRESERVED FUND				
BALANCE			<u>0</u>	<u>0</u>
EMERGENCY RESERVE FUND		<u>9,484</u>	<u>0</u>	<u>0</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(WATER PROJECTS)

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
Interest on Overnight Invmts	\$ 54,472	\$ 34,708	\$ 9,000	-
Interest paid by state	-	-	-	-
Interest on SRF Investments	<u>614</u>	<u>377</u>	<u>-</u>	<u>-</u>
	55,086	35,085	9,000	-
	<u><u>\$55,086</u></u>	<u><u>\$35,085</u></u>	<u><u>\$ 9,000</u></u>	<u><u>-</u></u>

CAPITAL IMPROVEMENT SALES TAX
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	58,641	59,108	59,357	-
TRANSFERS	<u>977,700</u>	<u>299,848</u>	<u>-</u>	<u>-</u>
	<u>\$1,036,341</u>	<u>\$358,956</u>	<u>\$59,357</u>	<u>\$0</u>

**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**SEWER SYSTEM
IMPROVEMENTS**

CAPITAL IMPROVEMENT SALES TAX FUND-SEWER SYSTEM IMPRV. BUDGET HIGHLIGHTS

ACTIVITIES

The Capital Improvement Sales Tax Fund – Sewer System Improvements is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters for improvements to the city's sewer system. This tax was initially authorized by voters in November, 1988, to fund major capital improvement projects for flood control and subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of the tax will be reported in this fund through its December 31, 2019 expiration.

A ¼¢ sales tax that was initially authorized by voters to fund major capital improvement projects for the water system which was set to expire March 31, 2017 was subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of this tax will also be reported in this fund.

Included in this budget are sales tax and interest revenue, payments on the Sears Grand's, Kohl's, and Greater Missouri Builder's development agreements, and transfers to the sewer fund for debt service on bonds issued to build the new sewer plant.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax revenue for the fiscal year ending June 30, 2022 is projected to be 3.5% above actual sales tax revenue from the two ¼% capital improvement sales taxes for the fiscal year ending June 30, 2021. Future fund revenue will be transferred to the Sewer Fund as needed for capital and debt service expenditures and to make payments required by development agreements.

CAPITAL IMPROVEMENT SALES TAX FUND
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 5,200,444	\$4,543,824	\$2,659,500	\$2,712,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	59,204	78,159	27,000	27,000
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 5,259,648	\$ 4,621,983	\$ 2,686,500	\$ 2,739,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	282,489	263,217	189,000	189,000
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	<u>\$ 282,489</u>	<u>\$ 263,217</u>	<u>\$ 189,000</u>	<u>\$ 189,000</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	4,850,000	3,450,000	3,925,000	2,550,750
PROJECTED REVENUE OVER(UNDER) BUDGET			(171,358)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			4,379	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND BALANCE			2,805,083	1,210,604
ENDING UNRESERVED FUND BALANCE			<u>1,210,604</u>	<u>1,210,604</u>
EMERGENCY RESERVE FUND		<u> </u>	<u> </u>	<u> </u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(SEWER SYSTEM IMPROVEMENTS)

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
Capital Improvements Sales Tax	<u>\$ 5,200,444</u>	<u>\$ 4,543,824</u>	<u>\$ 2,659,500</u>	<u>\$ 2,712,750</u>
	5,200,444	4,543,824	2,659,500	2,712,750
Interest on Overnight Investments	59,204	65,081	27,000	27,000
interest paid by state	<u>-</u>	<u>13,078</u>	<u>-</u>	<u>-</u>
	59,204	78,159	27,000	27,000
	<u>\$ 5,259,648</u>	<u>\$ 4,621,983</u>	<u>\$ 2,686,500</u>	<u>\$ 2,739,750</u>

CAPITAL IMPROVEMENT SALES TAX
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	282,489	263,217	189,000	189,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>4,850,000</u>	<u>3,450,000</u>	<u>3,925,000</u>	<u>2,550,750</u>
	<u>\$5,132,489</u>	<u>\$3,713,217</u>	<u>\$4,114,000</u>	<u>\$2,739,750</u>

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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**GENERAL
IMPROVEMENTS**

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**CAPITAL IMPROVEMENT SALES TAX FUND-
GENERAL IMPROVEMENTS
BUDGET HIGHLIGHTS**

ACTIVITIES

The Capital Improvement Sales Tax Fund – General Improvements was a fund established to account for the receipt of ¼ cent sales tax collections authorized by the voters in August, 2019, to fund a New City Hall project and major water, street, and airport improvement projects. The tax will expire on December 31, 2034.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the year ending June 30, 2022 is projected to increase 2% over the actual sales tax in the fiscal year ending June 30, 2021. Expenditures include economic development and debt service payments along with \$1,000,000 transfer to Water Fund for infrastructure work.

CAPITAL IMPROVEMENT SALES TAX FUND
(GENERAL IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ 654,892	\$ 2,659,500	\$2,659,500
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ 654,892	\$ 2,659,500	\$ 2,659,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	41,615	-	-
SPECIAL PROJECTS	-	18,809	189,000	189,000
DEBT SERVICE	-	-	-	421,522
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ 60,424	\$ 189,000	\$ 610,522
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	1,000,000	1,000,000
PROJECTED REVENUE OVER(UNDER) BUDGET			(155,908)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(295,613)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(63,228)
BEGINNING UNRESERVED FUND BALANCE			566,793.00	1,585,772
ENDING UNRESERVED FUND BALANCE			<u>1,585,772</u>	<u>2,571,522</u>
EMERGENCY RESERVE FUND		<u>28,350</u>	<u>28,350</u>	<u>91,578</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(GENERAL IMPROVEMENTS)

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
Capital Improvements Sales Tax	\$ -	\$ 654,892	\$ 2,659,500	\$ 2,659,500
	-	654,892	2,659,500	2,659,500
	<u>\$ -</u>	<u>\$ 654,892</u>	<u>\$ 2,659,500</u>	<u>\$ 2,659,500</u>

CAPITAL IMPROVEMENT SALES TAX
(GENERAL IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	41,615	189,000	189,000
DEBT PAYMENTS	-	18,809	-	421,522
TRANSFERS	-	-	1,000,000	1,000,000
	<u>\$ -</u>	<u>\$ 60,424.00</u>	<u>\$ 1,189,000</u>	<u>\$ 1,610,522</u>

**FIRE
SALES
TAX
FUND**

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FIRE SALES TAX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Fire Sales Tax Fund is a fund established to account for receipt of ¼ cent sales tax authorized by the voters in June 2004 to fund operating and capital expenditures of the Fire department. The tax went into effect October 1, 2004. One-eighth of the tax expires December 31, 2035 and the remaining 1/8 does not expire. The total amount of the tax will be transferred each year to the General Fund to offset Fire operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2022 is projected be 2% above the actual revenue for fiscal ending June 30, 2021.

FIRE SALES TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 2,522,565	\$ 2,526,823	\$ 2,574,396	\$ 2,712,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	6,344.00	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 2,522,565	\$ 2,533,167	\$ 2,574,396	\$ 2,712,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,563,129	2,547,497	2,574,396	2,712,750
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE				
			231,963	231,963
ENDING UNRESERVED FUND BALANCE				
			<u>231,963</u>	<u>231,963</u>
EMERGENCY RESERVE FUND				
		<u>-</u>	<u>-</u>	<u>-</u>

FIRE SALES TAX FUND

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Fire Sales Tax	<u>\$ 2,522,565</u>	<u>\$ 2,526,823</u>	<u>\$ 2,574,396</u>	<u>\$ 2,712,750</u>
	2,522,565	2,526,823	2,574,396	2,712,750
Interest paid by state	<u>-</u>	<u>6,344</u>	<u>-</u>	<u>-</u>
	-	6,344	-	-
	<u><u>\$ 2,522,565</u></u>	<u><u>\$ 2,533,167</u></u>	<u><u>\$ 2,574,396</u></u>	<u><u>\$ 2,712,750</u></u>

FIRE SALES TAX FUND

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,563,129</u>	<u>2,547,497</u>	<u>2,574,396</u>	<u>2,712,750</u>
	<u>\$ 2,563,129</u>	<u>\$ 2,547,497</u>	<u>\$ 2,574,396</u>	<u>\$2,712,750</u>

**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND II**

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PARKS/STORMWATER SALES TAX-CAPITAL FUND II
BUDGET HIGHLIGHTS

ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2018. Two thirds of this tax will fund major parks, recreation, and storm water capital projects and parks and recreation equipment. The remaining third will fund other storm water projects and operating expenditures. The tax went into effect January 1, 2019. This tax will expire on December 31, 2033.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2022 is projected to be 2% above the actual sales tax for fiscal year ending June 30, 2021.

Debt service expenditures are amounts due on Special Obligation Bonds issued in October 2018 to fund a portion of the parks and storm water projects. Transfers to cover to costs of major parks, recreation, and storm water capital projects are \$2,434,640 and \$1,376,375 for year ending June 30, 2022.

PARK/STORMWATER SALES TAX - CAPITAL II
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 1,537,775	\$ 3,899,036	\$ 4,078,125	\$4,069,125
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	8,834	54,035	-	40,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 1,546,609	\$ 3,953,071	\$ 4,078,125	\$ 4,109,125
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	332,047	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	184,353	297,928	298,110	298,110
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 184,353	\$ 629,975	\$ 298,110	\$ 298,110
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	403,245	1,870,065	3,691,140	3,811,015
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(225,795)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(299,395)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND				
BALANCE			2,277,003	1,840,688
ENDING UNRESERVED FUND				
BALANCE			<hr/>	<hr/>
			1,840,688	1,840,688
EMERGENCY RESERVE FUND		<hr/>	<hr/>	<hr/>
		44,717	44,717	44,717

PARK STORMWATER SALES TAX - CAPITAL II

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 1,537,775</u>	<u>\$ 3,899,036</u>	<u>\$ 3,989,250</u>	<u>\$ 4,069,125</u>
	1,537,775	3,899,036	3,989,250	4,069,125
Int-cash equiv and pooled inv	8,834	44,226	-	40,000
Interest Paid by State	<u>-</u>	<u>9,809</u>	<u>-</u>	<u>-</u>
	8,834	54,035	-	40,000
	<u>\$ 1,546,609</u>	<u>\$ 3,953,071</u>	<u>\$ 3,989,250</u>	<u>\$ 4,109,125</u>

PARK STORMWATER SALES TAX - CAPITAL II

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	332,047	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	184,353	297,928	298,110	298,110
TRANSFERS	<u>403,245</u>	<u>1,870,065</u>	<u>3,691,140</u>	<u>3,811,015</u>
	<u>\$ 587,598</u>	<u>\$ 2,500,040</u>	<u>\$ 3,989,250</u>	<u>\$4,109,125</u>

**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND**

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PARKS/STORMWATER SALES TAX-CAPITAL FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water capital projects and parks and recreation equipment. This tax expired on December 31, 2018.

REVENUE/EXPENDITURE PROJECTIONS

All remaining sales tax revenue is projected to be spent during fiscal year ending June 30, 2020

PARK/STORMWATER SALES TAX - CAPITAL
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 2,362,007	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	44,355	13,073	-	-
OTHER FINANCING	<u>60,511</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 2,466,873	\$ 13,073	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	165,879	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>1,575,971</u>	<u>71</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 1,741,850	\$ 71	\$ -	\$ -
FUND TRANSFERS IN	37,043	-	-	-
FUND TRANSFERS OUT	1,577,656	1,265,807	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - CAPITAL

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 2,362,007</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	2,362,007	-	-	-
Interest on Overnight Investments	44,355	13,073	-	-
Interest paid by state	-	-	-	-
Interest on Inv Bond Proceeds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	44,355	13,073	-	-
Sale of Assets	<u>60,511</u>	<u>-</u>	<u>-</u>	<u>-</u>
	60,511	-	-	-
Transfr from pk systm imp ph 2	7,043.10	-	-	-
Transfer-A C Brase Foundation	<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	37,043	-	-	-
	<u>\$ 2,503,915</u>	<u>\$ 13,073</u>	<u>\$ -</u>	<u>\$ -</u>

PARK STORMWATER SALES TAX - CAPITAL

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	165,879	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	1,575,971	71	-	-
TRANSFERS	<u>1,577,656</u>	<u>1,265,807</u>	<u>-</u>	<u>-</u>
	<u>\$ 3,319,506</u>	<u>\$ 1,265,878</u>	<u>\$ -</u>	<u>\$ -</u>

**PARKS/
STORM WATER
SALES TAX-
OPERATIONS
FUND**

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PARKS/STORMWATER SALES TAX-OPERATIONS FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Parks/Storm Water Sales Tax - Operations Fund is a fund established to account for receipt of 1/8 cent sales tax authorized by the voters in April 2008 to fund parks and recreation operating expenditures. The tax went into effect October 1, 2008. This tax does not expire. Approximately 75% of the revenue from taxes for periods before January 1, 2019 was transferred to the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2022 is projected to be 2% above the actual sales tax for fiscal year ending June 30, 2021.

PARK/STORMWATER SALES TAX - OPERATIONS
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 1,299,927	\$ 1,299,679	\$ 1,329,750	\$ 1,356,375
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	21,082	18,334	4,500	7,500
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 1,321,009	\$ 1,318,013	\$ 1,334,250	\$ 1,363,875
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,513,313	1,356,299	1,329,750	1,363,875
PROJECTED REVENUE OVER(UNDER) BUDGET			(85,225)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			0	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			187,780	107,055
ENDING UNRESERVED FUND BALANCE			<u>107,055</u>	<u>107,055</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - OPERATIONS

	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 BUDGET	2021-22 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 1,299,927</u>	<u>\$ 1,299,679</u>	<u>\$ 1,329,750</u>	<u>\$ 1,356,375</u>
	1,299,927	1,299,679	1,329,750	1,356,375
Interest on Overnight Invmnts	21,082	15,064	4,500	7,500
Interest paid by state	<u>-</u>	<u>3,270</u>	<u>-</u>	<u>-</u>
	21,082	18,334	4,500	7,500
	<u>\$ 1,321,009</u>	<u>\$1,318,013</u>	<u>\$ 1,334,250</u>	<u>\$ 1,363,875</u>

PARK STORMWATER SALES TAX - OPERATIONS

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>1,513,313</u>	<u>1,356,299</u>	<u>1,329,750</u>	<u>1,363,875</u>
	<u>\$ 1,513,313</u>	<u>\$ 1,356,299</u>	<u>\$ 1,329,750</u>	<u>\$1,363,875</u>

CAPITAL PROJECT FUNDS

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CAPITAL PROJECTS FUNDS
BUDGET HIGHLIGHTS

Capital Project Funds account for receipts from revenue sources that have been earmarked for specific capital purposes. Revenue funds are administered by various City departments and including the following funds.

General Capital Improvement Fund
CDBG Fund

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - CAPITAL PROJECTS FUNDS
 GENERAL CAPITAL IMPROVEMENTS, CORP FLOOD CONTROL, STREET IMPROVEMENTS,
 SURFACE TRANSPORTATION PROGRAM-URBAN PROJECTS FUND
 CDBG GRANTS AND PARK IMPROVEMENTS

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	5,065	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6,651	20,409	-	-
OTHER FINANCING	-	1,835,000	8,000,000	5,000,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 1,785,146	\$ 11,716	\$ -	\$ 8,000,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	(389)	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	85,731	11,948,072	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	619	62,550	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 39,146	\$ 85,961	\$ -	\$ -
FUND TRANSFERS IN	80,152	-	600,000	400,000
FUND TRANSFERS OUT	50,824	41,626	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(506,307)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(13,691,803)	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			11,273,742	5,675,632
ENDING UNRESERVED FUND BALANCE			<hr/> <u>5,675,632</u>	<hr/> <u>11,075,632</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

**GENERAL
CAPITAL
IMPROVEMENT
FUND**

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GENERAL CAPITAL IMPROVEMENTS FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The General Capital Improvements Fund is a fund established to account for major capital improvement projects, funded through local revenue sources, involving general public facilities. This budget proposes no major capital improvement projects.

GENERAL CAPITAL IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6,493	20,409	-	-
OTHER FINANCING	-	1,835,000	8,000,000	5,000,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 6,493	\$ 1,855,409	\$ 8,000,000	\$ 5,000,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	(389)	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	85,731	11,948,072	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	619	62,550	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 85,961	\$ 12,010,622	\$ -	\$ -
FUND TRANSFERS IN	80,152	-	600,000	400,000
FUND TRANSFERS OUT	50,824	41,626	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(506,307)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(13,691,803)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BUDGET DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			11,273,742	5,675,632
ENDING UNRESERVED FUND BALANCE			<hr/> <u>5,675,632</u>	<hr/> <u>11,075,632</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

GENERAL CAPITAL IMPROVEMENT REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Interest on Overnight Invmnts	\$ 6,493	\$ 20,409	\$ -	\$ -
	6,493	20,409	-	-
Annual approp bond proceeds	<u>-</u>	<u>1,835,000</u>	<u>8,000,000</u>	<u>5,000,000</u>
	-	1,835,000	8,000,000	5,000,000
Transfer from General Fund	-	-	-	-
Trfer from pub safety tr fd II	-	-	-	-
Trfer from pub safety tr fd II	57,011	-	-	-
Trfer from pub safety tr fd II	23,141	-	-	-
Transfer from Casino Rev Fd	-	-	-	-
Transfer from Casino Rev Fd	-	-	-	-
Transfer from Casino Rev Fd	-	-	-	-
Transfer from Casino Rev Fd	<u>-</u>	<u>-</u>	<u>600,000</u>	<u>400,000</u>
	80,152	-	600,000	400,000
	<u>\$ 86,645</u>	<u>\$ 1,855,409</u>	<u>\$ 8,600,000</u>	<u>\$ 5,400,000</u>

GENERAL CAPITAL IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	(389)	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	85,731	11,948,072	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	619.00	62,550	-	-
TRANSFERS	<u>50,824.00</u>	<u>41,626</u>	<u>-</u>	<u>-</u>
	<u>\$ 136,785</u>	<u>\$ 12,052,248</u>	<u>\$ -</u>	<u>\$ -</u>

CDBG

FUND

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COMMUNITY DEVELOPMENT BLOCK GRANT FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

CDBG GRANTS FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	5,065	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	158	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 5,223	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	5,545	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET				
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE				
ENDING UNRESERVED FUND				
BALANCE				
			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

CDBG GRANTS FUND REVENUE

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
Program income	<u>5,065</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	5,065	-	-	-
Interest on Overnight Inv.	<u>158</u>	<u>-</u>	<u>-</u>	<u>-</u>
	158	0	-	-
	<u><u>5,223</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

CDBG GRANTS

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	5,545	-	-	-
	<u>\$ 5,545</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

ENTERPRISE FUNDS

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ENTERPRISE FUNDS BUDGET HIGHLIGHTS

Enterprise Funds account for business type activities that are supported by user charges. The City of Cape Girardeau operates the water, sewer, solid waste utilities, golf course, indoor sports complex, and sport complexes as enterprise operations. Utility billing works in conjunction with the utility based enterprise funds.

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - ENTERPRISE FUNDS
 SEWER, WATER, SOLID WASTE, GOLF COURSE, INDOOR SPORTS COMPLEX, SPORTS COMPLEXES

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	126,288	-	-
SERVICE CHARGES	20,055,767	19,634,171	20,732,942	21,279,772
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	557,020	568,942	428,827	432,011
OTHER FINANCING	<u>311,231</u>	<u>10,564,773</u>	<u>7,220</u>	<u>51,850</u>
TOTAL REVENUE	\$ 20,924,018	\$ 30,894,174	\$ 21,168,989	\$ 21,763,633
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$4,557,178	\$4,579,482	\$5,046,814	\$5,189,546
MATERIALS & SUPPLIES	2,787,287	2,679,166	3,049,885	3,214,301
CONTRACTUAL SERVICES	7,082,398	7,581,212	7,716,965	8,553,672
GENERAL OPERATIONS	852,406	732,069	813,088	810,016
CAPITAL OUTLAY	2,570,236	2,054,882	1,975,000	3,593,654
SPECIAL PROJECTS	837,967	247,866	216,207	332,911
DEBT SERVICE	<u>8,138,350</u>	<u>16,604,910</u>	<u>7,156,459</u>	<u>5,537,256</u>
TOTAL EXPENSES	<u>\$26,825,822</u>	<u>\$34,479,587</u>	<u>\$25,974,418</u>	<u>\$27,231,356</u>
FUND TRANSFERS IN	6,686,583	6,259,946	7,134,211	5,572,423
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			713,360	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(753,053)	
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(1,519,895)	1,206,361
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			89	54,258
BEGINNING UNRESERVED FUND				
BALANCE			2,143,503	2,912,786
ENDING UNRESERVED FUND				
BALANCE			<u>2,912,786</u>	<u>4,278,105</u>
EMERGENCY RESERVE FUND			<u>3,599,913</u>	<u>3,545,655</u>

* - Eliminates Interfund Transfers between Enterprise Funds

UTILITY BILLING

City of Cape Girardeau 2021-2022 Budget

Utility Billing Office

The overall goal is to provide quality customer service to the citizens of Cape Girardeau through personal accountability and professional commitment. Activities involve interfacing (both in person and over the phone) with customers concerning their utility services which may include transfers, turn on/offs and general service issues/inquiries (leaks, rereads, billing questions, etc.); providing over-the-phone payment processing for billing needs; handling weekly collection attempts for delinquent accounts and issuing cut off work orders; overseeing the mail and postage service including sorting, applying postage and bank deposit deliveries; adjusting the annual sewer rate calculations for each customer's account and billing for state required fees, along with submittal of those fees back to the state; facilitating in the testing/training of the Utility Billing's software upgrades, service pack releases and initiating/following up with support of any issues that may arise on a daily basis or because of these releases.

We strive to provide great service to each person that comes in, calls or emails our office. We make every effort to be fair and consistent with all of our customers and help them with whatever concerns they may have.

2020-2021 Accomplishments:

- Maintained normal operations during a cyberattack that warranted manual work and extended hours/days when the system was inoperable and when the system returned for use.
- Worked through COVID-19 pandemic with staff splitting work shifts to allow two separate work groups operating at different times/days to help prevent the spread of COVID and prevent the office from a complete shutdown.
- Due to cyberattack and pandemic, utilities were not disconnected for almost six months. Developed internal procedures and worked with customers to bring accounts current once disconnects were re-implemented.
- Facilitated testing and implementing Tyler Cashiering upgrade to 2019.1
- Facilitated testing and implementing move to SaaS environment for utility billing

2021-2022 Goals:

- Complete physical move of Utility Billing office to the Osage Centre; educate customers on move/transition.
- With City Council approval, update the utility disconnect code sections to decrease the length of time from bill delinquency to utility disconnection. Will require extensive software configuration and process changes.
- Put in place an automatic purge schedule for all TCM UB documents.
- Merge customers within the UB module to provide for only one CID for each person or entity.
- Change CSS citizen access to log in credentials, thus allowing linking of multiple module's accounts under one login and preparing for enhancements to the citizen portal
- Changing payment vendors to allow EMV compliance within the needed upgrade to the Tyler Cashiering system
- Update and re-adopt the Utility Billing Policy Manual

- Update Red Flag Rule/Policy and complete staff training.
- Complete a UB Software Assessment to audit our processes and procedures and implement ways to improve efficiencies
- Set up/implement training documents for a UB manual (optimal for new hires)
- Create a schedule for unpaid final bill amounts that do not automatically transfer; develop process/policy for collection of inactive utility account balances.
- Research options for use of kiosks for utility payments

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SEWER

FUND

SEWER FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Sewer Fund provides for five critical functions for the City including, Storm Water, Main Street Levees, Sludge Operations, Wastewater Operations, and Sewer Line Maintenance.

REVENUE/RATE INCREASES

Revenue is projected based on projected residential and commercial usage for the current year. A No rate increase is included in this budget.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

Capital expenditures provided by this budget include \$170,000 for a new dump truck and \$1,488,056 for additional sewer system improvements.

SEWER FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	68,405	-	-
SERVICE CHARGES	7,390,280	7,024,211	7,264,500	7,357,197
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	177,605	159,833	111,000	113,500
OTHER FINANCING	<u>61,681</u>	<u>84,997</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 7,629,566	\$ 7,337,446	\$ 7,375,500	\$ 7,470,697
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,695,248	\$1,743,417	\$1,943,909	\$1,939,976
MATERIALS & SUPPLIES	999,459	739,702	1,030,381	1,098,284
CONTRACTUAL SERVICES	1,180,883	1,102,360	1,227,383	1,672,347
GENERAL OPERATIONS	466,864	373,642	418,545	419,465
CAPITAL OUTLAY	487,914	462,203	625,000	1,738,056
SPECIAL PROJECTS	370,815	11,209	18,000	100,000
DEBT SERVICE	<u>6,912,302</u>	<u>5,979,367</u>	<u>5,914,002</u>	<u>4,309,694</u>
TOTAL EXPENSES	<u>\$12,113,484</u>	<u>\$10,411,900</u>	<u>\$11,177,220</u>	<u>\$11,277,822</u>
FUND TRANSFERS IN	4,956,749	5,147,433	5,254,750	3,807,125
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			102,580	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(541,703)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(714,076)	1,322,910
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	151,868
BEGINNING UNRESERVED FUND BALANCE			-	299,831
ENDING UNRESERVED FUND BALANCE			<u>299,831</u>	<u>1,774,609</u>
EMERGENCY RESERVE FUND		<u>1,582,833</u>	<u>1,582,833</u>	<u>1,430,965</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>5,964,860</u>	<u>5,964,860</u>	<u>4,252,928</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>3,486,250</u>	<u>3,647,124</u>	<u>3,477,124</u>
FUNDS RESERVED FOR STORMWATER		<u>-</u>	<u>540,590</u>	<u>1,099,612</u>

SEWER FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
FEMA - Capital Grant	\$ -	50,993	\$ -	\$ -
Treasury - Grant	-	10,613	-	-
SEMA Disaster Grant	-	6,799	-	-
	-	68,405	-	-
Residential Sewer Usage	4,652,813	4,548,093	4,615,000	4,657,697
Commercial Sewer Usage	2,456,686	2,226,740	2,400,000	2,400,000
Waste Haulers Dumping Fees	38,964	27,532	30,000	30,000
Com sewer penalty charges	22,587	15,759	22,500	22,500
Penalty	96,899	89,948	97,000	97,000
Special Assessment	4,193	2,130	-	-
Sewer Connection Fees	106,630	114,009	100,000	150,000
	7,378,772	7,024,211	7,264,500	7,357,197
Interest-Restrict Inv-SRF Bond	118,310	71,396	56,500	56,500
Interest on Overnight Investments	56,962	86,054	52,500	55,000
General Miscellaneous	2,333	2,383	2,000	2,000
	177,605	159,833	111,000	113,500
Property sale (Proprietary)	22,715	2,775	-	-
Proceeds from Asset Trade-In	-	70,000	-	-
Compensation for damages	38,966	12,222	-	-
	61,681	84,997	-	-
Project Personnel Cost	11,508	-	-	-
	11,508	-	-	-
Transfer from Water Project ST	-	-	-	-
Transfer-Capital Imp. Sales Tax	4,850,000	3,450,000	3,925,000	2,550,750
Transfer - Park/Stormwater II	-	1,697,433	-	-
Transfer-Park/Stormwtr-Capital	-	-	1,329,750	1,256,375
Transfer - Park/Stormwater - Operating	106,749	-	-	-
	4,956,749	5,147,433	5,254,750	3,807,125
	<u>\$12,586,316</u>	<u>12,484,879</u>	<u>\$12,630,250</u>	<u>\$11,277,822</u>

City of Cape Girardeau 2021-2022 Budget

Stormwater

This division maintains stormwater drainage and retention facilities accepted by the City from private developers or neighborhoods and will continue operations and maintenance of the Flood Protection System. This division also provides nuisance abatement services.

2020-2021 Accomplishments:

- Manned the Mill Street and Merriwether pump stations during Mississippi River flood events.
- Completed inlet and bank repair at Henderson and Price.
- Completed routine maintenance along the floodwall and levee.
- Continued routine stormwater basin mowing and maintenance.
- Continued maintenance on the La Salle Dam & Detention Basin
- Responded to nuisance abatement orders.
- Completed Cape LaCroix Creek Bank repairs.
- Completed annual MS4 report to DNR.
- Completed MS4 permit renewal application.
- Began PRS2 project implementation – Good Hope Street Stormwater Improvements, Camilla Drainage Project, Penney Avenue Drainage, Capaha Pond Dredging.

2021-2022 Goals:

- Continue to maintain and operate the Mill and Merriwether pump stations and floodwall/levee system.
- Continue to mow and maintain stormwater basins and the La Salle Dam & Basin
- Have no lost time or at-fault accidents.
- Respond to nuisance abatement orders.
- Respond to stormwater complaints in a timely manner.
- Maintain fleet for extended service life.

STORMWATER (4020)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$331,042	\$355,083	\$392,500	\$348,960
MATERIALS AND SUPPLIES	41,677	39,599	97,602	90,147
CONTRACTUAL SERVICES	113,815	117,614	172,080	191,451
GENERAL OPERATIONS	5,974	7,235	13,450	14,350
CAPITAL EXPENDITURES	2,300	43,747	-	80,000.00
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$494,808</u>	<u>\$563,278</u>	<u>\$675,632</u>	<u>\$724,908</u>

TOTAL PERSONNEL SERVICE BY POSITION
STORMWATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Storm/Sewer Supervisor	Grade	Q	0.5	0.5
Stormwater Coordinator	Grade	P	1	0
Flood Protection/I&I Coord.	Grade	P	0	0.5
Stormwater Crewleader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.25	0.25
Street/Stormwater Inspector	Grade	K	0.5	0.25
Equipment Operator	Grade	I	2	2
Stormwater Maintenance Worker II	Grade	G	<u>2</u>	<u>2</u>
TOTAL			7.375	6.625

City of Cape Girardeau 2021-2022 Budget

Main Street Levees

During the fiscal year ending June 30, 2008 the assets and operations of the Main Street Levee District and North Main Street Levee District were assumed by the City. This division accounts for the operations of these two districts.

2020-2021 Accomplishments:

- Manned the Mill Street and Merriwether Pump Stations during Mississippi River flood events.
- Completed the USACE floodwall rehab projects (\$19.8 million over 15 years!).
- Completed routine maintenance along the floodwall and levee.
- Installed stairs at both pump stations for access to the elevated gates and for safety of employees.

2021-2022 Goals:

- Continue operations during Mississippi River flooding events.
- Continue routine maintenance activities for the floodwall and levee system.
- Paint the four gates (2 pedestrian and 2 railroad) and replace seals.
- Have no lost time or at-fault accidents.
- Perform load bank testing on auxiliary generators at each pump station
- Maintain fleet for extended service life.

MAIN STREET LEVEES (4025)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 28,184	\$ -
MATERIALS AND SUPPLIES	18,481	7,263	28,047	23,962
CONTRACTUAL SERVICES	24,061	8,015	35,365	35,615
GENERAL OPERATIONS	1,840	3,019	3,500	3,500
CAPITAL EXPENDITURES	-	55,642	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 44,382</u>	<u>\$ 73,939</u>	<u>\$ 95,096</u>	<u>\$ 63,077</u>

TOTAL PERSONNEL SERVICE BY POSITION
MAIN STREET LEVEES

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>1,500</u>	<u>0.72</u>	<u>0</u>	<u>0.00</u>
	1,500	0.72	0	0.00

City of Cape Girardeau 2021-2022 Budget

Sludge Operations

The sludge division processes approximately 800 dry tons of biosolids per year from the wastewater. Biosolids are heat treated to reduce pathogens and moisture content to >92% solids for vector control. This produces a Class “A” exceptional quality unrestricted use product. Other material is sent to the landfill for disposal. The biosolids program involves labor, testing, hauling, and farming practices. With the addition of the pathogen reduction system, the City meets the current Environmental Protection Agency and Missouri Department of Natural Resources rules and regulations.

2020-2021 Accomplishments:

- Began running biosolids dryer consistently and efficiently to make pellets.
- Maintained biosolids dryer equipment and worked through equipment issues.

2021-2022 Goals:

- Issue RFP for biosolids pellets to obtain long-term buyer.
- Register with the Missouri Fertilizer Control Board.
- Have no lost time or at-fault accidents.

SLUDGE OPERATIONS (4030)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$172,205	\$198,122	\$215,921	\$202,225
MATERIALS AND SUPPLIES	138,534	152,663	196,204	285,484
CONTRACTUAL SERVICES	308,688	286,609	219,276	425,962
GENERAL OPERATIONS	472	527	1,075	1,075
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$619,900</u>	<u>\$637,921</u>	<u>\$632,476</u>	<u>\$914,746</u>

TOTAL PERSONNEL SERVICE BY POSITION
SLUDGE OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Wastewater Crew Leader	Grade	L	1	1
Wastewater Treatment Operator	Grade	J	2	2
Building Maintenance Worker	Grade	C	<u>1</u>	<u>1</u>
TOTAL			4	4

City of Cape Girardeau 2021-2022 Budget

Wastewater Operations

The wastewater operations division operates and maintains an eleven million gallon per day activated sludge treatment facility. Plant operations involve lift stations, industrial pretreatment program, laboratory testing, record keeping, and maintenance of the overall facility. The facility meets the Environmental Protection Agency and Missouri Department of Natural Resources required parameters.

2020-2021 Accomplishments:

- Provided wastewater processing for the citizens, visitors, and businesses of Cape Girardeau.
- Met all requirements of the City's DNR wastewater permit.
- Maintained the wastewater treatment facility.
- Maintained the City's 32 lift stations.
- Contracted the hauling of water from Airport Lagoon

2021-2022 Goals:

- Continue to provide wastewater processing for the citizens, visitors, and businesses of Cape Girardeau.
- Continue to maintain the City's 32 lift stations.
- Meet all requirements of the City's DNR wastewater permit.
- Have no lost time or at-fault accidents.

WASTEWATER OPERATIONS (4032)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$622,184	\$620,949	\$647,981	\$670,075
MATERIALS AND SUPPLIES	740,540	489,876	611,328	608,198
CONTRACTUAL SERVICES	547,843	539,168	624,921	836,395
GENERAL OPERATIONS	456,946	356,802	390,300	390,320
CAPITAL EXPENDITURES	385,614	145,816	625,000	1,488,056
SPECIAL PROJECTS	370,815	11,209	18,000	100,000
DEBT PAYMENTS	6,912,302	5,979,367	5,914,002	4,309,694
TRANSFERS	-	-	-	-
	<u>\$10,036,244</u>	<u>\$8,143,187</u>	<u>\$8,831,532</u>	<u>\$8,402,738</u>

TOTAL PERSONNEL SERVICE BY POSITION
WASTEWATER OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.25	0.25
Wastewater Plant Manager	Grade	Q	1	1
Wastewater Chief Operator	Grade	O	1	1
Pretreatment Coordinator	Grade	M	1	1
Wastewater Specialist	Grade	L	1	1
Wastewater Plant Mechanic	Grade	K	3	3
Wastewater Treatment Operator	Grade	J	3	3
Senior Customer Service Rep.	Grade	G	0.30	0.30
Customer Serv. Reps.	Grade	F	1.3666	1.23
TOTAL			11.9166	11.78

City of Cape Girardeau 2021-2022 Budget

Sewer Line Maintenance

The sewer line maintenance division maintains over 200 miles of sewer lines. This division includes preventative maintenance, television inspection, routine maintenance, point repairs, flat grate cleaning, sewer separation and maintenance as required.

2020-2021 Accomplishments:

- Completed routine rodding list for the year in spite of being short staffed.
- Purchased a new CCTV sewer camera.
- Completed Shawnee Park manhole cave-in repair.
- Rescued stuck jet rodder nozzle from the Maple/Walnut sanitary sewer line.
- Completed Maple/Walnut sewer line repairs.
- Manned the Mill Street and Merriwether Pump Stations during Mississippi River flood events.
- Repaired sewer main at 1603 Lexington Avenue.
- Rehabbed 175 sanitary sewer manholes.
- Replaced a section of sanitary sewer main on Marietta Street.

2021-2022 Goals:

- Complete routine rodding list.
- Fully staff the division.
- Resume in-house sanitary sewer manhole rehab.
- Have no lost time or at-fault accidents.
- Maintain fleet for extended service life.

SEWER LINE MAINTENANCE (4034)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$569,816	\$569,263	\$659,323	\$718,716
MATERIALS AND SUPPLIES	60,228	50,301	97,200	90,493
CONTRACTUAL SERVICES	182,909	150,954	175,741	182,924
GENERAL OPERATIONS	5,199	6,059	10,220	10,220
CAPITAL EXPENDITURES	100,000	216,998	-	170,000.00
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$918,152</u>	<u>\$993,575</u>	<u>\$942,484</u>	<u>\$1,172,353</u>

TOTAL PERSONNEL SERVICE BY POSITION
SEWER LINE MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.15	0.15
Maintenance Supervisor	Grade	Q	0.50	0.50
Customer Service Manager	Grade	P	0.25	0.33
Flood Protection/I&I Coordinator	Grade	P	0.00	0.5
Sewer Maintenance Crew Leader	Grade	L	2	2
Street/Stormwater Coordinator	Grade	L	0.00	0.25
PW System/GIS Analyst	Grade	L	0.125	0.125
Equipment Operator	Grade	I	2	2
Maintenance Worker II	Grade	G	8	8
TOTAL			13.225	14.055

WATER

FUND

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WATER FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Water Fund provides, in conjunction with Alliance Water Resources, operation and maintenance of the City's water system.

REVENUE/RATE INCREASES

A rate increase of 2.5% is included in the budget ending June 30, 2022.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

The current budget includes \$1,309,589 for water system improvements and \$241,000 for the purchase of three vehicles.

WATER FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	16,536	-	-
SERVICE CHARGES	6,915,770	6,790,982	7,218,842	7,220,034
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	157,809	211,446	101,492	101,500
OTHER FINANCING	<u>21,368</u>	<u>9,510,856</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 7,094,947	\$ 16,529,820	\$ 7,320,334	\$ 7,321,534
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 274,573	\$297,174	\$338,245	\$340,456
MATERIALS & SUPPLIES	1,181,743	1,373,895	1,369,363	1,427,463
CONTRACTUAL SERVICES	3,213,348	3,594,635	3,476,757	3,752,147
GENERAL OPERATIONS	352,031	348,309	370,036	368,920
CAPITAL OUTLAY	1,624,320	445,826	1,350,000	1,550,598
SPECIAL PROJECTS	62,172	138	-	-
DEBT SERVICE	<u>964,006</u>	<u>10,362,303</u>	<u>960,457</u>	<u>881,950</u>
TOTAL EXPENSES	\$ 7,672,193	\$ 16,422,280	\$7,864,858	\$ 8,321,534
FUND TRANSFERS IN	1,610,041	301,230	1,000,000	1,000,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			258,011	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(420,851)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(403,169)	(58,804)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	(38,411)
BEGINNING UNRESERVED FUND				
BALANCE			2,133,503	2,022,970
ENDING UNRESERVED FUND				
BALANCE			<u>2,022,970</u>	<u>1,925,755</u>
EMERGENCY RESERVE FUND		<u>977,229</u>	<u>977,229</u>	<u>1,015,640</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>483,460</u>	<u>483,460</u>	<u>483,460</u>
FUNDS RESERVED FOR				
EQUIPMENT REPLACEMENT		<u>1,637,810</u>	<u>1,896,585</u>	<u>1,824,194</u>
RESERVED FOR FUTURE CAPITAL		<u>957,150</u>	<u>1,085,145</u>	<u>1,216,340</u>

WATER FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Fed FEMA Grant	-	9,889	-	-
Fed Treasury Grant	-	5,328	-	-
SEMA Grant	-	1,319	-	-
	-	16,536	-	-
Residential Water Usage	\$ 3,919,047	\$ 3,972,132	\$ 4,119,270	\$ 4,133,946
Commercial Water Usage	2,661,177	2,571,200	2,768,484	2,755,000
Water Tap Fee	149,951	139,308	147,000	147,000
Fire Hydrant Usage Charge	-	1,267	-	-
Water Penalty	81,117	43,007	83,025	83,025
Commercial Sewer Penalty	25,020	15,111	23,063	23,063
Residential Service Revenue	<u>79,458</u>	<u>48,957</u>	<u>78,000</u>	<u>78,000</u>
	6,915,770	6,790,982	7,218,842	7,220,034
Interest on Overnight Investments	136,793	148,672	79,500	79,500
Interest Non-Pooled Investments	-	39,299	-	-
Property rental	14,542	14,542	13,992	14,000
Parts markup	(587.67)	-	-	-
General Miscellaneous	<u>7,062</u>	<u>8,933</u>	<u>8,000</u>	<u>8,000</u>
	157,809	211,446	101,492	101,500
Compensation for Damages	-	21,799	-	-
Property Sale	21,368	24,548	-	-
Proceeds from Assets Trade-in	-	70,000	-	-
Revenue Bond Proceeds	<u>-</u>	<u>9,394,509</u>	<u>-</u>	<u>-</u>
	21,368	9,510,856	-	-
Transfers - General Fund	863	-	-	-
Transfer - Parks and Rec Fund	-	1,382	-	-
Transfer - Water Proj Sales Tax	1,609,076	299,848	-	-
Transfer-Capital Sales Tax-Gen	-	-	1,000,000	1,000,000
Transfers In - Sewer	<u>102</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,610,041	301,230	1,000,000	1,000,000
	<u>\$8,704,988</u>	<u>\$16,814,514</u>	<u>\$8,320,334</u>	<u>\$8,321,534</u>

WATER (4060)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 274,573	\$ 297,174	\$ 338,245	\$ 340,456
MATERIALS AND SUPPLIES	1,181,743	1,373,895	1,369,363	1,427,463
CONTRACTUAL SERVICES	3,203,260	3,594,635	3,476,757	3,752,147
GENERAL OPERATIONS	362,118	348,309	370,036	368,920
CAPITAL EXPENDITURES	1,624,320	445,826	1,350,000	1,550,598
SPECIAL PROJECTS	77,494	138	-	-
DEBT PAYMENTS	964,006	10,362,303	960,457	881,950
TRANSFERS	-	-	-	-
	<u>\$ 7,687,514</u>	<u>\$ 16,422,280</u>	<u>\$ 7,864,858</u>	<u>\$ 8,321,534</u>

TOTAL PERSONNEL SERVICE BY POSITION
WATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.15	0.15
Customer Serv. Manager	Grade	P	0.25	0.33
Foreman	Grade	L	1	1
Field Maintenance Mechanic	Grade	G	2	2
Senior Customer Service Rep.	Grade	G	0.40	0.40
Equipment Operator	Grade	I	1.00	1
Customer Serv. Reps.	Grade	F	1.7667	1.53
			<u>6.7667</u>	<u>6.61</u>
TOTAL			6.7667	6.61

SOLID WASTE FUND

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SOLID WASTE FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Solid Waste Fund is responsible for operation and maintenance of the Transfer Station, Residential Solid Waste, Landfill and Recycling.

REVENUE/RATE INCREASES

A rate increase of 3.00% is included in this budget.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

This budget provides \$305,000 to replace a Hi-Lift Front

SOLID WASTE FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	41,347	-	-
SERVICE CHARGES	4,330,276	4,543,974	4,732,979	4,856,891
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	213,687	190,319	209,000	209,236
OTHER FINANCING	<u>185,642</u>	<u>872,769</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 4,729,605	\$ 5,648,409	\$ 4,941,979	\$ 5,066,127
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,211,720	\$1,212,045	\$1,255,813	\$1,333,433
MATERIALS & SUPPLIES	197,943	201,076	244,859	254,240
CONTRACTUAL SERVICES	2,342,667	2,492,206	2,658,430	2,717,728
GENERAL OPERATIONS	21,727	4,241	12,094	12,114
CAPITAL OUTLAY	450,002	1,138,853	-	305,000
SPECIAL PROJECTS	310,838	138,193	69,532	98,000
DEBT SERVICE	<u>262,042</u>	<u>263,240</u>	<u>282,000</u>	<u>345,612</u>
TOTAL EXPENSES	<u>\$4,796,940</u>	<u>\$5,449,854</u>	<u>\$4,522,728</u>	<u>\$5,066,127</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			306,582	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			241,222	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(402,650)	(57,745)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(0)	(35,760)
BEGINNING UNRESERVED FUND				
BALANCE			-	564,405
ENDING UNRESERVED FUND				
BALANCE			<u>564,405</u>	<u>470,900</u>
EMERGENCY RESERVE FUND		<u>678,409</u>	<u>678,409</u>	<u>714,169</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>975</u>	<u>975</u>	<u>975</u>
FUNDS RESERVED FOR				
EQUIPMENT REPLACEMENT		<u>1,021,759</u>	<u>1,424,409</u>	<u>1,482,154</u>

SOLID WASTE FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Fed Indirect Op-FEMA	-	14,143	-	-
Fed Treasury Grant	-	7,896	-	-
SEMA Grant	-	1,886	-	-
Solid Waste Dist. Oper Grant	-	17,422	-	-
	-	41,347	-	-
Penalty	68,406	35,275	71,332	71,332
City Collection	48,637	49,159	50,490	50,500
Residential Collection	2,697,201	2,791,173	2,918,342	2,986,710
Commercial Collection	657	210	-	-
Transfer Station Fees	1,504,854	1,659,047	1,682,515	1,738,049
Lugger service fee	(46)	-	-	-
Special Wednesday Pickup	10,567	9,110	10,300	10,300
	4,330,276	4,543,974	4,732,979	4,856,891
Interest on Overnight Investments	37,656	32,132	30,000	30,236
General Miscellaneous	6,488	5,015	5,000	5,000
Recycling Revenue	108,321	93,391	114,000	114,000
Building Lease	61,500	60,000	60,000	60,000
Cash Overages & Shortages	(277)	(219)	-	-
	213,687	190,319	209,000	209,236
Property sale (Proprietary)	145,642	7,200	-	-
Proceeds from assets trade-in	40,000	-	-	-
LT Advance -Other City Fund	-	855,000	-	-
Compensation for damages	-	10,569	-	-
	185,642	872,769	-	-
LT Advance fm other City Fd	-	-	-	-
	-	-	-	-
	<u>4,729,605</u>	<u>5,648,409</u>	<u>4,941,979</u>	<u>5,066,127</u>

City of Cape Girardeau 2021-2022 Budget

Transfer Station

The transfer station is the disposal point of solid waste materials. This facility also receives waste materials from numerous residential, commercial, and industrial facilities throughout the county. The station prepares waste material for shipment to the sanitary landfill facility in Dexter, Mo. The facility is the processing point for the Single Stream Recycling operations. The recycle materials are loaded on trucks for transport to the processing facility in St. Louis.

2020-2021 Accomplishments:

- Continued weekly solid waste processing through entire COVID-19 period for the City of Cape Girardeau and commercial users.
- Processed 157 tons of solid waste per week.
- Processed 68 tons of recycling materials per week, including residential and commercial recycling.

2021-2022 Goals:

- Continue weekly solid waste processing for the City of Cape Girardeau and commercial users.
- Continue weekly recycling processing for the City of Cape Girardeau and commercial users.
- Have no lost time or at-fault accidents.
- Maintain fleet for extended service life.

TRANSFER STATION (4080)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 266,098	\$246,831	\$277,107	\$285,905
MATERIALS AND SUPPLIES	39,641	40,655	46,328	59,676
CONTRACTUAL SERVICES	1,582,946	1,770,968	1,740,940	1,742,033
GENERAL OPERATIONS	11,160	830	2,064	2,064
CAPITAL EXPENDITURES	24,601	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	229,218	230,416	231,990	296,852
TRANSFERS	-	-	-	-
	<u>\$2,153,664</u>	<u>\$2,289,700</u>	<u>\$2,298,429</u>	<u>\$2,386,530</u>

TOTAL PERSONNEL SERVICE BY POSITION
TRANSFER STATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Transfer Station Chief Operator	Grade	K	1	1
Administrative Technician	Grade	G	0.25	0.25
Transfer Station Operator	Grade	H	3	3
Transfer Station-Scale Operator	Grade	C	<u>1</u>	<u>1</u>
TOTAL			5.375	5.375

City of Cape Girardeau 2021-2022 Budget

Residential Solid Waste

The residential division collects and disposes of solid waste materials generated by citizens, as well as provides for special pick-up services for items and materials excluded in scheduled daily collection.

2020-2021 Accomplishments:

- Continued curbside weekly solid waste service through entire COVID-19 period.
- Purchased two rear loader trash trucks.
- Adjusted weekly assignments to address staffing shortages.
- Picked up 157 tons of residential solid waste per week.
- Completed special Wednesday pick-ups as scheduled.

2021-2022 Goals:

- Continue weekly curbside solid waste service for Cape Girardeau residents.
- Complete special Wednesday pick-ups as scheduled.
- Have no lost time or at-fault accidents.
- Maintain fleet for extended service life.

RESIDENTIAL WASTE DISPOSAL (4082)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$623,215	\$686,546	\$626,721	\$672,371
MATERIALS AND SUPPLIES	81,772	101,176	113,933	116,167
CONTRACTUAL SERVICES	451,843	437,652	497,499	528,640
GENERAL OPERATIONS	8,890	1,553	7,950	7,970
CAPITAL EXPENDITURES	425,401	1,138,853	-	305,000
SPECIAL PROJECTS	202,645	138	1,532	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,793,766</u>	<u>2,365,918</u>	<u>\$1,247,635</u>	<u>\$ 1,630,148</u>

TOTAL PERSONNEL SERVICE BY POSITION
RESIDENTIAL WASTE DISPOSAL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.15	0.15
Assistant Public Works Director	Grade	U	0.25	0.25
Solid Waste Superintendent	Grade	Q	1	1
Fleet Manager	Grade	O	0.25	0.25
Customer Service Manager	Grade	P	0.25	0.34
Solid Waste Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Senior Solid Waste Driver	Grade	J	1	1
Solid Waste Driver	Grade	H	2	2
Senior Customer Service Rep.	Grade	G	0.30	0.30
Administrative Technician	Grade	G	0.25	0.25
Customer Service Rep.	Grade	F	1.3667	1.24
Solid Waste Worker II	Grade	F	3	3
Administrative Secretary	Grade	E	1	1
TOTAL			12.1417	12.1050

City of Cape Girardeau 2021-2022 Budget

Landfill

The landfill which has served as a back-up disposal facility in the past is now closed. The City is required by state and federal laws and regulations to place a final cover on the landfill and perform monitoring functions for thirty years after closure. The proposed budget provides for post closure maintenance and monitoring of the landfill.

2020-2021 Accomplishments:

- Continued post closure maintenance of the landfill by mowing on a routine basis.

2021-2022 Goals:

- Visually monitor the landfill area for any changes in ground conditions.
- Continue post closure landfill maintenance activities.
- Continue to support the Galaxy Park model airplane operations.

LANDFILL (4084)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 1,232	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	213	399	1,035	1,035
CONTRACTUAL SERVICES	1,134	1,598	2,100	2,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 2,579</u>	<u>\$ 1,997</u>	<u>\$ 3,135</u>	<u>\$ 3,135</u>

City of Cape Girardeau 2021-2022 Budget

Recycling

The recycling division accounts for the collection and processing cost of handling all recyclable materials. Materials are collected on weekly routes and are received at the Recycling Center.

2020-2021 Accomplishments:

- Executed agreement with Republic Services for long term single stream recycling processing.
- Processed 68 tons of recycling per week.
- Continued curbside weekly recycling service through entire COVID-19 period.
- Completed the DERA grant process for the destruction of five diesel trash trucks.
- Adjusted weekly assignments to address staffing shortages.
- Purchased 12 containers through a Solid Waste District grant for the Transfer Station.

2021-2022 Goals:

- Continue weekly curbside recycling service for Cape Girardeau residents.
- Have no lost time or at-fault accidents.
- Maintain fleet for extended service life.
- Apply for grant funding under the Solid Waste District.

RECYCLING (4086)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$321,175	\$278,668	\$351,985	\$375,157
MATERIALS AND SUPPLIES	76,318	58,846	83,563	77,362
CONTRACTUAL SERVICES	306,745	281,988	417,891	444,955
GENERAL OPERATIONS	1,677	1,858	2,080	2,080
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	108,194	138,055	68,000	98,000
DEBT PAYMENTS	32,824	32,824	50,010	48,760
TRANSFERS	-	-	-	-
	<u>\$846,933</u>	<u>\$792,239</u>	<u>\$973,529</u>	<u>\$1,046,314</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECYCLING

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Fleet Manager	Grade	O	0.25	0.25
Recycling Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Equipment Operator	Grade	I	0.5	0.5
Administrative Specialist	Grade	G	1	1
Solid Waste Driver	Grade	G	4	4
Administrative Technician	Grade	G	<u>0.25</u>	<u>0.25</u>
TOTAL			7.125	7.125

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GOLF COURSE FUND

GOLF COURSE FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	525,334	485,058	561,550	722,750
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	5,197	4,830	3,580	4,800
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 530,531	\$ 489,888	\$ 565,130	\$ 727,550
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$365,125	\$365,061	\$390,863	\$428,081
MATERIALS & SUPPLIES	101,745	99,763	99,587	114,659
CONTRACTUAL SERVICES	96,104	100,516	98,439	116,764
GENERAL OPERATIONS	4,860	2,194	3,940	3,950
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	3,286	910	3,985	7,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$571,120	\$568,444	\$596,814	\$670,454
FUND TRANSFERS IN	32,592	77,183	31,210	47,604
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(32,947)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(10,153)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			474	(11,046)
BEGINNING UNRESERVED FUND				
BALANCE			5,000	(38,100)
ENDING UNRESERVED FUND				
BALANCE			<u>(38,100)</u>	<u>55,554</u>
EMERGENCY RESERVE FUND		<u>89,996</u>	<u>89,522</u>	<u>100,568</u>

GOLF COURSE FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Pro Shop Concessions	24,389	20,152	23,350	23,350
Pro Shop Concessions-Beer	61,404	55,182	62,450	62,450
Cost of Items Resold	(53,415)	(40,141)	(52,350)	52,350
Green Fees - Weekend	103,917	93,473	106,500	115,300
Green Fees - Weekly	121,624	109,139	136,200	144,700
Private-Cart Fees	1,582	1,360	1,600	1,600
Motor-Cart Fees	137,717	145,247	151,000	190,000
Other Equipment Rental	737	411	700	700
Equipment Sales	16,852	13,076	16,800	17,000
Annual Pass Fees	94,010	84,019	93,000	93,000
Golf Class Fees	4,575	2,640	4,800	4,800
Tournament Fees	8,970	500	17,500	17,500
Project personnel costs	<u>2,972</u>	<u>-</u>	<u>-</u>	<u>-</u>
	525,334	485,058	561,550	722,750
Interest on Overnight Investments	3,786	3,789	2,580	3,800
Cash Overages & Shortages	180	(135)	-	-
General Miscellaneous	<u>1,231</u>	<u>1,176</u>	<u>1,000</u>	<u>1,000</u>
	5,197	4,830	3,580	4,800
Transfers In-General Fund	-	-	31,210	47,604
Property Sale	-	1,450	-	-
Transfers In-Park/Stormwater -Operating	<u>32,592</u>	<u>75,733</u>	<u>-</u>	<u>-</u>
	32,592	77,183	31,210	47,604
	<u>563,123</u>	<u>567,071</u>	<u>596,340</u>	<u>775,154</u>

City of Cape Girardeau 2021-2022 Budget

Golf Operations

This division provides for the operation and maintenance of the 18 hole municipal golf course.

2020-2021 Accomplishments:

- We got # 11, # 13, # 14 fairway and # 15, and # 17, approach ready to install new zoysia sod in 2020 to improve the appearance of the golf course and the playability for the golfers.
- We replaced broken areas of the cart path on # 1, # 5. This will not only improve the appearance of the course but make travel throughout the course safer.
- We installed landscape rock in the flower bed at #5 tee. This will help with erosion of the area and will enable staff to maintain easier and at a lesser cost. (*Improving the Area*)
- Stayed within the 2019-20 Operating Budget. By doing projects “in house” and cutting corners where possible we were able to stay within our budget and have one of our best years, fiscally, ever.
- We removed ladies’ old #11 tee box and redesigned the fairway and installed new irrigation.

2021-2022 Goals:

- Get #15, and #17, old bermuda fairways ready to install new zoysia sod in 2021.
- Replace the culvert on #17 fairway as the current culvert is falling and it would be safer for the golfers and improve the appearance of the fairway before we install new sod in 2021.
- Put new culvert in #15 ditch so the ladies and the seniors or not penalized off the tee shot and land in the ditch and would be easier for staff to maintain.
- Install new fence in front area of Golf Course. (*Safety and Area Improvement*)
- Replace broken cart path on # 8, green and # 17, tee. This will not only improve the appearance of the course but make travel throughout the course safer.
- Install zoysia sod on #11, fairway # 13, #14, and #15, and #17 approach to improve the appearance of the course and playability for the golfers.

GOLF OPERATIONS (5070)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$238,624	\$240,765	\$258,982	\$281,752
MATERIALS AND SUPPLIES	95,742	92,778	91,482	106,834
CONTRACTUAL SERVICES	70,843	74,222	72,912	91,733
GENERAL OPERATIONS	(346)	113	200	200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$404,863</u>	<u>\$407,878</u>	<u>\$423,576</u>	<u>\$480,519</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF OPERATIONS

CLASSIFICATION	SALARY GRADE	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Golf Course Supervisor	Grade M	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	<u>2</u>	<u>2</u>
TOTAL		4	4

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Greenskeepers	<u>3,550</u>	<u>1.71</u>	<u>5,600</u>	<u>2.69</u>
	3,550	1.71	5,600	2.69

City of Cape Girardeau 2021-2022 Budget

Golf Pro Shop

This division provides for the operation of the golf pro shop which provides services such as concessions, equipment, rental, and marshalling of the course.

2020-2021 Accomplishments:

- Added 2 new tournaments that we didn't have, while retaining 90% of existing tournaments. *(Economic Impact/Citizen Interaction)*
- Junior Golf program up 50% from last year. *(Economic Impact/Citizen Interaction)*
- The course added 3 new hole/tee marker sponsors. *(Economic Impact)*
- Southern Open Scramble and Senior 2 man were both up in revenue. *(Economic Impact)*
- Added discounted rounds on Tuesday and Thursday to fill in slow times. *(Economic Impact)*
- Raised prices \$2 per round to help revenue. *(Economic Impact)*
- Added more staff during busy times. *(Customer service/Citizen Interaction)*
- Added sanitation station. *(Safety)*
- Put up a sign with course hours by the gate entrance. *(Citizen Interaction)*
- Remodeled bathrooms in pro-shop. *(Safety/Citizen Interaction)*
- Added cart control and cart tracking to message carts back and forth from the pro-shop. *(Safety/Citizen Interaction/Customer service)*
- Added a 2nd cooler on each cart for customers' drinks. *(Customer service)*
- Added an "upcoming tournaments" board in the pro-shop to keep customers engage and informed of upcoming tournaments. *(Economic Impact/Citizen Interaction)*

2021-2022 Goals:

- Meet or exceed 2020-2021 operating revenue. *(Fiscal Discipline/Economic Impact)*
- Meet or exceed a cost recovery of 100%. *(Fiscal Discipline)*
- Continue to add more tournaments and sponsorships, while also retaining 90% of existing tournaments and sponsorships. *(Economic Impact)*
- Work on improving the pro shop with concessions and overall look. *(Improving Efficiency)*
- Work on improving the course championship and add new course tournaments. *(Citizen Interaction)*
- Host a Junior tournament and a women's tournament. *(Economic Impact/Citizen Interaction)*
- Have all 18 holes sponsored. *(Citizen Interaction)*
- Have the biggest Southern Open tournament in course history. *(Economic Impact/Citizen Interaction)*
- Add new members. *(Economic Impact/Citizen Interaction)*

GOLF PRO SHOP (5072)

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$126,501	\$124,296	\$131,881	\$146,329
MATERIALS AND SUPPLIES	6,003	6,985	8,105	7,825
CONTRACTUAL SERVICES	25,707	26,294	25,527	25,031
GENERAL OPERATIONS	4,760	2,081	3,740	3,750
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	3,286	910	3,985	7,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$166,257</u>	<u>\$160,566</u>	<u>\$173,238</u>	<u>\$189,935</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF PRO SHOP

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
Facility Supervisor	Grade	N	1	1
Part-Time Employees				
	2020-21 Actual <u>Number</u>	Full-Time <u>Equivalent</u>	2021-22 Actual <u>Number</u>	Full-Time <u>Equivalent</u>
Pro Shop Asst. Manager	1,300	0.63	2,900	1.39
Instructors	160	0.08	300	0.14
Marshalls, Concession Workers	<u>6,400</u>	<u>3.08</u>	<u>5,150</u>	<u>2.48</u>
	7,860	3.78	8,350	4.01

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**INDOOR
SPORTS
COMPLEX
FUND**

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City of Cape Girardeau 2021-2022 Budget

Indoor Sports Complex

The Indoor Sports Complex Fund provides for the operation and maintenance of the City's indoor sports facility which opened in May 2017.

2020-2021 Accomplishments:

- Cost recovery of 86%, which was the same as the previous year, even with the facility being shut down for two months.
- Hosted 37 sports tournaments in 2020, which boosted economic impact in Cape Girardeau through hotel stays, restaurant visits and retail purchases.
- Secured ten new August – December tournaments.
- Secured several new sign and program sponsors at the SportsPlex to gain additional revenue.
- We offered five new summer youth sports camps and clinics, including Sports Camp, Youth Soccer Camp, Youth Basketball Camp, Jr. Aces Volleyball and Bring It On Cheer Clinic.
- Implemented a full year of spectator fees to increase facility revenue.
- Maintained or grew in participants in a majority of youth and adult sports leagues.
- Partnered with Cape Noon Optimist Club to bring the Indoor Soccer League to the SportsPlex.
- Continued rental relationships with several local sports clubs including NSSC Volleyball, Pursuit Volleyball, SEMO Elite Soccer, SMSC, Perryville Stars Softball and Jackson Tribe Baseball.
- Provided an indoor training facility for local high schools and Southeast Missouri State University soccer, baseball, softball and football.
- We rented to eight schools for field trips during weekday daytime hours.

2021-2022 Goals:

- Meet or exceed a cost recovery goal of 100%. (*Fiscal Discipline*)
- Absorb the minimum wage and compression increase by lowering other expenses and increasing revenue. (*Fiscal Discipline*)
- Host a sports tournament or other large event 42 weekends of the fourth full year of operation to boost economic impact in Cape Girardeau through restaurant visits and hotel stays. (*Economic Development*)
- Grow our performance and sports training program for individual, partner and group training in basketball, volleyball, softball/baseball, soccer and football during the off-seasons. (*Economic Development*)
- Increase court and field rental revenue by 5% by obtaining new rental customers and increasing fees. (*Economic Development*)
- Obtain large corporate, school and church rentals during our non-peak time of late summer and fall. (*Economic Development*)
- Create new summer sports-related youth programming at the SportsPlex such as sports camps and clinics. (*Economic Development*)

- Operate the concession stand at a fee based service ratio of 1.6 by implementing small price increases. (*Fiscal Discipline*)
- Implement quarterly professional development training for part-time staff. (*Streamline Citizen and Business Interaction*)
- Sell all court wall space through our sponsor signage program. (*Fiscal Discipline*)
- Create a facility maintenance plan for upcoming desired facility repairs and restorations.

INDOOR SPORTS COMPLEX
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	552,577	494,727	589,045	718,610
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	<u>42,540</u>	<u>65,341</u>	<u>7,220</u>	<u>51,850</u>
TOTAL REVENUE	\$ 595,117	\$ 560,068	\$ 596,265	\$ 770,460
EXPENSE OBJECT:				
PERSONNEL SERVICES	401,992	378,776	466,095	\$483,142
MATERIALS & SUPPLIES	145,353	121,274	134,238	142,693
CONTRACTUAL SERVICES	123,382	115,784	118,313	137,188
GENERAL OPERATIONS	3,083	1,808	6,693	3,769
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	27,285	32,486	41,935	55,475
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 701,096</u>	<u>\$ 650,128</u>	<u>\$ 767,274</u>	<u>\$822,267</u>
FUND TRANSFERS IN	102,961	90,519	172,123	51,807
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			36,082	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			16,647	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(0)	(8,249)
BEGINNING UNRESERVED FUND BALANCE			5,000	58,843
ENDING UNRESERVED FUND BALANCE			<u>58,843</u>	<u>50,594</u>
EMERGENCY RESERVE FUND		<u>115,091</u>	<u>115,091</u>	<u>123,340</u>

INDOOR SPORTS COMPLEX FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Vending machine sales	5,993	5,771	5,800	6,200
Concessions-non-alcoholic	230,552	160,920	195,000	255,000
Concessions-non-alcohol(cost)	(123,042)	(84,297)	(100,000)	(135,000)
Concessions-misc retail items	1,110	38	1,500	500
Concess-misc ret items (cost)	-	(549)	(500)	(300)
Total cost of concession sales	(685)	(1,373)	(250)	(500)
Program Fees	48,634	38,898	47,600	29,450
League Fees	98,915	100,060	116,202	153,875
Special Event Fees	13,296	14,551	24,050	26,645
Entrance Fees	<u>277,803</u>	<u>260,708</u>	<u>298,643</u>	<u>382,740</u>
	552,577	494,727	588,045	718,610
Interest on Overnight Investments	1,487	1,834	2,220	1,850
Capital contributions-donation	-	-	-	-
Operating contributions	5,000	4,200	-	-
Operating contributions	-	-	5,000	5,000
Advertising space lease	35,990	59,265	-	45,000
Miscellaneous	25	-	-	-
Cash over (short)	<u>38</u>	<u>42</u>	<u>-</u>	<u>-</u>
	42,540	65,341	7,220	51,850
Trf from CVB	<u>102,961</u>	<u>90,519</u>	<u>172,123</u>	<u>51,807</u>
	102,961	90,519	172,123	51,807
	<u><u>698,077</u></u>	<u><u>650,587</u></u>	<u><u>767,388</u></u>	<u><u>822,267</u></u>

INDOOR SPORTS COMPLEX

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$401,992	\$378,776	\$466,095	\$ 483,142
MATERIALS AND SUPPLIES	145,353	121,274	134,238	142,693
CONTRACTUAL SERVICES	123,382	115,784	118,313	137,188
GENERAL OPERATIONS	3,083	1,808	6,693	3,769
CAPITAL EXPENDITURES	0	-	-	-
SPECIAL PROJECTS	27,285	32,486	41,935	55,475
DEBT PAYMENTS	0	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 701,095</u>	<u>\$ 650,128</u>	<u>\$ 767,274</u>	<u>\$822,267</u>

TOTAL PERSONNEL SERVICE BY POSITION
INDOOR SPORTS COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Facility Supervisor	Grade P	1	1
Recreation Specialist	Grade M	1	1
Marketing Director - Parks	Grade L	0.25	0.25
Recreation Coordinator	Grade L	0	1
Administrative Assistant	Grade F	1	0
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	1	1
TOTAL		5.25	5.25

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Facility Attendant	4,732	2.28	4,180	2.01
Facility Manager	2,600	1.25	2,700	1.30
Concession Workers	4,940	2.38	4,000	1.92
Basketball Officials	158	0.08	200	0.10
Sports Trainers	470	0.23	410	0.20
Scorekeeper	617	0.30	590	0.28
Concessions Manager	1,248	0.60	1,000	0.48
Volleyball Officials	469	0.23	500	0.24
Activity Coordinator	775	0.37	960	0.46
Specialty Instructors	150	0.07	130	0.06
Soccer Referee	308	0.15	170	0.08
Flag Football Officials	160	0.08	100	0.05
Maintenance Assistant	0	0.00	20	0.01
Asst. Facility Supervisor	0	0.00	120	0.06
Recreation Leader	506	0.24	170	0.08
	<u>17,133</u>	<u>8.26</u>	<u>15,250</u>	<u>7.33</u>

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**SPORTS
COMPLEXES
FUND**

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City of Cape Girardeau 2021-2022 Budget

Outdoor Sports Complexes

The Sports Complexes Fund provides for the operation and maintenance of all of the athletic fields throughout the city and the operation of concession stands for league and tournament events .

2020-2021 Accomplishments:

- Overall we feel the Sports Complex Division was able to operate responsibly and safely our tournament rentals and in house leagues and events during the COVID pandemic. Salvaging what could have been lost revenue to the City and avoiding part-time employee layoffs and providing considerable positive impact to the local hotel and restaurant industry as well as other local industries.
- We successfully hosted the Bank of MO Fall Cape Classic Soccer tournament with a total of 83 teams. *(Economic Development)*
- We successfully hosted 2 - 3v3 soccer tournaments at the Shawnee Park Sports Complex, with a total of 152 teams. *(Economic Development)*
- From June 2020 through April 2021, we have hosted 19 baseball and softball tournaments at the Shawnee Park Sports Complex and Arena Park Sports Complex, with a total of 702 teams. This was by far the most successful tournament rental season we have had to date. *(Economic Development)*
- We experienced growth in both our adult summer softball league and travel baseball league with a combined total of 73 teams (+8 teams – 12% increase from last year). *(Economic Development)*
- We were able to achieve a 10% growth in our boys baseball league participation from the last pre-pandemic year (2019) with a total of 464 boys (+41 boys). *(Economic Development)*
- We met monthly with the Convention and Visitors Bureau to discuss scheduled tournaments and better coordinate with our local hoteliers and CVB. *(Citizen & Business interaction)*
- We replaced the turf around all sides of the Concession A building and pavilion.

2021-2022 Goals:

- Retain our current baseball, softball and soccer tournament rentals, and attempt to add at least 2 tournaments. *(Economic Development)*
- Continue to grow the participation levels of all of our youth and adult sports leagues. *(Economic Development)*
- Surpass 2020/2021 Revenue Total and try to reach budgeted revenue goal in the process improving the Sports Complex's cost recovery to 40%. *(Fiscal Responsibility)*
- Increase positive margin on concession operations to exceed fee based service ratio of 1.30. *(Fiscal Responsibility)*
- Continue to meet monthly with the Convention and Visitors Bureau to discuss scheduled tournaments and coordinate with our local hoteliers and CVB. *(Citizen & Business interaction)*
- Develop a professional facility brochure for the Shawnee Park Sports Complex.

(Economic Development/Citizen & Business interaction)

- Purchase interior facility way finding signs for the Shawnee Park Sports Complex.
(Citizen & Business interaction)

SPORTS COMPLEXES
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	341,530	295,219	366,026	404,290
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,722	2,514	3,755	2,975
OTHER FINANCING	<u>-</u>	<u>30,810.00</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 344,252	\$ 328,543	\$ 369,781	\$ 407,265
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$608,520	\$583,009	\$651,889	\$664,458
MATERIALS & SUPPLIES	161,043	144,752	171,457	176,962
CONTRACTUAL SERVICES	126,014	175,711	137,643	157,498
GENERAL OPERATIONS	3,840	1,875	1,780	1,798
CAPITAL OUTLAY	8,000	8,000	-	-
SPECIAL PROJECTS	63,571	64,930	82,755	72,436
DEBT SERVICE	<u>0</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$970,988</u>	<u>\$978,277</u>	<u>\$1,045,524</u>	<u>\$1,073,152</u>
FUND TRANSFERS IN	616,683	646,481	676,128	665,887
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			43,052	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(38,215)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(385)	(4,144)
BEGINNING UNRESERVED FUND BALANCE			-	4,837
ENDING UNRESERVED FUND BALANCE			<u>4,837</u>	<u>693</u>
EMERGENCY RESERVE FUND		<u>156,444</u>	<u>156,829</u>	<u>160,973</u>

SPORTS COMPLEXES FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Concessions	130,667	122,449	145,900	191,000
Concessions-Beer	19,739	14,159	19,250	22,000
Equipment Sales	1,246	1,549	2,900	2,300
Cost of Items Resold	(97,883)	(88,553)	(97,200)	(126,647)
Field Rental	21,646	22,091	23,500	25,053
Field Usage Fees-Capaha	32,191	38,966	32,000	39,491
League Fees	213,680	161,563	214,851	223,343
Entrance Fees	17,893	17,959	18,300	26,000
Tournament Fees	1,820	336	1,800	-
Special Event Fees	531	4,700	4,725	1,750
	<u>341,530</u>	<u>295,219</u>	<u>366,026</u>	<u>404,290</u>
Interest on Overnight Invments	2,764	2,324	3,105	2,325
Cash Over and Short	(92)	140	-	-
General Miscellaneous	50	50	650	650
	<u>2,722</u>	<u>2,514</u>	<u>3,755</u>	<u>2,975</u>
Compensation For Damages	-	30,810	-	-
	-	30,810	-	-
Transfer from General Fund	426,979	430,458	669,128	337,918
Transfer from Parks/Stormwtr-Operating	182,704	209,023	-	320,969
Transfer from Parks & Rec Foundation	7,000	7,000	7,000	7,000
	<u>616,683</u>	<u>646,481</u>	<u>676,128</u>	<u>665,887</u>
	<u>960,935</u>	<u>975,024</u>	<u>1,045,909</u>	<u>1,073,152</u>

SPORTS COMPLEXES

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$608,520	\$583,009	\$651,889	\$664,458
MATERIALS AND SUPPLIES	161,043	144,752	171,457	176,962
CONTRACTUAL SERVICES	126,014	175,711	137,643	157,498
GENERAL OPERATIONS	3,840	1,875	1,780	1,798
CAPITAL EXPENDITURES	8,000	8,000	-	-
SPECIAL PROJECTS	63,571	64,930	82,755	72,436
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>-\$970,988</u>	<u>978,277</u>	<u>\$1,045,524</u>	<u>\$1,073,152</u>

TOTAL PERSONNEL SERVICE BY POSITION
SOFTBALL COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Assistant Division Manager	Grade P	1	1
Recreation Supevisor	Grade P	0	0.5
Recreation Specialist	Grade M	0.5	0
Recreation Coordinator	Grade L	0.5	0.5
Maintenence Supervisor	Grade L	1	1
Marketing Director - Parks	Grade L	0.25	0.25
Sr. Maintenance Worker	Grade I	2	2
Maintenance Worker II	Grade G	2	2
Maintenance Worker	Grade E	<u>1</u>	<u>1</u>
TOTAL		8.25	8.25

Part-Time Employees

	2020-21		2021-22	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Concession Managers	1,451	0.70	1,410	0.68
Concession Workers	3,758	1.81	3,460	1.66
Umpires	2,868	1.38	2,870	1.38
Officials	1,495	0.72	1,490	0.72
Assistant Facility Supervisor	262	0.13	260	0.13
Assistant Maintenance Worker	5,189	2.49	5,280	2.54
Recreation Leader	192	0.09	190	0.09
Maintenance	1,619	0.78	1,180	0.57
Scorekeepers	1,390	0.67	1,310	0.63
Facility Attendant	<u>158</u>	<u>0.08</u>	<u>150</u>	<u>0.07</u>
	18,382	8.84	17,600	8.46

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INTERNAL SERVICE FUNDS

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INTERNAL SERVICE FUNDS BUDGET HIGHLIGHTS

ACTIVITIES

Internal Service Funds are similar to Enterprise Funds except that the services are not rendered to the general public but are for other City departments.

Information Technology

Fleet Management

Employee Benefit Fund

Risk Management Fund

Equipment Replacement Fund

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - INTERNAL SERVICE FUNDS
 INFORMATION TECHNOLOGY FUND, FLEET, EMPLOYEE BENEFITS, RISK MANAGEMENT, AND
 EQUIPMENT REPLACEMENT FUNDS

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	11,587	-	-
SERVICE CHARGES	6,853,485	7,084,256	7,291,540	7,981,235
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	496,969	493,544	475,485	509,985
OTHER FINANCING	<u>162,083</u>	<u>164,899</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 7,512,537	\$ 7,754,286	\$ 7,767,025	\$ 8,491,220
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 970,462	\$ 1,020,600	\$ 1,014,930	\$ 1,054,181
MATERIALS & SUPPLIES	629,814	545,626	613,640	608,846
CONTRACTUAL SERVICES	5,498,659	5,805,609	5,435,648	5,695,223
GENERAL OPERATIONS	59,351	69,534	103,000	103,000
CAPITAL OUTLAY	528,157	651,245	152,107	760,700
SPECIAL PROJECTS	785,000	-	1,500	-
DEBT SERVICE	<u>277</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 8,471,720</u>	<u>\$ 8,092,614</u>	<u>\$ 7,320,825</u>	<u>\$ 8,221,950</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	159,806	26,350	27,715	29,100
PROJECTED REVENUE OVER(UNDER) BUDGET			(84,090)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(572,756)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			4,486,856	4,248,495
ENDING UNRESERVED FUND BALANCE			<u>4,248,495</u>	<u>4,057,680</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND

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City of Cape Girardeau 2021-2022 Budget

Information Technology Fund

This division manages and maintains all information technology software and infrastructure throughout the City.

2020-2021 Accomplishments:

- Implemented multi-factor authentication for all remote access
 - Implemented MFA on the network for all users with administrator rights
- Assisted 911 department in rolling out TEXT-2-911 service
- Configured SMS/EABD for 911 (abandon call process)
- Installed and configured FARO Zone for PD (crash report software)
- Configured accounts and remote access for 15 cape county prosecutors allowing them access to the PD CAD (computer added dispatch) and RM (record management) systems
- Configured and manage remote access for Cape County sheriff's office, Jackson PD and county 911 allowing them direct access to Police CAD and RMS shared by all
- Working with contractors for all networking needs for new City Hall
 - Building out new server room
 - Re-routing all fiber lines from City Hall to new City Hall
 - Number of network drops necessary and wireless throughout the building
- Coordinated the removal of the fiber lines in the old PD station and re-routing the fiber from old PD to FS3 moving to FS1 to FS3
- Re-routed 911/FS3 network link from Osage to PD removing Osage as a point of failure and allowing faster access to the police CAD system as 911 connects directly to PD
- Re-routed fiber for Arena/Osage buildings for a direct connection to City Hall removing points of failures
- Configured 3 servers for Developments Services digital plan review software
- Configured a new GIS for Alliance water
- Configured 2 new Milestone camera servers
 - The city cameras are constantly used by PD as evidence to crimes and accidents
- Complete 30+ help desk requests a week from end users for software and hardware issues
- Replace approximately 50 computers and 25 phones a year

2021-2022 Goals:

- Get Munis up and working as a hosted SaaS
- Assist Municipal Court's transition to the state's court system
- Relocation of all network services in City Hall to New City Hall and Police Station
 - Servers, Internet, phone system etc.
 - Replace aging hardware as part of the move
- Review IT budget because of growing number of network devices
- Stream-line computer purchasing process by having departments purchase their own computers
- Continue supporting public safety's CAD, RMS and 911 systems
 - These are used by Cape, County, Jackson, Fire and both 911 centers
- Continue providing IT support to all city employees for any and all compute needs

INFORMATION TECHNOLOGY FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	758,500	798,955	798,955	937,638
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	393	1,098	-	-
OTHER FINANCING	<u>-</u>	<u>61,299</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 758,893</u>	<u>\$ 861,352</u>	<u>\$ 798,955</u>	<u>\$ 937,638</u>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$306,811	\$325,254	\$310,229	\$317,102
MATERIALS & SUPPLIES	93,798	111,802	92,124	98,600
CONTRACTUAL SERVICES	264,828	293,649	253,952	379,286
GENERAL OPERATIONS	3,092	2,261	5,450	5,450
CAPITAL OUTLAY	87,252	103,951	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>277.27</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$756,058</u>	<u>\$836,917</u>	<u>\$798,955</u>	<u>\$937,638</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(687)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(19,766)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			24,123	3,670
ENDING UNRESERVED FUND				
BALANCE			<u>3,670</u>	<u>3,670</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Internal EDP Services	\$ 758,500	\$ 798,955	\$ 798,955	\$ 937,638
	758,500	798,955	798,955	937,638
Int on Overnight Investments	<u>393</u>	<u>1,098</u>	<u>-</u>	<u>-</u>
	393	1,098	-	-
Compensation For Damages	<u>-</u>	<u>61,299.00</u>	<u>-</u>	<u>-</u>
	-	61,299.00	-	-
	<u>\$758,893</u>	<u>\$861,352</u>	<u>\$798,955</u>	<u>\$937,638</u>

INFORMATION TECHNOLOGY FUND

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$306,811	\$325,254	\$310,229	\$317,102
MATERIALS AND SUPPLIES	93,798	111,802	92,124	98,600
CONTRACTUAL SERVICES	264,828	293,649	253,952	379,286
GENERAL OPERATIONS	3,092	2,261	5,450	5,450
CAPITAL EXPENDITURES	87,252	103,951	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	277.00	-	-	-
TRANSFERS	-	-	-	-
	<u>\$756,058</u>	<u>\$836,917</u>	<u>\$798,955</u>	<u>\$937,638</u>

TOTAL PERSONNEL SERVICE BY POSITION
INFORMATION TECHNOLOGY FUND

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees				
IT Director	Grade	T	1	1
Senior Networking Engineer	Grade	Q	1	1
Network Engineer	Grade	O	1	1
Applications & Tech Support Specialist	Grade	L	<u>1</u>	<u>1</u>
TOTAL			4	4.00

**FLEET
MANAGEMENT
FUND**

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City of Cape Girardeau 2021-2022 Budget

Fleet Management Fund

This division manages and maintains all fleet vehicles and equipment throughout the City.

2020-2021 Accomplishments:

- Became AutoCar certified to perform in-house warranty work on Fleet.
- Had 100% scheduled preventative maintenance items on time for the month of March (first time this has ever happened!).
- Cut costs on frames and grates for salt spreaders by 50% by doing fabrication work in-house.
- Cut tire count and costs by 25% by changing tire brands which also have a longer useful life.
- Began repairing warehouse heaters in house.
- Installed new LED lighting in warehouse, cutting facility electric bill by 1/3.
- Purchased a transmission machine enabling Fleet Staff to perform in-house transmission repairs.

2021-2022 Goals:

- Have no lost time or at-fault accidents.
- Maintain fleet for extended service life.
- Obtain additional specialized AutoCar training to allow Fleet Staff to perform more in-house warranty work.
- Continue to cut costs by performing additional in-house fleet repairs instead of sending out fleet/equipment for repair.

FLEET MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	11,587	-	-
SERVICE CHARGES	1,508,176	1,419,976	1,544,240	1,622,500
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	9,535	5,184	1,500	3,000
OTHER FINANCING	<u>158,483</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,676,194	\$ 1,436,747	\$ 1,545,740	\$ 1,625,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 663,651	\$ 695,346	\$ 704,701	\$ 737,079
MATERIALS & SUPPLIES	535,305	433,592	519,016	507,746
CONTRACTUAL SERVICES	314,156	303,702	302,066	375,625
GENERAL OPERATIONS	1,465	7,238	5,050	5,050
CAPITAL OUTLAY	6,490	15,445	14,907	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 1,521,066</u>	<u>\$ 1,455,323</u>	<u>\$ 1,545,740</u>	<u>\$ 1,625,500</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	133,456	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(2,232)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			82,146	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			302,825	382,739
ENDING UNRESERVED FUND BALANCE			<u>382,739</u>	<u>382,739</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FLEET MANAGEMENT FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Fed Indirect Op-FEMA	-	1,703	-	-
Fed Treasury Grant	-	9,657	-	-
SEMA Grant	-	227	-	-
	-	11,587	-	-
Diesel Fuel Sales	155,310	135,567	163,240	166,500
Diesel Fuel Sales (cost)	(146,694)	(134,560)	(149,000)	(152,000)
Unleaded fuel sales	191	408	-	-
Unleaded fuel sales (cost)	(168)	(388)	-	-
Internal Fleet Services	<u>1,499,537</u>	<u>1,418,949</u>	<u>1,530,000</u>	<u>1,608,000</u>
	1,508,176	1,419,976	1,544,240	1,622,500
Int on Overnight Investments	5,166	4,547	1,500	3,000
Interest On Notes Receivable	3,252	-	-	-
Miscellaneous	<u>1,117</u>	<u>637</u>	<u>-</u>	<u>-</u>
	9,535	5,184	1,500	3,000
Gain From Sale of Asset	133,521	-	-	-
Compensation for Damages	<u>24,962</u>	<u>-</u>	<u>-</u>	<u>-</u>
	158,483	-	-	-
	<u><u>1,676,194</u></u>	<u><u>1,436,747</u></u>	<u><u>1,545,740</u></u>	<u><u>1,625,500</u></u>

FLEET MANAGEMENT

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$663,651	\$695,346	\$704,701	\$737,079
MATERIALS AND SUPPLIES	535,305	433,592	519,016	507,746
CONTRACTUAL SERVICES	314,156	303,702	302,066	375,625
GENERAL OPERATIONS	1,465	7,238	5,050	5,050
CAPITAL EXPENDITURES	6,490.00	15,445	14,907.00	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	133,456	-	-	-
	<u>\$1,654,523</u>	<u>\$1,455,323</u>	<u>\$1,545,740</u>	<u>\$1,625,500</u>

TOTAL PERSONNEL SERVICE BY POSITION

FLEET MANAGEMENT

CLASSIFICATION	SALARY GRADE	2020-21 FISCAL YEAR	2021-22 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Assistant Public Works Director	Grade U	0.25	0.25
Fleet Manager	Grade O	0.50	0.50
Fleet Maintenance Supervisor	Grade M	1	1
Senior Mechanic	Grade L	1	1
PW System/GIS Analyst	Grade L	0.25	0.25
Fleet Mechanic II	Grade K	5	5
Fleet Specialist	Grade I	1	1.17
Administrative Technician	Grade G	0.25	0.25
Parts Technician	Grade F	1	1
Administrative Secretary	Grade E	1	1
Building Maintenance Worker	Grade C	1	1
TOTAL		12.45	12.62

EMPLOYEE BENEFITS FUND

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City of Cape Girardeau 2021-2022 Budget

Employee Benefits Fund

This division manages all employee benefits programs, including, health and dental insurance plans.

EMPLOYEE BENEFITS FUND
BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>ACTUAL</u>	<u>2020-21</u> <u>BUDGET</u>	<u>2021-22</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	4,020,017	4,214,603	4,292,150	4,218,075
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	58,900	49,949	37,500	49,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 4,078,917	\$ 4,264,552	\$ 4,329,650	\$ 4,267,075
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	591	232	2,500	2,500
CONTRACTUAL SERVICES	4,407,996	4,365,186	4,275,435	4,211,275
GENERAL OPERATIONS	6,883	13,521	22,500	22,500
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	785,000	-	1,500	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 5,200,471	\$ 4,378,939	\$ 4,301,935	\$ 4,236,275
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	26,350	26,350	27,715	29,100
PROJECTED REVENUE				
OVER(UNDER) BUDGET			53,620	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			296,120	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			2,000,598	2,350,338
ENDING UNRESERVED FUND				
BALANCE			<hr/> <u>2,350,338</u>	<hr/> <u>2,352,038</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

EMPLOYEE BENEFITS FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Internal Health Prem.-Employee	\$ 3,340,544	\$ 3,530,256	\$ 3,775,000	\$ 3,480,000
Internal Health Prem.-Retiree	658,124	671,852	485,650	705,000
Cobra Health & Dental	21,349	12,495	31,500	33,075
	<u>4,020,017</u>	<u>4,214,603</u>	<u>4,292,150</u>	<u>4,218,075</u>
Interest on Overnight Invments	57,394	49,615	37,500	49,000
Operating Contributions	1,037.16	-	-	-
General Miscellaneous	469	334	-	-
	<u>58,900</u>	<u>49,949</u>	<u>37,500</u>	<u>49,000</u>
	<u>\$4,078,917</u>	<u>\$4,264,552</u>	<u>\$4,329,650</u>	<u>\$4,267,075</u>

EMPLOYEE BENEFITS

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	591	232	2,500	2,500
CONTRACTUAL SERVICES	4,407,996	4,365,186	4,275,435	4,211,275
GENERAL OPERATIONS	6,883	13,521	22,500	22,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	785,000	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	26,350	26,350	27,715	29,100
	<u>\$5,226,820</u>	<u>\$4,405,289</u>	<u>\$4,328,150</u>	<u>\$4,265,375</u>

**RISK
MANAGEMENT
FUND**

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City of Cape Girardeau 2021-2022 Budget

Risk Management Fund

This division manages the cities Risk Management program including Workers Compensation.

RISK MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	566,792	650,722	656,195	772,037
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	33,387	36,325	18,000	27,000
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 600,179	\$ 687,047	\$ 674,195	\$ 799,037
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	511,679	843,072	604,195	729,037
GENERAL OPERATIONS	47,911	46,514	70,000	70,000
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 559,590</u>	<u>\$ 889,586</u>	<u>\$ 674,195</u>	<u>\$ 799,037</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(67,685)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(290,138)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			951,745	593,922
ENDING UNRESERVED FUND				
BALANCE			<u>593,922</u>	<u>593,922</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

RISK MANAGEMENT FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Internal Work Comp Premium	\$ 566,792	\$ 650,722	\$ 656,195	\$ 772,037
	566,792	650,722	656,195	772,037
Interest on Overnight Invments	26,894	27,301	18,000	27,000
Interest on Investments	<u>6,494</u>	<u>9,024</u>	<u>-</u>	<u>-</u>
	33,387	36,325	18,000	27,000
	<u>\$600,179</u>	<u>\$687,047</u>	<u>\$674,195</u>	<u>\$799,037</u>

RISK MANAGEMENT

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	511,649	843,072	604,195	729,037
GENERAL OPERATIONS	47,911	46,514	70,000	70,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$559,560</u>	<u>\$889,586</u>	<u>\$674,195</u>	<u>\$799,037</u>

EQUIPMENT REPLACEMENT FUND

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City of Cape Girardeau 2021-2022 Budget

Equipment Replacement Fund

This division manages the cities Equipment Replacement Program to assist in maintaining and planning the City Fleet needs.

EQUIPMENT REPLACEMENT FUND
BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	394,754	400,998	418,485	430,985
OTHER FINANCING	<u>3,600</u>	<u>103,600</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 398,354	\$ 504,598	\$ 418,485	\$ 430,985
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	120	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	434,415	531,849	-	623,500
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 434,535</u>	<u>\$ 531,849</u>	<u>\$ -</u>	<u>623,500</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(67,106)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(641,118)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			1,207,565	917,826
ENDING UNRESERVED FUND				
BALANCE			<u>917,826</u>	<u>725,311</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

EQUIPMENT REPLACEMENT FUND REVENUE

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
Interest on Overnight Investments	34,816	35,656	22,500	35,000
Lease Revenue	<u>359,938</u>	<u>365,342</u>	<u>395,985</u>	<u>395,985</u>
	394,754	400,998	418,485	430,985
Sale of assets (Governmental)	-		-	-
Proceeds from Asset Trade-in	-	100,000	-	-
Property sale (Proprietary)	<u>3,600</u>	<u>3,600</u>	<u>-</u>	<u>-</u>
	3,600	103,600	-	-
	<u>\$ 398,354</u>	<u>\$ 504,598</u>	<u>\$ 418,485</u>	<u>\$ 430,985</u>

EQUIPMENT REPLACEMENT

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2019-20 <u>ACTUAL</u>	2020-21 <u>BUDGET</u>	2021-22 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	120	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	434,415	531,849	-	623,500
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 434,535</u>	<u>\$ 531,849</u>	<u>\$ -</u>	<u>\$ 623,500</u>

APPENDIX

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FEE SCHEDULE CHANGES

FEE SCHEDULE

Effective July 1, 2021

Fees are non-refundable, unless an application is canceled by the City or the applicant. Upon receipt of written notification of cancelling an application, the applicant will receive a refund of any amount paid which exceeds the cost incurred by the City in processing and reviewing the application to date.

APPLICATION FEES

ADMINISTRATIVE RELIEF

\$75.00 application fee per section

CBD DESIGN STANDARDS APPROVAL

No fee

CERTIFICATE OF APPROPRIATENESS

No fee

EXCEPTION

\$75.00 application fee per section

LOCAL HISTORIC DISTRICT DESIGNATION

\$126.00 application fee

LOCAL HISTORIC LANDMARK DESIGNATION

\$126.00 application fee

REZONING / SPECIAL USE PERMIT

\$135.00 application fee + \$80.00 if rezoning to Planned Development (PD)

VARIANCE

\$75.00 application fee per section

BOARD OF APPEALS

\$150.00 application fee

LICENSE AND INDEMNITY

\$50.00 application fee

VACATION OF RIGHT-OF-WAY OR EASEMENT

\$150.00 application fee

ENVELOPES

\$2.60 per adjacent property owner if not included with Application. This applies to Administrative Relief, Exception, Rezoning, Special Use Permit and Variance.

INSPECTION FEES

INFRASTRUCTURE IMPROVEMENTS / RELOCATIONS / MODIFICATIONS (*STREETS, WATER, SANITARY SEWER, AND PUBLIC STORM WATER*)

Actual inspection costs

LICENSE FEES

RESIDENTIAL RENTAL LICENSE

One (1) - five (5) units	= \$ 50.00 (<i>renewable annually</i>)
Six (6) or more units	= \$100.00 (<i>renewable annually</i>)
Re-inspection fee	= \$ 65.00
Missed inspection fee	= \$ 65.00

License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

TRADE LICENSES

Building trade licenses	= \$45.00 (<i>renewable annually</i>)
-------------------------	---

License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

PERMIT FEES

BUILDING PERMITS

Demolition

\$75.00 (*flat fee*)

New Construction and Additions

0 - 1,000 sq ft	= \$.125 per sq ft (\$80.00 minimum)
1,000 sq ft - 2,500 sq ft	= \$125.00 + \$.125 per sq ft for area over 1,000 sq ft
2,501 sq ft - 10,000 sq ft	= \$250.00 + \$.125 per sq ft for area over 2,500 sq ft
Over 10,000 sq ft	= \$462.50 + \$.125 per sq ft for area over 10,000 sq ft

Re-Inspection Fees

\$30.00 per inspection after the first two (2) inspections

Remodeling

\$0 - \$3,000	= \$ 80.00
\$3,001 - \$10,000	= \$130.00 + \$3.50 each additional \$1,000 (next \$7,000)
\$10,001 - \$50,000	= \$155.00 + \$2.50 each additional \$1,000 (next \$40,000)
\$50,001 - \$100,000	= \$210.00 + \$1.50 each additional \$1,000 (next \$50,000)
Over \$100,000	= \$255.00 + \$1.00 each additional \$1,000 (over \$100,000)

Signs and Billboards

Sign	=	\$ 65.00
Billboard	=	\$ 50.00

Miscellaneous

Commercial driveway	=	\$ 75.00
Residential driveway	=	\$ 65.00
Driveway with culvert	=	\$100.00
Fence	=	\$ 75.00
Mobile home park LICENSE	=	\$ 40.00 (to operate)
Mobile home park PERMIT	=	\$ 40.00 (to construct, alter or extend any mobile home park)
Mobile home re-inspection	=	\$ 30.00
Retaining wall	=	\$100.00
Sidewalk	=	\$ 65.00

ELECTRICAL PERMITS

\$ 3.00 per circuit
\$30.00 per service
\$35.00 minimum permit charge

ROW/EXCAVATION

Excavation with no pavement cut: \$55.00
Excavation with pavement cut: \$100.00

WIRELESS COMMUNICATIONS FACILITIES

\$100.00 per small wireless facility
\$500.00 per installation, modification, or replacement of a utility pole
\$150.00 per collocation of a small wireless facility to a city utility pole

FLOODPLAIN DEVELOPMENT

Development in the floodplain: \$50.00
Development in the floodway: \$50.00

MECHANICAL PERMITS

\$ 0.20 per 1,000 BTU input of appliances
\$ 2.00 per 10 feet of pipe or portion thereof
\$20.00 to move meter
\$40.00 minimum permit charge

PLUMBING PERMITS

\$40.00 minimum permit charge + \$2.00 per fixture
\$30.00 cut wye into sewer main
\$30.00 septic tank installation

SANITARY SEWER PERMITS

Private Sewage Disposal System

Single family: \$30.00

Multifamily, commercial, and industrial: \$50.00

Sewer Connection for Parcel Outside the Boundaries of a Sewer District

\$250.00 per building served

Sewer Main Connection

\$500.00 (flat fee)

Sewer Service if Producing Industrial Wastes

Residential or commercial building sewer permit: \$30.00

Industrial building sewer permit: \$35.00

Sewer Tap Fees

¾" water tap	=	\$2,500.00
1"	=	\$3,000.00
1 ½"	=	\$3,500.00
2"	=	\$4,000.00
3"	=	\$9,010.00
4" & larger	=	\$ 0.373 per est. gallon/day of volume for new connector

WATER PERMITS

Prices below assume no additional construction costs including pavement repair. If additional costs are incurred, adjustments to reflect actual cost will be made after completion of work. Cost estimates may be provided upon request.

Water Main Extension/Non-Metered Water Service Installation Fee

\$1,800.00

Fire Hydrant Meter

Deposit = \$200 (applied to consumption)

Use Charge (nonrefundable) = \$45 per month

Water Service Installation Fees

5/8" service line	=	\$1,600.00		
3/4" service line	=	\$1,700.00	3/4" service line w/PRV	= \$1,800.00
1"	=	\$1,800.00	1" w/PRV	= \$1,950.00
1 1/2"	=	\$3,000.00		
2"	=	\$4,000.00	2" w/PRV	= \$4,500.00
OVER 2" Deposit	=	\$4,000.00		
OVER 2" w/ PRV	=	\$4,500.00		
Deposit				

DEPOSIT – adjustments to reflect actual cost will be made after completion of work

PLAN REVIEW FEES

\$80 plan review deposit due at the time building plans are submitted for review.

COMMERCIAL BUILDING

New construction & additions: \$80.00 + \$0.04 per sq ft

Remodels: \$ 80.00 + 0.2% of the cost of construction

RESIDENTIAL BUILDING

New construction & additions: \$80.00 + \$0.04 per sq ft

SUBDIVISION PLAT

Single-family or two-family residential: \$20.00 per lot (**\$100.00 minimum**) + recording fee

Multifamily residential: \$20 per dwelling unit (**\$100.00 minimum**) + recording fee

Non-residential: \$20 per acre (**\$100.00 minimum**) + recording fee

Recording Fees*

18" x 24" = \$44.00

24" x 36" = \$69.00

* Recording fees are set by the Cape Girardeau County Recorder of Deeds Office and are subject to change.

STORMWATER MANAGEMENT

Grading/fill permit: \$100.00

Stormwater permit: \$200.00

TRANSACTION FEES

E-Check, Credit card and debit card transactions incur a transaction fee for in-person and web payments. These fees are charged by the City's credit card processor to the customer.

E-Checks:

Utility payments, Transfer Station, General Billing, Business Licenses, Development Services = \$1.95 per transaction

Credit cards:

Utility payments = \$2.95 per transaction (web and phone only - no charge for in person payment)

Permits = 2.55% of payment amount, with \$1.95 minimum per transaction

Transfer station = \$1.50 per transaction (web only - no charge for in person payment)

General Billing, Business Licenses, Development Services = 2.55% of payment amount, with \$1.95 minimum per transaction

Debit cards:

Utility payments = \$1.00 per transaction (web and phone only - no charge for in person payment)

Permits = 1% of payment amount, with \$1.00 minimum per transaction

Transfer station = \$1.50 per transaction (web only - no charge for in person payment)

General Billing, Business Licenses, Development Services = 1% of payment amount, with \$1.00 minimum per transaction

PROPOSED PARKS AND RECREATION FEE CHANGES EFFECTIVE JULY 1

	<u>21-22</u> <u>PROPOSED</u>	<u>20-21</u> <u>Adopted</u>
OSAGE CENTER	130.00	110.00
Birthday Party Package	125.00	100.00
Obstacle Course	75.00	50.00
Large Bounce House	50.00	30.00
Small Bounce House		
Cape Splash		
Daily Admin. 1-13	8.00	7.00
Daily Admin. 14-59	9.00	8.00
Season Pass 1-13	75.00	65.00
Season Pass 14-59	80.00	70.00
Preschool Playtime Daily	4.00	3.00
Adult Beach Bash Admin.	10.00	8.00
Twilight Admin. 1-13	6.00	5.00
Twilight Admin. 14-59	7.00	6.00
Luau Party	8.00	7.00
Sportsplex		
1 Day 6 Court Commercial	2,800.00	2,700.00
1 Day 6 Court Non-Profit	1,900.00	1,800.00
2 Day 6 Court Commercial	4,600.00	4,400.00
2 Day 6 Court Non-Profit	3,100.00	2,950.00
3 Day 6 Court Commercial	6,100.00	5,900.00
3 Day 6 Court Non-Profit	4,100.00	3,900.00
1 Day 4 Court Commercial	2,020.00	1,920.00
1 Day 4 Court Non-Profit	1,390.00	1,290.00
2 Day 4 Court Commercial	3,450.00	3,300.00
2 Day 4 Court Non-Profit	2,360.00	2,210.00
8 - 1 Hour Half Court	246.00	238.00
8 - 1.5 Hour Half Court	318.00	306.00
8 - 2 Hour Half Court	388.00	372.00
Sportsplex Volleyball Invit.	100.00	75.00
Fall Youth Volleyball	65.00	60.00
Jr. NBA Basketball - Kindergarten	60.00	55.00
Jr. NBA Basketball - 1-6 Gr.	80.00	75.00
SMASH Volleyball	65.00	60.00
SMASH Select Volleyball	540.00	500.00
Mother/Son Game Night - Early	15.00	13.00
Mother/Son Game Night - Late	20.00	17.00

Outdoor Sports Complexes

Arena 2 Hour Field	21.00	20.00
Arena 4 Hour Field	42.00	40.00
Arena 6 Hour Field	63.00	60.00
Arena per Hour after 6 Hours	10.00	9.00
Dragging/Lining per Field	22.00	21.00
Soccer/Football Field Painting	48.00	45.00
Shawnee 2 Hour Field	32.00	30.00
Shawnee 4 Hour Field	64.00	60.00
Shawnee 6 Hour Field	96.00	90.00
Shawnee per Hour after 6 hours	10.00	9.00
Dragging/Lining per Field	22.00	21.00
Soccer/Football Field Painting	48.00	45.00
Commercial Daily - 1st Field	220.00	210.00
Commercial Daily per add. Field	137.00	130.00
Capaha 1 Game - 3 Hours	135.00	125.00
Capaha 2 Games - 6 Hours	270.00	250.00

Authorized Positions Summary

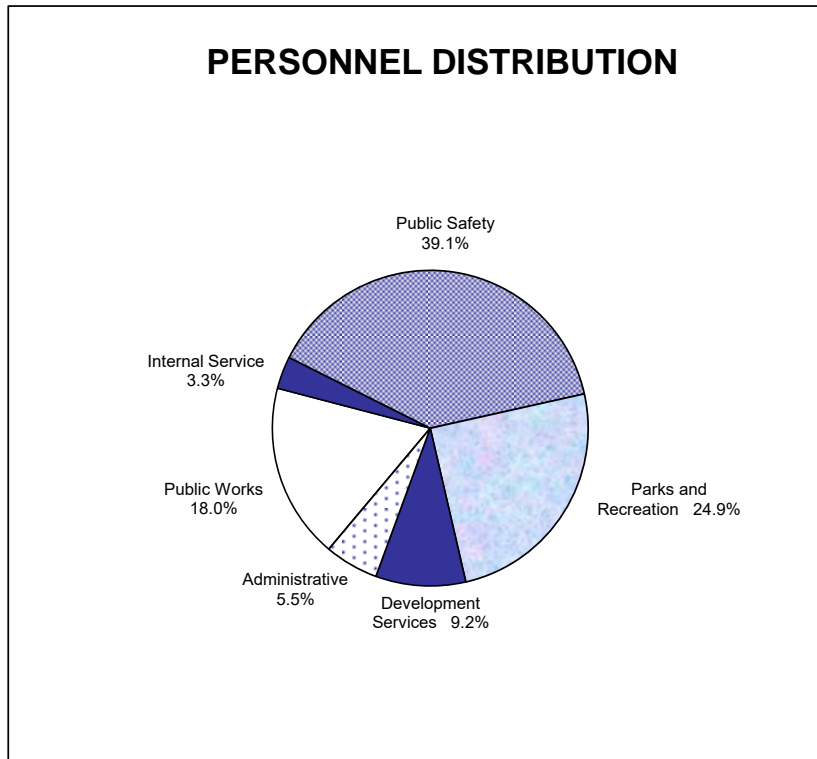
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AUTHORIZED POSITIONS SUMMARY
Full Time Equivalents (FTE's)

	Actual 2015-16	Actual 2016-17	Actual 2017-18	Actual 2018-19	Actual 2019-20	Actual 2020-21	Proposed 2021-22
<u>Administrative</u>							
City Manager	3.40	4.40	4.40	4.40	4.40	4.40	4.40
City Attorney	3.50	3.50	3.50	3.50	3.50	3.50	3.50
Human Resources	3.50	3.50	3.50	4.10	4.10	3.50	4.00
Finance	6.88	6.88	7.85	7.85	7.85	6.25	5.90
Facility Maintenance	3.00	3.00	3.00	3.00	3.99	3.99	3.67
Municipal Court	5.00	5.00	5.50	5.00	5.00	5.00	5.00
Public Awareness	2.15	2.15	2.15	2.15	2.15	1.15	1.15
Interdepartmental	-	-	1.30	0.00	-	-	-
TOTAL	27.43	28.43	31.20	30.00	30.99	27.79	27.62
<u>Development Services</u>							
Planning	4.30	4.33	5.03	4.00	4.00	4.00	4.00
Inspection	8.30	8.33	8.59	8.40	8.40	8.40	12.40
Engineering	17.02	17.05	16.05	16.05	16.05	15.05	14.06
Airport							
Operations	8.66	9.02	9.02	9.02	9.34	8.34	9.14
FBO Operations	6.60	6.99	6.99	6.99	6.99	6.99	6.59
Airport Total	15.26	16.01	16.01	16.01	16.33	15.33	15.73
TOTAL	44.88	45.72	45.68	44.47	44.79	42.78	46.19
<u>Parks and Recreation</u>							
Park Maintenance	24.25	24.25	24.25	24.17	24.17	22.90	22.48
Cemetery	3.98	3.98	3.98	3.83	3.93	3.93	4.02
Arena Building Maintenance	3.93	3.90	3.90	3.90	3.88	3.88	3.88
Central Pool	9.26	9.26	8.39	8.88	8.54	9.12	9.76
Family Aquatic Center	17.14	17.75	17.65	18.18	17.46	16.88	18.87
Recreation	11.33	11.42	9.70	11.32	11.00	9.92	7.04
Osage Park	11.67	12.48	12.67	13.24	13.02	12.77	13.48
Shawnee Park Comm. Ctr.	5.13	4.85	5.00	4.68	4.50	4.50	4.09
Golf Course	10.95	11.06	10.53	10.48	10.49	10.49	11.70
Indoor Sports Complex	-	-	14.96	13.26	13.51	13.51	12.58
Softball Complex	17.56	17.93	17.73	17.58	17.09	17.09	16.71
TOTAL	115.20	116.88	128.76	129.52	127.59	124.99	124.61
<u>Public Safety</u>							
Health	3.52	3.50	3.50	3.50	3.50	3.50	3.50
Police	109.46	112.44	113.44	116.44	120.48	123.48	123.48
Fire	65.00	65.00	65.00	65.00	65.00	69.00	69.00
TOTAL	177.98	180.94	181.94	184.94	188.98	195.98	195.98
<u>Internal Service</u>							
Information Technology	3.65	3.65	3.65	4.15	4.15	4.00	4.00
Fleet	12.45	12.45	12.45	12.45	12.45	12.45	12.62
TOTAL	16.10	16.10	16.10	16.60	16.60	16.45	16.62

AUTHORIZED POSITIONS SUMMARY
Full Time Equivalents (FTE's)

	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Actual 2018-19</u>	<u>Actual 2019-20</u>	<u>Actual 2020-21</u>	<u>Proposed 2021-22</u>
Public Works							
Street	22.81	22.81	22.92	22.92	22.31	22.31	22.31
Sewer							
Stormwater	6.38	6.38	6.38	6.38	6.38	7.38	6.63
Main Street Levees	0.84	0.84	0.84	0.72	0.72	0.72	0.00
Sludge	3.00	3.00	3.00	3.00	4.00	4.00	4.00
Wastewater Operations	11.92	11.92	11.92	11.92	11.92	11.92	11.78
Line Maintenance	13.18	13.18	13.18	13.18	13.18	13.23	14.06
Sewer Total	<u>35.32</u>	<u>35.32</u>	<u>35.32</u>	<u>35.20</u>	<u>36.20</u>	<u>37.25</u>	<u>36.46</u>
Water	5.72	5.72	5.72	6.72	6.72	6.77	6.61
Solid Waste							
Transfer Station	3.38	3.38	3.38	5.38	5.38	5.38	5.38
Residential	13.09	12.09	12.09	12.09	12.09	12.14	12.11
Commercial							
Landfill							
Recycling	6.63	6.63	6.63	6.63	7.13	7.13	7.13
Solid Waste Total	<u>23.10</u>	<u>22.10</u>	<u>22.10</u>	<u>24.10</u>	<u>24.60</u>	<u>24.65</u>	<u>24.61</u>
TOTAL	<u>86.95</u>	<u>85.95</u>	<u>86.06</u>	<u>88.94</u>	<u>89.83</u>	<u>90.98</u>	<u>89.99</u>
TOTAL FTE'S	<u>468.54</u>	<u>474.02</u>	<u>489.74</u>	<u>494.47</u>	<u>498.77</u>	<u>498.97</u>	<u>501.01</u>



City of Cape Girardeau, Missouri
Pay Plan Effective 7/1/21 - 6/30/22

Updated 7/1/2021

<u>Grade</u>	<u>Position</u>	<u>Salary Range</u>		
		<u>Minimum</u>	<u>Midpoint</u>	<u>Maximum</u>
Grade A		19,879	24,875	29,871
Grade B		21,259	26,569	31,878
Grade C		22,346	27,949	33,529
Grade D		23,462	29,348	35,214
	ADMINISTRATIVE CLERK	11.28	14.11	16.93
	BUILDING MAINTENANCE WORKER			
	TRANSFER STATION OPERATOR - SCALE OPERATOR			
	RECORDS CLERK			
Grade E		24,669	30,846	37,003
	ADMINISTRATIVE SECRETARY	11.86	14.83	17.79
	AIRPORT SUPPORT SPECIALIST			
	FLIGHT LINE TECHNICIAN I			
	MAINTENANCE WORKER I			
	WASTEWATER MAINTENANCE WORKER I			
Grade F		25,896	32,386	38,875
	ADMINISTRATIVE ASSISTANT	12.45	15.57	18.69
	CUSTOMER SERVICE REP			
	FLIGHT LINE TECHNICIAN II			
	NUISANCE ABATEMENT OFFICER			
	PARTS TECHNICIAN			
	SOLID WASTE WORKER II			
	VIOLATIONS CLERK			
Grade G		27,248	34,049	40,830
	ACCOUNTS PAYABLE COORDINATOR	13.10	16.37	19.63
	ADMINISTRATIVE SPECIALIST			
	ADMINISTRATIVE TECHNICIAN			
	COMMUNICATIONS OFFICER			
	JAILER			
	MAINTENANCE WORKER II			
	PERMIT TECHNICIAN			
	LICENSE TECHNICIAN			
	SENIOR CUSTOMER SERVICE REP			
	WATER FIELD MAINTENANCE MECHANIC			

*Place one grade higher with PE registration in the state of Missouri.

**Exempt position may be above minimum per the Fair Labor Standards Act

Grade H	28,579	35,734	42,889
LEAD FLIGHT LINE TECHNICIAN	13.74	17.18	20.62
SENIOR SOLID WASTE WORKER			
STATION COMMANDER			
Grade I	30,014	37,544	45,073
AIRPORT OPERATIONS SPECIALIST	14.43	18.05	21.67
COURT CLERK			
EQUIPMENT OPERATOR			
FLEET SPECIALIST			
LEAD COMMUNICATOR			
SENIOR MAINTENANCE WORKER			
SOLID WASTE DRIVER			
TRAFFIC CONTROL TECHNICIAN			
TRANSFER STATION OPERATOR			
Grade J	31,574	39,457	47,340
ADMINISTRATIVE COORDINATOR	15.18	18.97	22.76
LEGAL ASSISTANT			
PROJECT SPECIALIST			
PROPERTY/EVIDENCE TECHNICIAN			
SENIOR SOLID WASTE DRIVER			
STREET MAINTENANCE TECH			
WASTEWATER TREATMENT OPERATOR			
Grade K	33,155	41,475	49,774
FLEET MECHANIC II	15.95	19.94	23.93
PAYROLL & BENEFITS COORDINATOR			
PLANNING TECHNICIAN			
PT ACQUISITION AGENT			
STREET/STORMWATER INSPECTOR			
WASTEWATER MECHANIC			
Grade L	34,798	43,555	52,291
APPLICATIONS AND TECH SUPPORT SPECIALIST	16.73	20.94	25.14
CODE ENFORCEMENT OFFICER			
CODE INSPECTOR			
CREW LEADER			
ENGINEERING TECHNICIAN			
FIRE MECHANIC			
INSPECTIONS TECHNICIAN			
MAINTENANCE SUPERVISOR			

*Place one grade higher with PE registration in the state of Missouri.

**Exempt position may be above minimum per the Fair Labor Standards Act

MARKETING COORDINATOR**
 MS4 INSPECTOR
 PUBLIC WORKS SYSTEM GIS ANALYST
 RECORDS CLERK SUPERVISOR
 RECREATION COORDINATOR**
 SENIOR MECHANIC
 TRANSFER STATION CHIEF OPERATOR
 WASTEWATER SPECIALIST
 WATER CREW FOREMAN

Grade M	36,587	45,760	54,912
ACCOUNTANT	17.59	22.00	26.40
CHIEF COURT CLERK			
COMMUNICATIONS MANAGER			
CONSTRUCTION INSPECTOR			
DEPUTY CITY CLERK/ADMINISTRATIVE AIDE			
FACILITY MAINTENANCE COORDINATOR			
FITNESS & WELLNESS SPECIALIST			
FLEET MAINTENANCE SUPERVISOR			
FLIGHT LINE SUPERVISOR			
GOLF COURSE SUPERVISOR			
HOUSING COORDINATOR			
RECREATION SPECIALIST			
STREET MAINTENANCE SUPERVISOR			
WASTEWATER PRETREATMENT COORDINATOR			
Grade N	38,438	48,068	57,699
CEMETERY SEXTON	18.48	23.11	27.74
GOLF COURSE MANAGER			
HUMAN RESOURCES SPECIALIST			
PW SPECIAL PROJECTS COORDINATOR			
SENIOR CONSTRUCTION INSPECTOR			
SURVEY CREW CHIEF			
Grade O	40,414	50,544	60,652
CHIEF WASTEWATER OPERATOR	19.43	24.30	29.16
FLEET MANAGER			
NETWORK ENGINEER			
PARKS SUPERVISOR			
RECREATION SUPERVISOR			
SENIOR CODE INSPECTOR			

*Place one grade higher with PE registration in the state of Missouri.

**Exempt position may be above minimum per the Fair Labor Standards Act

Grade P	42,432	53,060	63,668
ACCOUNTING MANAGER	20.40	25.51	30.61
ASSISTANT RECREATION DIVISION MANAGER			
CHIEF CONSTRUCTION INSPECTOR			
CIVIL ENGINEER I*			
CUSTOMER SERVICE MANAGER			
SPORTSPLEX FACILITY SUPERVISOR			
STORMWATER COORDINATOR			
Grade Q	46,820	58,572	70,304
AIR TRAFFIC CONTROLLER	22.51	28.16	33.80
CIVIL ENGINEER II*			
PLAN REVIEWER/SITE INSPECTOR			
SOLID WASTE SUPERINTENDENT			
SR NETWORKING ENGINEER			
STORMWATER/SEWER SUPERVISOR			
WASTEWATER PLANT MANAGER			
Grade R	51,688	64,667	77,625
ASSISTANT CITY ENGINEER*	24.85	31.09	37.32
BUILDING & CODE ENFORCEMENT MANAGER			
CITY PLANNER			
CONTROL TOWER CHIEF			
PUBLIC INFORMATION MANAGER			
TRAFFIC OPERATIONS MANAGER/ENGINEER*			
Grade S	57,096	71,385	85,654
AIRPORT MANAGER	27.45	34.32	41.18
ASSISTANT CITY ATTORNEY			
CONTROLLER			
PARKS DIVISION MANAGER			
RECREATION DIVISION MANAGER			
Grade T	63,024	78,790	94,556
CITY ENGINEER	30.30	37.88	45.46
INFORMATION TECHNOLOGY MANAGER			
Grade U	69,555	86,964	104,374
ASSISTANT PUBLIC WORKS DIRECTOR	33.44	41.81	50.18
DIRECTOR OF CITIZEN SERVICES			
DIRECTOR OF HUMAN RESOURCES/RISK MANAGEMENT			

*Place one grade higher with PE registration in the state of Missouri.

**Exempt position may be above minimum per the Fair Labor Standards Act

Grade V		76,772	96,012	115,232
	CITY ATTORNEY	36.91	46.16	55.40
	DIRECTOR OF DEVELOPMENT SERVICES			
	FINANCE DIRECTOR			
	PARKS & RECREATION DIRECTOR			
	PUBLIC WORKS DIRECTOR			
Grade W		84,443	105,592	126,741
Grade X	DEPUTY CITY MANAGER	93,558	117,000	140,441
		44.98	56.25	67.52

*Place one grade higher with PE registration in the state of Missouri.

**Exempt position may be above minimum per the Fair Labor Standards Act

City of Cape Girardeau, Missouri
Pay Plan Effective 7/1/21- 6/30/22

Updated 7/1/2021

Public Safety

Grade AA		34,944	43,700	52,457
	Police Cadet - External	16.80	21.01	25.22
Grade BB		36,691	45,843	54,995
	Police Cadet - Internal	17.64	22.04	26.44
Grade CC		38,563	48,214	57,865
	FIRE FIGHTER	13.25	16.57	19.88
	HOSPITAL POLICE OFFICER	18.54	23.18	27.82
	POLICE OFFICER			
Grade DD		40,539	50,689	60,840
	HOSPITAL POLICE SUPERVISOR	19.49	24.37	29.25
Grade EE		42,598	53,310	64,001
	DRIVER/OPERATOR	14.62	18.31	21.99
	POLICE CORPORAL	20.48	25.63	30.77
Grade FF		44,761	55,972	67,163
	FIRE CAPTAIN	15.37	19.22	23.06
	FIRE CAPTAIN/FIRE INSPECTOR			
	POLICE SERGEANT	21.52	26.91	32.29
Grade GG		49,356	61,740	74,122
Grade HH		54,500	38,003	81,805
Grade II		60,153	75,233	90,313
	BATTALION CHIEF/SHIFT COMMANDER	20.65	25.83	31.01
	BATTALION CHIEF/FIRE MARSHAL			
	BATTALION CHIEF/TRAINING & SAFETY OFFICER			
	POLICE LIEUTENANT	28.92	36.17	43.42
Grade JJ		66,427	83,042	99,656
Grade KK		73,320	91,665	110,011
	DEPUTY FIRE CHIEF	35.25	44.07	52.89
	ASSISTANT CHIEF OF POLICE			
Grade LL		80,932	101,212	121,472
	FIRE CHIEF	38.91	48.66	58.40
	CHIEF OF POLICE			

LONG-TERM DEBT STATEMENTS

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CITY OF CAPE GIRARDEAU
Debt Statement

	Outstanding Principal <u>Balance</u>	Debt Service <u>Reserves</u>	Net Debt <u>Outstanding</u>	Authorized <u>By</u>
State Revolving Fund Bonds				
2012 SRF Sewer Revenue Direct Loan	22,981,000		22,981,000	Public Vote
2013A SRF Sewer Revenue Direct Loan	2,399,000		2,399,000	Public Vote
2013B SRF Sewer Revenue Direct Loan	<u>26,388,000</u>		<u>26,388,000</u>	Public Vote
	51,768,000		51,768,000	
Revenue Bonds				
2019 Water System Refunding Revenue Bonds	<u>8,125,000</u>		<u>8,125,000</u>	Public Vote
	8,125,000		8,125,000	
Annual Appropriation Debt				
2013 Direct Loan	2,446,967		2,446,967	Council Election
2015A Special Obligation Bonds	6,300,000		6,300,000	Public Vote
2016 Special Obligation Bonds	16,575,000		16,575,000	Public Vote
2018 Special Obligation Bonds	8,710,000		8,710,000	Public Vote
2020 Special Obligation Bonds	<u>17,135,000</u>		<u>17,135,000</u>	Council Election
	51,166,967		51,166,967	
TOTAL CURRENT OUTSTANDING OBLIGATIONS	<u><u>\$111,059,967</u></u>		<u><u>\$111,059,967</u></u>	

Computation of Legal Debt Margin

Assessed Value	<u><u>\$677,267,137</u></u>
Legal Debt Margin:	
Legal Debt Margin -Debt limitation - 20 percent of total assessed value	<u><u>\$135,453,427</u></u> 1)

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2020 Issue

Period Ending	Interest Rate	Principal Disbursed	Principal Due	Interest Due (1)	Total Payments
12-01-21		5,000,000		149,261	149,261
06-01-22				210,761	210,761
12-01-22	2.460%		1,135,000	210,761	1,345,761
06-01-23				196,800	196,800
12-01-23	2.460%		1,165,000	196,800	1,361,800
06-01-24				182,471	182,471
12-01-24	2.460%		1,190,000	182,471	1,372,471
06-01-25				167,834	167,834
12-01-25	2.460%		1,225,000	167,834	1,392,834
06-01-26				152,766	152,766
12-01-26	2.460%		1,255,000	152,766	1,407,766
06-01-27				137,330	137,330
12-01-27	2.460%		1,280,000	137,330	1,417,330
06-01-28				121,586	121,586
12-01-28	2.460%		1,310,000	121,586	1,431,586
06-01-29				105,473	105,473
12-01-29	2.460%		1,345,000	105,473	1,450,473
06-01-30				88,929	88,929
12-01-30	2.460%		1,380,000	88,929	1,468,929
06-01-31				71,955	71,955
12-01-31	2.460%		1,410,000	71,955	1,481,955
06-01-32				54,612	54,612
12-01-32	2.460%		1,445,000	54,612	1,499,612
06-01-33				36,839	36,839
12-01-33	2.460%		1,480,000	36,839	1,516,839
06-01-34				18,635	18,635
12-01-34	2.460%		1,515,000	18,635	1,533,635
	2.460%	5,000,000	17,135,000	3,241,243	20,376,243

DEBT SERVICE
Schedule of Requirements
WATER SYSTEM REFUNDING REVENUE BONDS
Issue 2019

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-21			142,075	142,075
01-01-22	4.000%	610,000	142,075	752,075
07-01-22			129,875	129,875
01-01-23	4.000%	635,000	129,875	764,875
07-01-23			117,175	117,175
01-01-24	4.000%	660,000	117,175	777,175
07-01-24			103,975	103,975
01-01-25	4.000%	685,000	103,975	788,975
07-01-25			90,275	90,275
01-01-26	4.000%	710,000	90,275	800,275
07-01-26			76,075	76,075
01-01-27	4.000%	740,000	76,075	816,075
07-01-27			61,275	61,275
01-01-28	3.000%	770,000	61,275	831,275
07-01-28			49,725	49,725
01-01-29	3.000%	795,000	49,725	844,725
07-01-29			37,800	37,800
01-01-30	3.000%	815,000	37,800	852,800
07-01-30			25,575	25,575
01-01-31	3.000%	840,000	25,575	865,575
07-01-31			12,975	12,975
01-01-32	3.000%	865,000	12,975	877,975
	3.302%	\$8,125,000	\$1,693,600	\$9,818,600

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2018 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-21			148,805	148,805
06-01-22			148,805	148,805
12-01-22			148,805	148,805
06-01-23			148,805	148,805
12-01-23			148,805	148,805
06-01-24			148,805	148,805
12-01-24			148,805	148,805
06-01-25			148,805	148,805
12-01-25			148,805	148,805
06-01-26			148,805	148,805
12-01-26			148,805	148,805
06-01-27			148,805	148,805
12-01-27			148,805	148,805
06-01-28			148,805	148,805
12-01-28			148,805	148,805
06-01-29			148,805	148,805
12-01-29			148,805	148,805
06-01-30			148,805	148,805
12-01-30			148,805	148,805
06-01-31	3.300%	1,755,000	148,805	1,903,805
12-01-31			119,848	119,848
06-01-32	3.400%	2,460,000	119,848	2,579,848
12-01-32			78,028	78,028
06-01-33	3.450%	2,540,000	78,028	2,618,028
12-01-33			34,213	34,213
06-01-34	3.500%	<u>1,955,000</u>	<u>34,213</u>	<u>1,989,213</u>
	3.423%	\$8,710,000	\$3,440,278	\$12,150,278

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2016 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-21			224,959	224,959
06-01-22	2.000%	1,220,000	224,959	1,444,959
12-01-22			212,759	212,759
06-01-23	2.000%	1,330,000	212,759	1,542,759
12-01-23			199,459	199,459
06-01-24	2.000%	1,370,000	199,459	1,569,459
12-01-24			185,759	185,759
06-01-25	2.000%	1,420,000	185,759	1,605,759
12-01-25			171,559	171,559
06-01-26	2.000%	1,460,000	171,559	1,631,559
12-01-26			156,959	156,959
06-01-27	2.125%	1,505,000	156,959	1,661,959
12-01-27			140,969	140,969
06-01-28	3.000%	1,550,000	140,969	1,690,969
12-01-28			117,719	117,719
06-01-29	4.000%	1,625,000	117,719	1,742,719
12-01-29			85,219	85,219
06-01-30	4.000%	1,715,000	85,219	1,800,219
12-01-30			50,919	50,919
06-01-31	3.000%	1,190,000	50,919	1,240,919
12-01-31			33,069	33,069
06-01-32	3.000%	430,000	33,069	463,069
12-01-32			26,619	26,619
06-01-33	3.000%	450,000	26,619	476,619
12-01-33			19,869	19,869
06-01-34	3.000%	470,000	19,869	489,869
12-01-34			12,819	12,819
06-01-35	3.000%	490,000	12,819	502,819
12-01-35			5,469	5,469
06-01-36	3.125%	350,000	5,469	355,469
	2.959%	\$16,575,000	\$3,288,250	\$19,863,250

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2015A Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-21			96,168	96,168
06-01-22	2.500%	655,000	96,168	751,168
12-01-22			87,980	87,980
06-01-23	2.500%	670,000	87,980	757,980
12-01-23			79,605	79,605
06-01-24	2.750%	695,000	79,605	774,605
12-01-24			70,049	70,049
06-01-25	3.000%	720,000	70,049	790,049
12-01-25			59,249	59,249
06-01-26	3.000%	330,000	59,249	389,249
12-01-26			54,299	54,299
06-01-27	3.000%	340,000	54,299	394,299
12-01-27			49,199	49,199
06-01-28	3.125%	355,000	49,199	404,199
12-01-28			43,652	43,652
06-01-29	3.250%	365,000	43,652	408,652
12-01-29			37,721	37,721
06-01-30	3.350%	370,000	37,721	407,721
12-01-30			31,523	31,523
06-01-31	3.375%	360,000	31,523	391,523
12-01-31			25,448	25,448
06-01-32	3.500%	345,000	25,448	370,448
12-01-32			19,411	19,411
06-01-33	3.500%	355,000	19,411	374,411
12-01-33			13,198	13,198
06-01-34	3.500%	365,000	13,198	378,198
12-01-34			6,811	6,811
06-01-35	3.625%	265,000	6,811	271,811
12-01-35			2,008	2,008
06-01-36	3.650%	110,000	2,008	112,008
	3.249%	\$6,300,000	\$1,352,642	\$7,652,642

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013A

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-21	1.390%	76,000	28,668	104,668
01-01-22	1.390%	77,000	27,760	104,760
07-01-22	1.390%	78,000	26,840	104,840
01-01-23	1.390%	79,000	25,908	104,908
07-01-23	1.390%	80,000	24,964	104,964
01-01-24	1.390%	81,000	24,008	105,008
07-01-24	1.390%	82,000	23,040	105,040
01-01-25	1.390%	83,000	22,060	105,060
07-01-25	1.390%	84,000	21,068	105,068
01-01-26	1.390%	85,000	20,064	105,064
07-01-26	1.390%	86,000	19,048	105,048
01-01-27	1.390%	87,000	18,021	105,021
07-01-27	1.390%	88,000	16,981	104,981
01-01-28	1.390%	89,000	15,929	104,929
07-01-28	1.390%	90,000	14,866	104,866
01-01-29	1.390%	91,000	13,790	104,790
07-01-29	1.390%	92,000	12,703	104,703
01-01-30	1.390%	93,000	11,603	104,603
07-01-30	1.390%	94,000	10,492	104,492
01-01-31	1.390%	95,000	9,369	104,369
07-01-31	1.390%	96,000	8,234	104,234
01-01-32	1.390%	97,000	7,086	104,086
07-01-32	1.390%	98,000	5,927	103,927
01-01-33	1.390%	99,000	4,756	103,756
07-01-33	1.390%	100,000	3,573	103,573
01-01-34	1.390%	102,000	2,378	104,378
07-01-34	1.390%	97,000	1,159	98,159
	1.390%	\$2,399,000	\$420,293	\$2,819,293

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013B

Period Ending	Interest Rate	Principal Due (2)	Interest Due (1)	Total Payments
07-01-21	1.390%	840,000	315,337	1,155,337
01-01-22	1.390%	849,000	305,299	1,154,299
07-01-22	1.390%	859,000	295,153	1,154,153
01-01-23	1.390%	869,000	284,888	1,153,888
07-01-23	1.390%	879,000	274,503	1,153,503
01-01-24	1.390%	889,000	263,999	1,152,999
07-01-24	1.390%	899,000	253,376	1,152,376
01-01-25	1.390%	909,000	242,633	1,151,633
07-01-25	1.390%	920,000	231,770	1,151,770
01-01-26	1.390%	930,000	220,776	1,150,776
07-01-26	1.390%	941,000	209,663	1,150,663
01-01-27	1.390%	952,000	198,418	1,150,418
07-01-27	1.390%	962,000	187,041	1,149,041
01-01-28	1.390%	973,000	175,547	1,148,547
07-01-28	1.390%	985,000	163,918	1,148,918
01-01-29	1.390%	996,000	152,147	1,148,147
07-01-29	1.390%	1,007,000	140,245	1,147,245
01-01-30	1.390%	1,019,000	128,212	1,147,212
07-01-30	1.390%	1,030,000	116,035	1,146,035
01-01-31	1.390%	1,042,000	103,726	1,145,726
07-01-31	1.390%	1,054,000	91,274	1,145,274
01-01-32	1.390%	1,066,000	78,679	1,144,679
07-01-32	1.390%	1,078,000	65,940	1,143,940
01-01-33	1.390%	1,091,000	53,058	1,144,058
07-01-33	1.390%	1,103,000	40,021	1,143,021
01-01-34	1.390%	1,116,000	26,840	1,142,840
07-01-34	1.390%	1,130,000	13,504	1,143,504
	1.390%	\$26,388,000	\$4,632,000	\$31,020,000

DEBT SERVICE
Schedule of Requirements
SOUTHEAST MISSOURI STATE UNIVERSITY DIRECT LOAN
Issue 2013

Period Ending	Interest Rate (1)	Principal Due	Interest Due (1)	Total Payments
02-04-22	2.77%	412,376	47,624	460,000
02-04-23	2.77%	423,799	36,201	460,000
02-04-24	2.77%	435,538	24,462	460,000
02-04-25	2.77%	447,568	12,432	460,000
02-04-26	2.77%	280,504 2)	179,496	460,000
02-04-27	2.77%	447,182 2)	12,818	460,000
	2.770%	\$2,446,967	\$313,033	\$2,760,000

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-21	1.430%	723,000	279,219	1,002,219
01-01-22	1.430%	732,000	270,435	1,002,435
07-01-22	1.430%	741,000	261,541	1,002,541
01-01-23	1.430%	750,000	252,538	1,002,538
07-01-23	1.430%	759,000	243,425	1,002,425
01-01-24	1.430%	768,000	234,203	1,002,203
07-01-24	1.430%	778,000	224,872	1,002,872
01-01-25	1.430%	787,000	215,420	1,002,420
07-01-25	1.430%	797,000	205,857	1,002,857
01-01-26	1.430%	807,000	196,174	1,003,174
07-01-26	1.430%	817,000	186,369	1,003,369
01-01-27	1.430%	827,000	176,442	1,003,442
07-01-27	1.430%	837,000	166,394	1,003,394
01-01-28	1.430%	847,000	156,225	1,003,225
07-01-28	1.430%	858,000	145,934	1,003,934
01-01-29	1.430%	868,000	135,509	1,003,509
07-01-29	1.430%	879,000	124,963	1,003,963
01-01-30	1.430%	890,000	114,283	1,004,283
07-01-30	1.430%	901,000	103,469	1,004,469
01-01-31	1.430%	912,000	92,522	1,004,522
07-01-31	1.430%	923,000	81,441	1,004,441
01-01-32	1.430%	934,000	70,227	1,004,227
07-01-32	1.430%	946,000	58,879	1,004,879
01-01-33	1.430%	958,000	47,385	1,005,385
07-01-33	1.430%	969,000	35,745	1,004,745
01-01-34	1.430%	981,000	23,972	1,004,972
07-01-34	1.430%	992,000	12,053	1,004,053
	1.430%	\$22,981,000	\$4,115,497	\$27,096,497

**TAX RATE/
ASSESSED
VALUATION**

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TAX RATE ANALYSIS*

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Library Fund</u>	<u>Health Fund</u>	<u>65 Airport</u>	<u>Parks & Recreation</u>	<u>1984 Bldg. Bonds</u>	<u>Total Levy</u>	<u>Business District</u>
1963-64	0.8700	0.1300	0.0700	0.06	0.17		1.3000	
1964-65	0.8700	0.1400	0.0600	0.05	0.17		1.2900	
1965-66	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1966-67	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1967-68	0.8700	0.2000	0.0600	0.19	0.13		1.4500	
1968-69	0.9600	0.2000	0.0600	0.19			1.4100	
1969-70	0.9600	0.2000	0.0600	0.19			1.4100	
1970-71	0.5000	0.2000	0.0600	0.19			0.9500	
1971-72	0.5000	0.2000	0.0600	0.09			0.8500	
1972-73	0.5000	0.2000	0.0600	0.09			0.8500	
1973-74	0.5000	0.2000	0.0600	0.08			0.8400	
1974-75	0.4400	0.1800	0.0500	0.07			0.7400	
1975-76	0.4400	0.2000	0.0500	0.07			0.7600	
1976-77	0.4300	0.2000	0.0600	0.05			0.7400	
1977-78	0.4200	0.2000	0.0700	0.05			0.7400	
1978-79	0.4200	0.2000	0.0700	0.05			0.7400	
1979-80	0.4200	0.2000	0.0700	0.05			0.7400	
1980-81	0.4200	0.2000	0.0700	0.05			0.7400	
1981-82	0.4200	0.2000	0.0500	0.05			0.7200	
1982-83	0.4200	0.2000	0.0500	0.05			0.7200	
1983-84	0.4200	0.2000	0.0500	0.05			0.7200	
1984-85	0.4200	0.2000	0.0500	0.05			0.7200	0.8500
1985-86	0.3000	0.1400	0.0400				0.4800	0.8500
1986-87	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1987-88	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1988-89	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1989-90	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1990-91	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1991-92	0.3000	0.1400	0.0400			0.10	0.5800	0.8000
1992-93	0.3100	0.1500	0.0400			0.10	0.6000	0.8000
1993-94	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1994-95	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1995-96	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1996-97	0.3300	0.1700	0.0600			0.10	0.6600	0.8000
1997-98	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1998-99	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1999-00	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2000-01	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2001-02	0.3128	0.1664	0.0586			0.10	0.6378	0.7838
2002-03	0.3135	0.1665	0.0587			0.10	0.6387	0.7793
2003-04	0.3135	0.1665	0.0587			0.10	0.6387	0.7605
2004-05	0.3135	0.1665	0.0587				0.5387	0.7576
2005-06	0.3135	0.1665	0.0587				0.5387	0.7576
2006-07	0.3135	0.1665	0.0587				0.5387	0.7576
2007-08	0.2991	0.3090	0.0560				0.6641	0.6763
2008-09	0.3030	0.3118	0.0567				0.6715	0.6763
2009-10	0.3004	0.3095	0.0562				0.6661	0.6708
2010-11	0.3018	0.3112	0.0565				0.6695	0.6708
2011-12	0.3018	0.3112	0.0565				0.6695	0.6708
2012-13	0.3027	0.3132	0.0567				0.6726	0.6734
2013-14	0.3027	0.3132	0.0567				0.6726	0.6738
2014-15	0.3027	0.3132	0.0567				0.6726	0.6869
2015-16	0.3027	0.3132	0.0567				0.6726	0.6866
2016-17	0.3037	0.3141	0.0569				0.6747	0.6699
2017-18	0.3033	0.3141	0.0568				0.6742	0.7076
2018-19	0.3037	0.3143	0.0569				0.6749	0.7076
2019-20	0.3044	0.3152	0.0570				0.6766	0.7076
2020-21	0.3044	0.3152	0.0570				0.6766	0.7076

* All tax rates are presented per \$100 of assessed valuation.

ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year	Real Estate	Personal Property	Merchants & Manufacturing	R. R. & Utilities	Total	Percent of Change
1964-65	\$32,223,860	\$6,202,220	\$3,505,020	\$1,392,456	\$43,323,556	
1965-66	34,412,340	6,649,080	3,640,340	1,505,642	46,207,402	6.7%
1966-67	35,604,340	7,332,440	3,715,960	1,753,515	48,406,255	4.8%
1967-68	38,355,900	8,082,200	3,832,540	2,031,867	52,302,507	8.0%
1968-69	42,186,000	8,237,220	4,198,580	2,224,729	56,846,529	8.7%
1969-70	43,981,400	8,668,680	4,102,600	2,441,012	59,193,692	4.1%
1970-71	45,439,880	8,863,100	4,274,420	2,626,754	61,204,154	3.4%
1971-72	47,000,480	9,786,720	4,345,800	2,783,860	63,916,860	4.4%
1972-73	50,059,300	9,764,480	4,619,500	2,930,205	67,373,485	5.4%
1973-74	54,712,920	10,686,700	5,286,160	3,110,970	73,796,750	9.5%
1974-75	63,400,200	11,756,920	5,874,980	3,474,335	84,506,435	14.5%
1975-76	65,330,200	11,923,720	6,057,040	4,068,333	87,379,293	3.4%
1976-77	68,883,290	11,810,410	6,305,540	4,235,363	91,234,603	4.4%
1977-78	73,046,700	10,338,290	6,491,940	4,340,871	94,217,801	3.3%
1978-79	78,801,900	12,395,315	6,679,400	5,006,308	102,882,923	9.2%
1979-80	80,342,400	13,123,035	6,684,900	4,880,684	105,031,019	2.1%
1980-81	84,762,810	13,660,940	6,651,520	5,412,522	110,487,792	5.2%
1981-82	98,001,550	13,749,508	6,764,940	5,330,614	123,846,612	12.1%
1982-83	98,615,210	13,389,800	12,915,080	5,421,885	130,341,975	5.2%
1983-84	100,419,370	14,837,940	12,608,280	4,198,382	132,063,972	1.3%
1984-85	99,992,640	13,586,410	13,048,370	13,844,701	140,472,121	6.4%
1985-86	156,607,540	28,628,085		19,026,515	204,262,140	45.4%
1986-87	161,046,740	29,644,440		20,464,762	211,155,942	3.4%
1987-88	165,181,180	29,852,921		20,611,933	215,646,034	2.1%
1988-89	169,915,310	30,499,772		20,331,289	220,746,371	2.4%
1989-90	177,974,550	32,833,840		20,697,281	231,505,671	4.9%
1990-91	181,481,140	32,995,384		20,683,803	235,160,327	1.6%
1991-92	184,638,910	40,378,970		21,491,906	246,509,786	4.8%
1992-93	188,852,960	42,109,675		22,146,745	253,109,380	2.7%
1993-94	195,809,200	45,126,875		17,950,900	258,886,975	2.3%
1994-95	203,600,210	51,733,340		19,113,775	274,447,325	6.0%
1995-96	208,809,260	61,421,730		18,527,925	288,758,915	5.2%
1996-97	215,300,380	69,259,255		19,044,414	303,604,049	5.1%
1997-98	245,894,550	72,237,580		19,406,348	337,538,478	11.2%
1998-99	251,356,660	74,549,645		19,905,580	345,811,885	2.5%
1999-00	260,802,360	77,883,292		20,345,362	359,031,014	3.8%
2000-01	269,016,020	85,006,163		21,291,449	375,313,632	4.5%
2001-02	296,023,850	87,066,979		22,577,736	405,668,565	8.1%
2002-03	302,459,240	86,673,333		21,998,931	411,131,504	1.3%
2003-04	314,074,280	82,030,473		21,820,611	417,925,364	1.7%
2004-05	321,044,100	80,569,040		23,284,355	424,897,495	1.7%
2005-06	346,656,300	85,331,600		15,302,627	447,290,527	5.3%
2006-07	361,998,920	94,755,320		15,006,408	471,760,648	5.5%
2007-08	408,385,280	97,850,863		15,766,380	522,002,523	10.6%
2008-09	421,542,710	90,205,672		15,241,138	526,989,520	1.0%
2009-10	432,056,440	90,443,151		16,382,003	538,881,594	2.3%
2010-11	436,383,490	88,756,143		17,016,310	542,155,943	0.6%
2011-12	441,787,760	86,786,204		18,075,415	546,649,379	0.8%
2012-13	444,515,940	89,254,739		18,277,472	552,048,151	1.0%
2013-14	464,088,030	104,466,758		18,422,026	586,976,814	6.3%
2014-15	473,052,490	109,377,874		19,401,222	601,831,586	2.5%
2015-16	478,128,650	118,311,608		21,179,053	617,619,311	2.6%
2016-17	484,614,340	115,659,020		21,212,084	621,485,444	0.6%
2017-18	503,024,280	116,243,334		21,608,170	640,875,784	3.1%
2018-19	511,342,160	121,991,825		21,397,543	654,731,528	2.2%
2019-20	522,707,860	129,804,030		24,755,247	677,267,137	3.4%
2020-21	527,243,460	129,844,065		25,641,162	682,728,687	0.8%